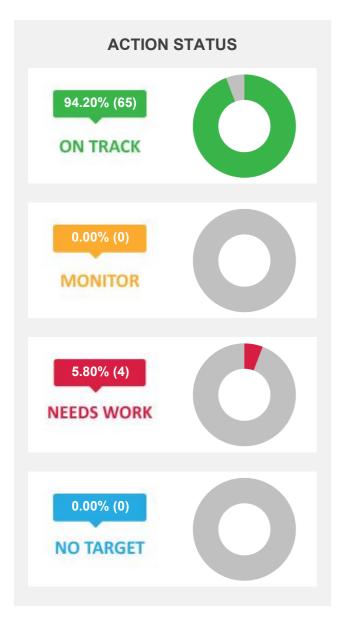


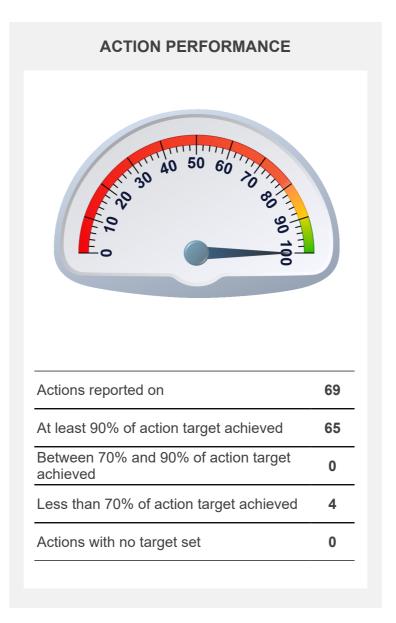
Quarterly Performance Report



Print Date: 18-Apr-2023 Date Range: 01/01/2023 - 31/03/2023

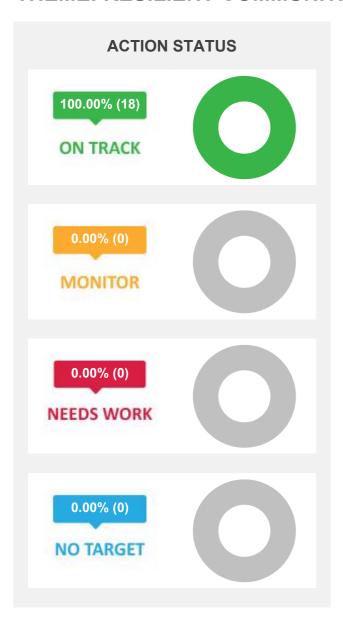
OVERVIEW SUMMARY

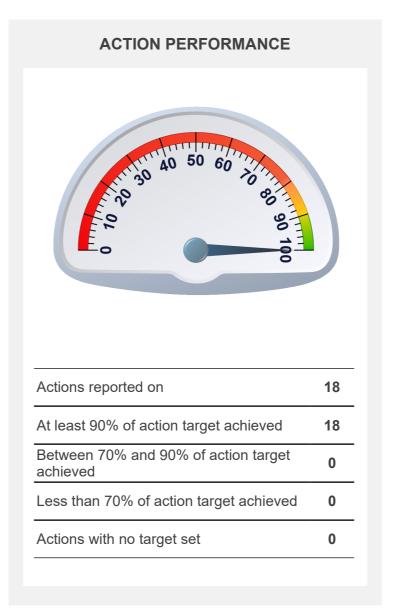




18-Apr-23 Page 2 of 41

THEME: RESILIENT COMMUNITIES





18-Apr-23 Page 3 of 41

PERFORMANCE OVERVIEW

STRATEGIC OBJECTIVE 1.1 To ensure we are welcoming, inclusive, caring and connected	②	Actions On Track	KPI -
Strategy	Action	Performance	KPI Performance
1.1.1 Celebrate the community's vibrant, diverse and creative people		On Track	-
1.1.2 Deliver, support and promote opportunities for all people to connect with each other, collaborate and plan for our future		On Track	-
1.1.3 Advocate for improved access to health and community services	~	On Track	-
1.1.4 In collaboration with our community, support our children and young people to be happy, healthy and engaged		On Track	-
1.1.5 Engage with the community and partner organisations to enable older and vulnerable people to live safely, enjoy good health and stay involved		On Track	-
1.1.6 Provide and promote safe, passive and active recreational opportunities that will enhance the health, and wellbeing of residents and visitors		On Track	-

18-Apr-23 Page 4 of 41

ACTION SUMMARY

Strategy: Celebrate the community's vibrant, di	verse and creative	e people					
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.1.1 Implement an annual calendar of national days and weeks that Council will acknowledge, endorse and promote	Stuart Coller - Manager Community Wellbeing	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment							
We delivered four events celebrating International to staff during the remainder of the month.	Women's Day aimir	ng to raise awarene	ss within comn	nunity on Ger	nder Equality, with	ı the campai	gn extendi
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.1.2 Deliver activities that recognise and enhance the contribution of Murrindindi Shire volunteer groups, including: • Community events calendar • National Volunteers' Week • Citizen of the Year awards to recognise volunteers and be celebrated during Volunteers' Week • Community bus hire	Stuart Coller - Manager Community Wellbeing	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
· Capacity building							
Capacity building Progress Comment							

18-Apr-23 Page 5 of 41

75.00

75.00

1.1.1.3 Deliver the Grants and Contributions
Program to support Council and community priorities

Stuart Coller - In Progress 01/07/22 30/06/23

Manager
Community
Wellbeing



Progress Comment

We supported the community via the Grants and Contributions program with \$49,843 and a \$5,000 donation. There were 11 Community Project and Event Grants, 5 Sponsorships, 4 Fee Reductions, 4 Small or New Tourism Events Grants and 1 Governance, Skills and Capacity Building Grant.

Strategy: Deliver, support and promote opportu	inities for all peop	le to connect with	each other, c	ollaborate ai	nd plan for our f	uture	
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.2.1 Undertake Community Planning for Thornton and Glenburn, and support communities with existing plans to enable community led activities	Stuart Coller - Manager Community Wellbeing	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

Our community planning program in Glenburn and Thornton, guided by core community team members, advanced in both locations with seven events generating ideas and enhancing community connection. The final prioritisation events in both locations where well supported with 11 new action teams committed to progressing identified priorities across both communities. We continued to support the communities of Marysville and Eildon with events in both communities to enhance progressing key actions in their respective plans.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.2.2 Finalise Library Strategy and Action Plan, and commence delivery of Year 1 actions	Anna Cullen - Manager Customer Experience	In Progress	01/07/22	30/06/23	70.00	75.00	ON TRACK

Progress Comment

Our Library Strategy and Action Plan was adopted by Council on 24 August 2022. We have commenced Year One delivery of the Action Plan, by:

- Optimising operating hours to suit our community needs, including improved communications
- Improving our systems to improve communications and sharing of resources
- Year-long programs that improve the skills of our Library Staff
- Diversifying our collections, reflective of the unique needs of each community our library sites service

18-Apr-23 Page 6 of 41

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.2.3 Implement pilot project for library outreach into community markets and events	Anna Cullen - Manager Customer Experience	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

This action has unplanned delays as a result of the October 2022 Floods, summer bushfires, and significant rain events. We have been doing is learning and adapting our current mobile operations, to enable greater coverage of throughout the Shire. We continue to map and assess the current and future needs of a smaller vehicle library services.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 1.1.2.4 Collaborate with partners to deliver annual priorities from the Municipal Public Health and Wellbeing Plan, including: Grow Well Dindi - active living and healthy eating focus Goulburn Mental Health and Wellbeing Project Free From Violence prevention project Health promotion initiatives 	Manager Community	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

We supported the Goulburn Mental Health and Wellbeing Project to plan for the 2023 annual forum focused on the Shared Care Protocol targeting service providers and lived experience participants.

We collaborated with Grow Well Dindi partners to design health promotion initiatives including an All Abilities come and try sports day and Active Footpath program.

Our Free From Violence prevention project established an internal working group to enhance gender equality outcomes across the organisation.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 1.1.2.5 Progress the Reconciliation Action Plan (RAP) for Council in consultation with Traditional Owners and local Aboriginal community groups, including: Finalise development of stage 1 'Reflect' RAP Commence implementation of key priorities identified in the 'Reflect' RAP 	Stuart Coller - Manager Community Wellbeing	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

18-Apr-23 Page 7 of 41

The final design of our Reconciliation Action Plan (RAP), supported by a Taungurung graphic designer, was provided to Reconciliation Australia. Our RAP working group continues to progress our reconciliation commitment meeting monthly.

1.1.2.6 Enhance public participation through objectives and principles contained within the Community Engagement Policy including: • Online portal 'Dindi in the loop' Stuart Coller - In Prog Manager Community Wellbeing	0.4.40=40.0				
Active engagement to support harder to reach groups	ress 01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

We ran a deliberative engagement process with the Eildon community in relation to the Eildon Reserves Redevelopment and proposed land sales. A community panel consisting of 25 representatives was supported over three workshops to finalise a recommendation to Council.

Our online engagement tool 'The Loop' hosted eight projects with a total of 7334 visits and over 300 contributions.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.2.7 Review future service and infrastructure requirements for childcare across Murrindindi Shire	Stuart Coller - Manager Community Wellbeing	In Progress	25/08/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

The review of future childcare service and infrastructure requirements completed by Community Child Care Associated Inc. was further developed following State Government announcements on the roll out of increased hours for four year old pre prep kindergarten.

Strategy: Advocate for improved access to h	ealth and communit	y services					
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status

18-Apr-23 Page 8 of 41

Murrindindi Shire Council Council Plan Quarterly Report

In Progress

1.1.3.1 Advocate for improved access to health and wellbeing services, including:

Stuart Coller -Manager Community Wellbeing 01/07/22 30/06/23

75.00

75.00

ON TRACK

- Local GPs
- Mental Health
- Family Violence Services
- Hospitals
- Public Transport
- Social and Affordable Housing
- Aged and Disability
- Maternal and Child Health (MCH)

Progress Comment

We contributed to planning at a State level to support the State Government Best Start Best Life reform targeting four year old kindergarten, including workforce and infrastructure planning.

We continue to support State and Regional advocacy for community health outcomes via sector networks including: Maternal Child Health; Community Care; Early Years; Family Violence; and Mental Health.

We advocated for funding support and social outcomes via Regional and State flood recovery committees to further community outcomes post the October 2022 flood event.

18-Apr-23 Page 9 of 41

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 1.1.4.1 Provide high quality Children and Materna Child Health Service programs, including: Family Day Care Immunisation and Key Ages and Stages assessments Supported Playgroups and Parent Early Education Partnership Library Programs 	I Stuart Coller - Manager Community Wellbeing	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

Our Maternal and Child Health team serviced 263 families this quarter including 34 new births and 322 Key Ages and Stages consultations. 39 vulnerable families were offered extra support through the Enhanced Program and 11 families utilised our Sleep and Settling Outreach program. 97 clients were immunised at our community sessions. New parent group sessions were offered in Kinglake and Alexandra with a total of 12 families participating. Our Supported Playgroups and Parent Early Education Program (PEEP) serviced 48 families in Kinglake and Alexandra. Our Family Day Care service provided 20,500 hours of care for 153 children.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.4.2 Provide high quality Youth Service including:Leadership activitiesCareer pathwaysArts programs	Stuart Coller - Manager Community Wellbeing	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

Our youth leadership programs supported 56 young people via the Youth Climate Action Groups "Murrindindi Youth Leading The World Congress" and Everyday Leadership program.

Our music and cultural programs delivered and collaborated with community on 11 different events engaging 1,458 young people and over 3,179 older community members. Young people where supported to show case their musical talents at these events.

Strategy: Engage with the community and partner organisations to enable older and vulnerable people to live safely, enjoy good health and stay involved

Action Responsibility Action Status Start Date End Date % Complete Target Status

18-Apr-23 Page 10 of 41

1.1.5.1 Deliver a plan for rolling township access audits to inform the capital works program, incorporating 'Access-for-All' principles and the specific needs of older people

Stuart Coller -
Manager
Community
Wellbeing

Completed 01/07/22

22 30

30/06/23

100.00

75.00

ON TRACK

Progress Comment

Action completed. No further update

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.5.2 Continue to act as an advocate for older and vulnerable people to access government services and assist them to navigate those services to support their health and wellbeing	Stuart Coller - Manager Community Wellbeing	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

We supported 21 people to access health and wellbeing services through the DindiLink Program with access to Aged Care Services making up almost half of those supports. We continued to support flood affected residents as required as well as residents impacted by the Flowerdale fire.

The Moving Murrindindi program supported 51 individual trips for senior citizens, people with a disability or financially disadvantaged members of our community with low-cost transport to access medical appointments, social outings or accessing other transport hubs.

Strategy: Provide and promote safe, passive and active recreational opportunities that will enhance the health, and wellbeing of residents and visitors

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 1.1.6.1 Advocate for funding to deliver key infrastructure and open space initiatives, as supported by the Recreation and Open Space Strategy, including: Yea swimming pool lighting Eildon swimming pool solar and shade upgrade Kinglake Memorial Reserve netball shelter Alexandra Leisure Centre development plan 	Stuart Coller - Manager Community Wellbeing	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

A permanent hydration station has been installed at Thornton Recreation Reserve in partnership with GV Water. Planning for the installation of the Yea Swimming Pool lighting and pool liner is underway with scheduled works to be completed before the next pool season. Key recreation reserve oval maintenance and upgrade planning took place.

18-Apr-23 Page 11 of 41

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 1.1.6.2 Deliver the recommendations from the Aquatics Facilities Audit that will support community participation outcomes, including: Yea main pool liner upgrade Change room and kiosk refurbishment across all facilities Shade sail replacement Marysville toddler pool surface upgrade 	Stuart Coller - Manager Community Wellbeing	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment	5						. = 11

We completed resurfacing of the Marysville Toddler Pool and prioritised scheduled maintenance including shade sails at Alexandra and pool liner at Eildon.

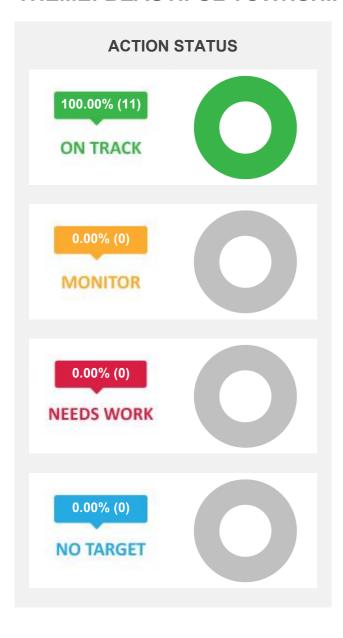
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.6.3 Continue developing a program for Tracks and Trails, including seeking funding to deliver a strategic direction	Julie Blyth - Acting Manager Tourism & Events	In Progress	09/01/23	30/06/23	75.00	50.00	ON TRACK

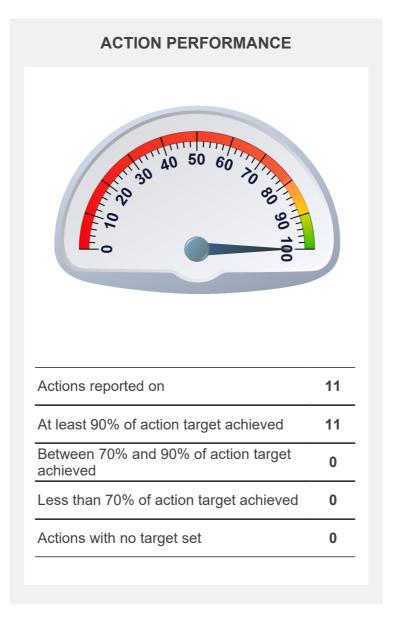
Progress Comment

During this quarter, we continued to explore opportunities for available funding, and advocate for funding to promote the use of tracks and trail use. We will continue to work with Tourism North East.

18-Apr-23 Page 12 of 41

THEME: BEAUTIFUL TOWNSHIPS AND RURAL SETTINGS





18-Apr-23 Page 13 of 41

PERFORMANCE OVERVIEW

STRATEGIC OBJECTIVE 2.1 To create a better place for our community and visitors to live in harmony with our rural character, natural beauty and heritage	•	Actions On Track	KPI -
Strategy	Action Performance		KPI Performance
2.1.1 Connect our communities through improved roads, footpaths and public transport	~	On Track	-
2.1.2 Deliver efficient, sustainable land use planning outcomes to enhance liveability, protect our unique rural character and natural beauty, and to enable growth	?	On Track	-
2.1.3 Provide fit-for- purpose infrastructure that meets current and future service demands and needs of our community	?	On Track	-
2.1.4 Provide spaces within our towns that are vibrant, attractive, safe and accessible	②	On Track	-

18-Apr-23 Page 14 of 41

ACTION SUMMARY

Strategic Objective: To create a better place for our community and visitors to live in harmony with our rural character, natural beauty and heritage

Strategy: Connect our communities through improved roads, footpaths and public transport

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.1.1 Prioritise and implement program of works from Disability Discrimination Act Audit 2021/22	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

Improved access to Kinglake Community Centre in design. Most programmed tasks completed.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 2.1.1.2 Deliver key new link pathway projects, including: Falls Road, Marysville Flowerdale Link Shared Pathway Great Victorian Rail Trail Artwork and upgrades 	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

Falls Road Marysville Pathway Project in construction with completion in May 2023. Art installation works on the Great Victorian Rail Trail Artwork Project near complete. Flowerdale linked Pathway Project progressing.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.1.3 Complete the Functional Design stage of Skyline Road, Eildon	Peter Bain - Manager Sustainability & Assets	Completed	01/07/22	30/06/23	100.00	75.00	ON TRACK

Progress Comment

Functional Design for Skyline Road Eildon completed 31 March 2023. Continuing with detail design with approval as an extra deliverable to be completed by 30 June 2023.

18-Apr-23 Page 15 of 41

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.1.4 Improve connectivity and road safety through delivering the Yea Caravan Park Bridge Redevelopment Project and Snob Creek Road widening	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

The design phase for the Snobs Creek Road project will be completed in April 2023. Due to significant flood damage and delays due to disaster funding arrangements, construction works will not be completed this Financial Year. Works associated with the Yea Caravan Park bridge redevelopment are scheduled to start May 2023 and be open for traffic early June 2023 in accordance with the agreement with the park operator. The works will be completed by June 2023. Note that the Yea Caravan Park was also badly impacted by the floods.

Strategy: Deliver efficient, sustainable land use planning outcomes to enhance liveability, protect our unique rural character and natural beauty, and
to enable growth

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.2.1 Embed environmentally sustainable design principles into all planning and development activities.	Natalie Stewart - Manager Development Services	In Progress	01/10/22	30/06/23	50.00	50.00	ON TRACK

Progress Comment

Following appointment of a dedicated officer in the previous quarter through CASBE, Officers are continuing to work with the Sustainable Subdivisions Officer to undertake assessments for previous subdivisions. This resource is now being used as part of preapplication discussions to enable the Sustainable Subdivision Framework to be considered earlier in the development process. Additionally, Council's website has also been updated to provide information and tools to assist the community in understanding the purpose and desired outcomes of the framework.

Strategy: Provide fit-for- purpose infrastructure that meets current and future service demands and needs of our comments.	nunity

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
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18-Apr-23 Page 16 of 41

2.1.3.1 Deliver the Capital Works Program for Peter Bain - In Progress 01/07/22 30/06/23 75.00 75.00 2022/23, including: Manager
• Alexandra Youth Precinct Sustainability & Assets
• Eildon Improvement Plan Stage 1 construction

Progress Comment

We progressed the Capital Works Program to schedule during the quarter. This included:

- the Alexandra Youth precinct is near completion with all features open to the public. Scheduled finish is April 2023.
- the Blue Gum Trail Eildon is 75% complete with works to be complete by April 2023.
- Design complete and tender for the Eildon Improvement Plan Stage 1 construction to be evaluated April 2023. Construction will continue in 2023/24.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 2.1.3.2 Complete the 2022/23 Renewal Programs, including: Footpaths Gravel Roads Sealed Roads Drainage Buildings 	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

All contracts let and works are in progress or about to commence for the delivery of renewal works, including gravel roads, sealed roads, drainage and buildings.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.4.1 Activate outdoor spaces as part of the state Government-funded COVID-19 recovery initiative	Julie Blyth - Acting Manager Tourism & Events	In Progress	01/07/22	30/06/23	85.00	75.00	ON TRACK

Progress Comment

We finalised the design for new signage to support the artwork in Bakers Lane, Alexandra. We are continuing to work on allocating the balance of funds to a number of projects including power upgrades to support events at Eildon.

18-Apr-23 Page 17 of 41

2.1.4.2 Complete a concept design for the Alexandra and Thornton Streetscape Manager Sustainability & Assets	Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
	, , ,	Manager Sustainability &	In Progress	01/07/22	30/06/23	75.00	75.00	

Progress Comment

The Thornton concept design is currently in progress. The Alexandra concept design is scheduled to commence in April 2023.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.4.3 Undertake the Eildon Pondage Master Planning project in partnership with community and Goulburn Murray Water, including consideration of any grant-funded projects	Natalie Stewart - Manager Development Services	In Progress	14/12/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

To inform the project brief and plan, we initiated a review of strategic documents. We are currently engaging in preliminary discussions with Goulburn Murray Water and other partner agencies regarding the next stage of the project. The procurement process has commenced to develop concept design plans.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
fill program across townships	Stuart Russell - Manager Operations & Maintenance	In Progress	01/07/22	30/06/23	85.00	75.00	ON TRACK

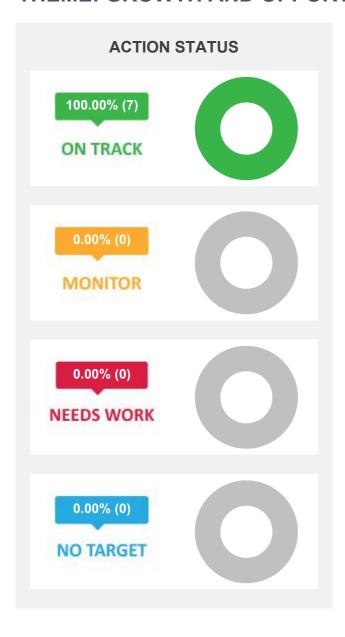
Progress Comment

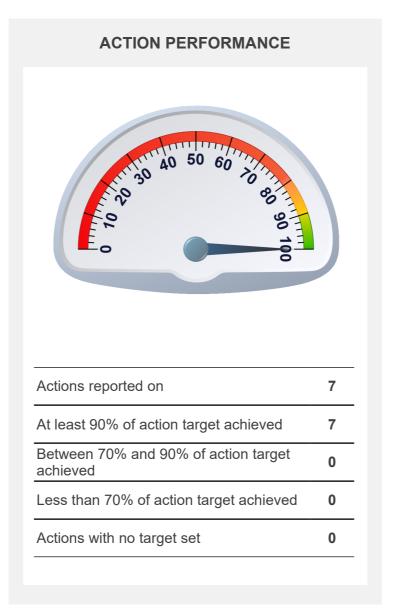
We commenced work in Eildon, Alexandra and Yea. Over 443 street trees have been planted to date. Further locations are being identified.

18-Apr-23 Page 18 of 41

Council Plan Quarterly Report

THEME: GROWTH AND OPPORTUNITY





18-Apr-23 Page 19 of 41

PERFORMANCE OVERVIEW

STRATEGIC OBJECTIVE 3.1 To prioritise and promote a culture in which the economy, businesses and community can grow and thrive	②	Actions On Track	KPI -
Strategy	Action	Performance	KPI Performance
3.1.1 Boost local investment and employment opportunities through activities that encourage businesses, social enterprise, and industry sectors to thrive and grow	S	On Track	-
3.1.2 Support and promote our tourism and events sector to boost the economy through increased visitation		On Track	-
3.1.3 Partner with community members, businesses, and other organisations affected by the state- government-led transition out of native forest harvesting	S	On Track	-

18-Apr-23 Page 20 of 41

ACTION SUMMARY

Strategic Objective: To prioritise and promote a culture in which the economy, businesses and community can grow and thrive	Strategic Objective: To	prioritise and promote a	culture in which the econor	nv. businesses and communit	v can grow and thrive
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Strategy: Boost local investment and employment opportunities through activities that encourage businesses, social enterprise, and industry sectors to thrive and grow

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.1.1 Advocate for the delivery of projects identified in the Lake Eildon Masterplan, including financial support for planning scheme amendments to commence	Natalie Stewart - Manager Development Services	In Progress	01/10/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

We continued to advocate for the implementation of projects in the Lake Eildon Master Plan. This included the ongoing role of Council's CEO on the Lake Eildon Drivers Group to pursue avenues of support for the Plan's implementation. The future sealing of Skyline Road to complete a sealed touring route around the lake plus funding to support strategic planning and rezoning of land to enable tourism-related investment has been the focus of recent advocacy. Our Strategic Planner has been in consultation with the DEECA (DELWP)/ Department of Transport and Planning Regional Office. Progress is being made by the regional office in consultation with Mansfield and Murrindindi Planning teams to establish planning considerations for the referenced projects. This will assist in progressing priority projects.

Council have been successful in obtaining approval for assistance from The Regional Planning Hub to undertake the Planning Scheme Review. The planning scheme review process incorporates four key stages followed by two additional stages dependent on the findings of the review. We are about to commence stage 3 of the review process.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 3.1.1.2 Continue to deliver the activities identified in Council's COVID-19 Business Recovery Plan, including: Develop investment prospectus material to attract private sector interest Provide opportunities for businesses to network and collaborate 	Julie Blyth - Acting Manager Tourism & Events	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment							

We supported the Murrindindi Jobs Expo including delivery of a Business Challenges Workshop. We continued to provide flood recovery support to impacted businesses.

Status

18-Apr-23 Page 21 of 41 3.1.1.3 Deliver and promote the Better Approvals Program and Business Concierge service as a means to assist businesses to start, grow and thrive

Julie Blyth - Acting Manager Tourism & Events In Progress 01/07/22

30/06/23

75.00

75.00



Progress Comment

We provided support to seven new business enquiries through the Better Approvals process. This program has been well-received so we extended the delivery period through to 30 June 2023 to continue to provide this service.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.2.1 Continue to deliver the activities identified n the Great Victorian Rail Trail Strategic Development Plan, including completion of the \$1.2M Art Installations and Signage Project	Julie Blyth - Acting Manager Tourism & Events	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment							
Progress Comment We supported the artists involved with the Great Normenced planning for the launch event and prohe art installations. Action							

18-Apr-23 Page 22 of 41

Murrindindi Shire Council Council Plan Quarterly Report

Strategy: Partner with community members, businesses, and other organisations affected by the state- government-led transition out of native forest harvesting									
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status		
3.1.3.1 Work with the community to deliver a Local Development Strategy that proactively transitions the community and economy through a period of change		In Progress	17/10/22	30/06/23	75.00	75.00	ON TRACK		

Progress Comment

We recruited the Project Manager for the project. We have revised the supporting tools and resources and have commenced a project launch and promotion campaign. 19 of 100 interviews have been completed with community members and key stakeholders, which will continue into the next quarter. Data captured through the interview process will inform the targeted events and the completion of a Context Analysis.

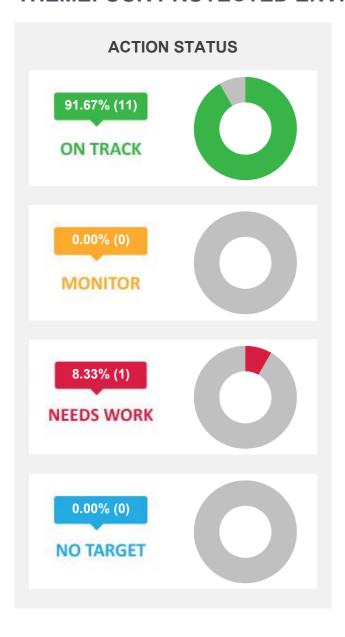
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.3.2 Advocate to ensure all businesses, contractors and employees of the forestry sector are provided with information about funding and resources available through the State Government to support them through forestry industry transition		In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

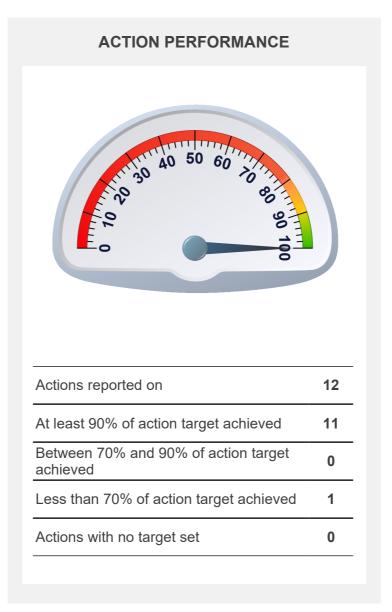
Progress Comment

We have focused on the recruitment and relaunch of the Program. Planning has commenced to host a number of business and community events which introduce innovation, new economies and idea mapping. These events will showcase available investment and funding opportunities and provide pathways for businesses to attract funding into the Shire.

18-Apr-23 Page 23 of 41

THEME: OUR PROTECTED ENVIRONMENT





18-Apr-23 Page 24 of 41

PERFORMANCE OVERVIEW

STRATEGIC OBJECTIVE 4.1 To protect and enhance our natural environment, supporting environmental sustainability, community resilience, innovation and adaptation to climate change to achieve net-zero emissions by 2035	②	Actions On Track	KPI -
Strategy	Action	Performance	KPI Performance
4.1.1 Minimise waste and increase recycling to reduce our environmental footprint	•	Monitor	-
4.1.2 In partnership with the community, provide education and training to improve ecologically sustainable outcomes	S	On Track	-
4.1.3 In partnership with the community, develop and deliver climate adaptation and mitigation programs and practices to reduce our environmental impact	②	On Track	-
4.1.4 Protect our waterways and improve associated human health outcomes	②	On Track	-

18-Apr-23 Page 25 of 41

ACTION SUMMARY

Strategic Objective: To protect and enhance our natural environment, supporting environmental sustainability, community resilience, innovation and adaptation to climate change to achieve net-zero emissions by 2035

Strategy: Minimise waste and increase recycling to reduce our environmental footprint

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 4.1.1.1 Implement resourced Year 2 actions from the Waste and Resource Recovery Strategy, including: Review the operations of the Resource Recovery Centres Engage with the community on options for the waste collection service and continue to participate in the collaborative procurement process Implement education programs to promote recycling and reduced waste to landfill, including school promotions Review involvement with the Container Deposit Scheme program 	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment							

We have commenced the review of Resource Recovery Centre operations. Community engagement on the future of waste and recycling collection services, under the State Government's Circular Economy Reforms was completed in October 2022. We also continued our waste and recycling education programs during the quarter. Tender for new 4 stream kerbside services completed.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
4.1.1.2 Advocate for additional grant funding to support the delivery of the kerbside reform transition, including towards the cost of implementing the new services	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment We received additional grant funding for initial tas	sks to support the ker	bside services tran	sition. Further	advocacv is	olanned.		

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
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18-Apr-23 Page 26 of 41 4.1.1.3 Determine the location and preferred management model for the Yea Resource Recovery Centre

Peter Bain -Manager Sustainability & Assets In Progress

01/07/22 30/06/23

50.00

75.00



Progress Comment

We commenced a review of the Operational Plan for the Yea Resource Recovery Centre however progress has been delayed due to the Waste & Recovery Services Tender. On track to be completed by June 2023.

Strategy: In partnership with the community, provide education and training to improve ecologically sustainable outcomes											
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status				
4.1.2.1 Work with community and Landcare groups to promote sustainable land use, including conservation for roadside and bushland sites in the municipality, measured through number of meetings held and hectares planted/managed	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK				
Progress Comment											
Fire management works to remove significant fire risk and replanting on Council controlled bushland in Kinglake West has been completed with the assistance of the LandCare groups.											
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status				
4.1.2.2 Implement bushland management actions on key Council sites to manage fire risk, pests and weeds and protect biodiversity	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK				
Progress Comment											
Our progress on the roadside pest and weed mana	igement programs v	was slightly delayed	due to wet we	eather. Most	tasks completed l	by February	2023.				
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status				

18-Apr-23 Page 27 of 41

4.1.2.3 Review and update Rural Roadside Management Plan, Rural Roadside Code of Practice and associated documents Peter Bain -Manager Sustainability & Assets In Progress

01/07/22 30/06/23

75.00

75.00



Progress Comment

Review of the Rural Roadside Management Plan is in progress including a review of better practice examples.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
Shire to achieve the goal of carbon neutrality by 2035	Peter Bain - Manager Sustainability & Assets	Completed	01/07/22	30/06/23	100.00	75.00	ON TRACK
Progress Comment							
The Climate Change Policy was adopted by Counci comment.	il in September 202	22. A Draft Climate	Action Plan ha	as been comp	leted and is curre	ently out for p	oublic
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
4.1.3.2 Undertake round two of community consultation that includes advise on carbon credits prior to finalising and adopting the Climate Change	Peter Bain - Manager	Action Status In Progress	Start Date 01/07/22	End Date 30/06/23	% Complete 75.00	Target 75.00	Status
4.1.3.2 Undertake round two of community consultation that includes advise on carbon credits prior to finalising and adopting the Climate Change	Peter Bain - Manager Sustainability &				<u> </u>		⊘

18-Apr-23 Page 28 of 41

 4.1.3.3 Implement resourced year one actions of the Climate Change Action Plan, including: Support community feasibility studies for renewable energy projects and determine future Council involvement Develop an electric vehicle public charging stations policy Develop a fleet procurement policy that acts on the feasibility study into migrating Council's vehicle fleet to electric vehicles Coordinate with Ausnet Services to plan the replacement of outdated mercury vapour streetlights with LED 	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment							

We continued to support community feasibility studies underway for renewable energy projects in Yea and Marysville. We commenced development of an Electric Vehicle Public Charging Policy and a Fleet Procurement Policy for Electric Vehicles. Two pairs of EV charging stations are scheduled for installation in Alexandra before June 2023. The Conversion to LED for public and street lights was placed on hold due to unexpected Ausnet services delays.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
4.1.3.4 Investigate business management model and finalise the direction of the Farm Forestry project	Peter Bain - Manager Sustainability & Assets	Completed	01/07/22	30/06/23	100.00	75.00	ON TRACK

Progress Comment

We progressed development of the Business Management Model which will provide direction for the future of Council's proposed Forestry Project which was presented to Council in December 2022.

Strategy: Protect our waterways and improve a	associated human	health outcomes					
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
4.1.4.1 Advocate to State and Federal Governments to fund the construction of Stage 1 Thornton Drainage improvement works that include the construction of a Water Urban Sensitive Design solution to improve drainage water quality before it enters the Goulburn River	Stuart Russell - Manager Operations & Maintenance	In Progress	01/07/22	30/06/23	80.00	75.00	ON TRACK

18-Apr-23 Page 29 of 41 Murrindindi Shire Council Council Plan Quarterly Report

Progress Comment

We listed the item for two rounds of Integrated Water Management funding, this has been unsuccessful so far. The scope will need to be adjusted due to the recent flooding in Thornton.

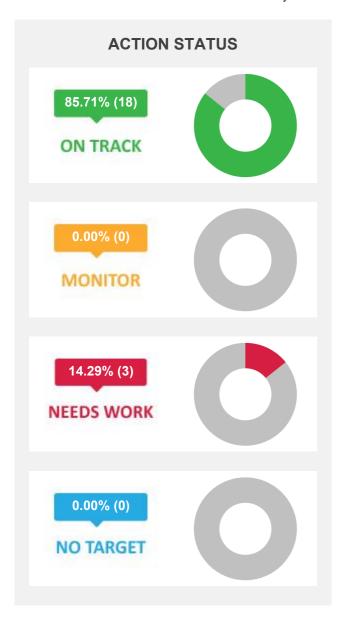
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
4.1.4.2 Continue to be involved with the Goulburn Broken Integrated Water Management Forum to seek support to Integrated Water Management principles in Council's drainage upgrade and new works	Manager Operations &	In Progress	01/07/22	30/06/23	80.00	75.00	ON TRACK

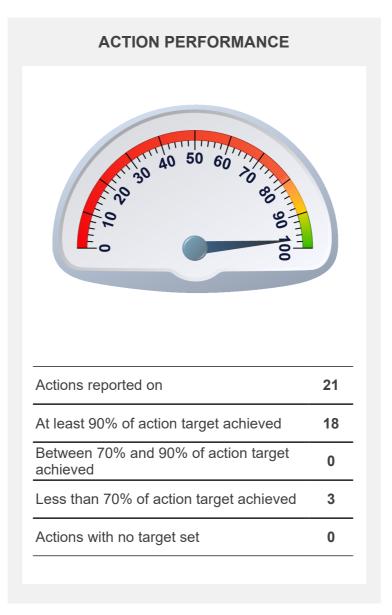
Progress Comment

We are an active member of the Goulburn Broken Integrated Water Management advisory group. Meetings continue and the scope for projects is currently being identified. Thornton Drainage upgrade works are listed as a possible project. IWM (Integrated water management officer) has been appointed as a shared resource for the group.

18-Apr-23 Page 30 of 41

THEME: TRANSPARENCY, INCLUSION AND ACCOUNTABILITY





18-Apr-23 Page 31 of 41

PERFORMANCE OVERVIEW

STRATEGIC OBJECTIVE 5.1 To ensure our services, people and systems deliver the best possible outcomes for our communities now and in the future	•	Actions On Track	KPI -
Strategy	Action	Performance	KPI Performance
5.1.1 Put the customer first in everything we do	~	On Track	-
5.1.2 Ensure Council remains financially sustainable through sound management, forward planning, innovative service delivery and asset consolidation as appropriate	©	Monitor	-
5.1.3 Evaluate and pursue new commercial opportunities	✓	On Track	-
5.1.4 Provide a workplace that is flexible and inclusive to support the health and wellbeing of our employees	✓	On Track	-
5.1.5 Maintain transparent, inclusive and accountable governance practices	©	Monitor	-
5.1.6 Communicate effectively using multiple methods with our customers and communities about our work and services	♥	On Track	-
5.1.7 Improve emergency readiness through active emergency management planning to enhance community preparedness and resilience	V	On Track	-
5.1.8 Establish a team approach in partnership with our communities to represent our collective interest to the State and Federal Governments		On Track	-

18-Apr-23 Page 32 of 41

ACTION SUMMARY

Strategic Objective: To ensure our services, people and systems deliver the best possible outcomes for our communities now and in the future	Strategic Objective: To en	nsure our services, people and	systems deliver the best	possible outcomes for o	ur communities now and in the future
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Strategy: Put the customer first in everything we do

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
 5.1.1.1 Implement the recommendations of the 2021 internal review of our customer service systems and processes to improve our management of requests and feedback including: Assetic reporting • Further training of Customer Service and Operations Teams • Improving our complaints processes through automation where appropriate 	Anna Cullen - Manager Customer Experience	In Progress	01/07/22	30/06/23	70.00	75.00	ON TRACK

Progress Comment

The first phase of the CODI project is underway, with Customer Service at the table to help inform the requirements of our next CRM system. These system improvements will improve our management of requests and feedbacks, and the scoping process is assisting in identifying any process changes the team can implement ahead of new systems.

The Assetic/CRM project has officially concluded, and in its place, we have enacted a monthly check in with the Customer Service Team Leaders and operations admin to communicate any pain points, issues and identified areas for improvements.

The complaints process redesign working group has been formed and has met twice already to review and design the process. The high-level expected outcomes of these sessions are to close the loop on communication both internally and externally, with the aim of an improved customer experience. We also aim to improve our collection and reporting of metrics, allowing for clear identification of trends to allow continual improvement in internal process.

The customer service whole team annual training day is being shaped, with content to reflect areas identified within the external audit as well as data collected internally.

Strategy: Ensure Council remains financially sustainable through sound management, forward planning, innovative service delivery and asset consolidation as appropriate

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.2.1 Establish a decision-making framework to prioritise future expenditure on projects, including grant funding and community buy-in	Michael Chesworth - Director Corporate & Shared Services	In Progress	01/11/22	30/06/23	75.00	75.00	ON TRACK

18-Apr-23 Page 33 of 41

Progress Comment

We have engaged a consultant to assist with development of this framework, this item is progressing towards completion at the end of June 2023.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.2.2 Conduct asset condition audits to support development of the Open Space Asset Management Plan	Vito Albicini - Director Assets and Development	In Progress	01/07/22	30/06/23	50.00	50.00	ON TRACK

Progress Comment

The Asset condition audits are anticipated to be completed by June 2023. Bridge audit has been completed and final report being completed. Building / Open space audit tender documentation is out for tender.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.2.3 Complete the review of Council's Road Asset Management Plan to enhance and maintain our road network and meet our community's needs	Peter Bain - Manager Sustainability & Assets	In Progress	01/07/22	30/06/23	50.00	75.00	NEEDS WORK

Progress Comment

We commenced the planning stage for the review of the Road Asset Management Plan. Although this project has been put on hold due to resource constraints, the project will continue into 2023/24.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.2.4 Continue to increase innovation in Council's service delivery through the collaborative project with the Lower North-East Regional Councils Collaboration group	Michael Chesworth - Director Corporate & Shared Services	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

We have continued to collaborate with the Lower North-East Regional Councils (Mansfield, Strathbogie and Benalla) to plan for the implementation of the digital transformation project funded by the State Government. A consultant was appointed during this quarter to assist with developing the procurement package that went to open market. Working groups have been formed for each priority area and the project remains on track.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
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18-Apr-23 Page 34 of 41

5.1.2.5 Review Rating Strategy with a focus on equitable and sustainable outcomes

Cheryl Nickels-Beattie - Manager Business Services

01/10/22

In Progress

30/06/23

50.00

75.00



Progress Comment

Planning for the rating strategy review commenced this quarter, with the aim to have the review completed by the end of the calendar year.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.3.1 Develop a framework to implement actions with a focus on commercial opportunities	Michael Chesworth - Director Corporate & Shared Services	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment							
The project is on track to be completed by the end	of financial year. We	engaged a consu	Itant to assist v	vith this proje	ct due to staffing	shortages.	
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
Saleyards 10-year Business Plan Year 1 action tems including: • The feasibility of a truck wash pay Investigate options to address potential	Stuart Russell - Manager Operations & Maintenance	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Saleyards 10-year Business Plan Year 1 action tems including: • The feasibility of a truck wash pay Investigate options to address potential expansion	Manager Operations &	In Progress	01/07/22	30/06/23	75.00	75.00	
5.1.3.2 Commence the delivery of the Yea Saleyards 10-year Business Plan Year 1 action items including: • The feasibility of a truck wash bay • Investigate options to address potential expansion Progress Comment We scoped year-one actions and works on the from a truck wash bay is due to commence in late Febru	Manager Operations & Maintenance It gates and fencing v	works are planned	to commence	2023 (curren	tly out for tender)	. The feasibil	ON TRACK

18-Apr-23 Page 35 of 41

5.1.3.3 Investigate specific commercial opportunities (e.g. affordable housing and retirement living options)

Michael Chesworth -**Director Corporate** & Shared Services 01/07/22

30/06/23

75.00

75.00



Progress Comment

Council at its March 2023 Scheduled Meeting resolved to initiate the preparatory steps for the sale of 3 parcels of land in Eildon with the intention of selling for commercial purposes with a focus on key worker housing.

In Progress

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
Equality Statement for Council * develop a Gender	Manager	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

We focused this quarter on the delivery of lunch-box sessions with staff to increase awareness of domestic violence. We also developed a staff survey to gather feedback on views and perspectives towards women discrimination and violence. Progress is on track for this item.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.4.2 Implement the Workforce Management Strategy actions due in the 2022/23 year including * revising our approach to recruitment including our use of technology and media * increasing opportunities for apprenticeships and traineeships across Council * annual skill assessments and providing development opportunities.	Governance and Risk	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment							

18-Apr-23 Page 36 of 41 We actively participated in the Murrindindi Jobs Expo to connect, network, and learn about the latest industry trends, innovations and opportunities. Our aim to is to attract, retain and develop staff to ensure Council has a continuous stream of skills across all levels now and into the future.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.4.3 Develop an organisational Health and Wellbeing Strategy	Tara Carter - Manager Governance and Risk	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK

Progress Comment

We continued to develop the draft plan this quarter including finalising the strategic directions (pillars) that define the focus areas and defining the actions to be completed in the first two years.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.4.4 Undertake a review of Council's Occupational Health and Safety Management Plan and implement regular reporting	Tara Carter - Manager Governance and Risk	In Progress	01/01/23	30/06/23	75.00	50.00	ON TRACK

Progress Comment

The OHS Management Plan was drafted for consultation and feedback from the OHS Committee. Legislated actions have been recorded in Council's project management system for monitoring and reporting. This action is on track to be completed by June 30.

Strategy: Maintain transparent, inclusive and ac	ccountable govern	ance practices					
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.5.1 Develop a Sustainable Procurement Action Plan to provide a structure for how Council will enhance local economic, environmental and social outcomes within its procurement processes	Manager Governance and	In Progress	01/07/22	30/06/23	75.00	75.00	ON TRACK
Progress Comment							

18-Apr-23 Page 37 of 41

Progress continues through the specific social procurement actions that have been included in Council's adopted Reconciliation Action Plan and Environmental Procurement actions developed in Council's adopted Climate Action Plan, such as:

- Transitioning to a zero-emissions Council fleet.
- continuing to operate on 100% renewable electricity, and installing solar and batteries where appropriate.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.5.2 Investigate opportunities to increase community participation in Council decision-making including the review of the Governance Rules to enable virtual access to meetings	Tara Carter - Manager Governance and Risk	Completed	01/07/22	30/06/23	100.00	75.00	ON TRACK

Progress Comment

We adopted the reviewed Governance Rules at Council's August Scheduled Meeting. The revised rules include the ability for meetings to be conducted in a remote/virtual, hybrid or in-person environment. This also includes the ability for the community to participate in public participation through virtual means as well.

We continue to stream Council meetings to the public via social media and Council's website.

Our Council held an open meeting in Flowerdale on 30 November 2022 and in Murrindindi on 29 March 2023, encouraging the local residents to come and speak to Council on any topics they wish. These sessions will continue to rotate across the municipality.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.5.3 Review Council's Community Engagement Policy in line with the Local Government Act 2020 legislative requirements	Tara Carter - Manager Governance and Risk	Deferred	01/01/23	30/06/23	1.00	50.00	NEEDS WORK

Progress Comment

This project has been deferred to the 23/24 financial year.

18-Apr-23 Page 38 of 41

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.6.1 Continue to implement the 2019 Communication Strategy and 2020 Social Media Strategy actions, including • Adjusting the balance of traditional and digital media by increasing resources dedicated to digital communication, including through social media and video • Streamlining communication content creation to increase efficiencies for Council • Prepare for the roll out of Electronic Direct Mail (EDM) for newsletters	Anna Cullen - Manager Customer Experience	In Progress	01/07/22	30/06/23	70.00	75.00	ON TRACK

Progress Comment

During the Jan-March 2023 quarterly we developed a digital Flood Recovery newsletter to distribute important information to flood-affected community members, who subscribed to receive email updates. In balancing our need to cater for those who aren't online, we also made printed copies available at our Library and Customer Service Centres.

Planning continues for the production of video content to showcase Council services available to our community, and for the distribution of digital general news and updates to subscribed community members.

Council's Facebook page performed well, with a total reach of 85,390 (56.8% increase on the previous quarter). This was largely as a result from our increased investment in digital media via paid Facebook advertising. We gained 215 new page followers, bring our total followers to 5.6K.

Strategy: Improve emergency readiness through	gh active emergend	cy management pl	anning to enh	ance comm	unity preparedno	ess and resi	lience
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.7.1 Working with Emergency Management Victoria, establish a group with the community to design an emergency management exercise	Chris Price - Coordinator Emergency Management & Business Continuity	Completed	01/07/22	30/06/23	100.00	75.00	ON TRACK
Progress Comment Planning for the exercise was completed however	due to an unfortuna	te situation the eve	nt was cancell	ed.			
Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status

18-Apr-23 Page 39 of 41

5.1.7.2 As part of the Local Emergency Action
Plan Project in collaboration with neighbouring
Councils, deliver: The project plan including
communications and engagement plan • A risk
management framework • Identification of at-risk
communities to be part of the project

Chris Price Coordinator
Emergency
Management &
Business
Continuity

In Progress 01/07/22

30/06/23

75.00

75.00

ON TRACK

Progress Comment

A resource was secured to assist with the delivery of this project.

Consultation with various communities to develop their Local Emergency Action Plan has commenced.

Action	Responsibility	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.7.3 Coordinate flood response, relief and recovery efforts following October 2022 severe weather and flood event, including - coordinate response and relief efforts together with government, agencies, community organisations and community - coordinate flood recovery efforts together with government, agencies, community organisations and community	Kate Siebert - Interim Director Community Engagement	In Progress	01/12/22	30/06/23	65.00	60.00	ON TRACK

Progress Comment

In this period, we have:

- continued to provide support to people impacted by the floods
- supported local business and agriculture to access support, grants and information
- continued to host the Municipal Flood Recovery Committee as the overarching body, comprised of over 30 agencies to guide the flood recovery priorities and activities for two years
- drafted the Municipal Flood Recovery Action Pan, which outlines the priorities outcomes, actions, and responsible agencies
- recruited a Flood Recovery Manager, and Community Recovery Officer roles
- finalised products developed as part of a pro-bono arrangement with Deloitte
- continued to advocate to state government for funding to clean-up and rebuild community assets that are not insured or claimable under Commonwealth-funding arrangements

Strategy: Establish a team approach in partnership with our communities to represent our collective interest to the State and Federal Governments

Action Responsibility Action Status Start Date End Date % Complete Target Status

18-Apr-23 Page 40 of 41

5.1.8.1 Work in partnership with our community to Kate Siebert deliver strategic advocacy activities in the lead-up to the State Government elections

Interim Director Community Engagement

Completed 01/07/22 30/06/23

100.00

100.00



Progress Comment

In this quarter, we undertook advocacy in relation to:

- stop the proposed bank branch closure in Alexandra
- flood mitigation and policy review specifically relating to the controlled release of water from Lake Eildon
- people who are flood-impacted not being supported by the State Government's flood recovery initiatives

18-Apr-23 Page 41 of 41