

# Murrindindi Shire Council Recreation and Open Space Assets & Services Strategy 2018-2028

## 1. Introduction

The intent of this Strategy is to provide Council with a framework to plan and manage the future development of recreation and open space assets and services throughout the Shire for the next 10 years.

Murrindindi Shire Council currently provides access to a range of sport, recreation and leisure opportunities across the municipality, and recognises the health and wellbeing benefits that can be derived from participation in sport, recreation and physical activities.

Sport, recreation and open space facilities not only facilitate physical activity participation opportunities that can contribute to individual health and wellbeing, they also support broader positive community outcomes, including social connections, community belonging, identity, social gathering, community resilience and economic vitality.

Council is facing a number of significant challenges in relation to existing recreation and open space assets, facilities and services including ageing infrastructure, increasing maintenance and renewal costs, changing community needs, expectations and shifting physical activity participation preferences.

## 2. Challenges and Opportunities

There are inconsistencies in responsibilities and service levels for reserve open space maintenance activities between active sports reserves depending on whether the reserve is Council owned/managed or community managed (i.e. Crown Land Committee of Management or lease arrangements). This has led to inconsistencies in the standard, presentation, amenity and functionality of active recreation reserves across the municipality. These differences extend beyond open space maintenance and also include built assets and infrastructure.

Demand for new facilities across the Shire is likely to remain relatively low, rather the focus will be on maintaining and improving existing assets to maximise usage, maintain safety and meet contemporary user expectations.

The differing service levels are also exacerbated by the capacity of volunteer user groups to contribute to required maintenance services. This can contribute to marked differences in the functionality, appeal and amenity of individual reserves and assets across the Shire.

Council has an ongoing interest in the health and sustainability of local sporting clubs and groups in order to support participation opportunities for the community and maximise effective use of existing facilities. Council's role in supporting local sporting clubs and groups extends beyond infrastructure provision and includes initiatives that promote well-governed, diverse, skilled and sustainable organisations.

There is an opportunity for Council to broaden its role in facilitating community wellbeing through the promotion of active, healthy lifestyles in order to help address wider health objectives, National trends (i.e. obesity, diabetes, heart disease, etc.) and an ageing community profile.

### 3. Council's Role

The goal for Council in the Recreation and Open Space area is sustaining facilities that support community sport, recreation and physical activity participation, and partnering with local communities to contribute to desired outcomes.

Understanding community need will support service planning and resource allocation to assets that provide the most appropriate health and wellbeing benefit to the community. Consolidating underutilised assets will be considered to achieve appropriate allocation of resources and maintain asset standards.

This Strategy has shifted the Council focus from service delivery and asset management of Council assets to a broader vision where traditional non-Council assets on Crown Land will now be considered. Council's role in relation to Crown Assets will vary depending on the context of the asset and the capacity of the community to collaborate on appropriate service standards.

Council's role will vary depending on the issue at hand, and can be described from the following four categories:

#### *Plan:*

- Facilitate the planning and renewal of recreation and leisure facilities, services and opportunities to address identified (current and future) community needs.

#### *Provide:*

- Support the provision and development of recreation and leisure facilities, services and programs to meet the needs of the current and future community.

#### *Partner:*

- Work in partnership with other levels of Government, schools, clubs and community groups to ensure that recreation and leisure facilities, programs and services meet the diverse needs of the community.
- Support sporting clubs, groups and communities to help themselves by assisting capacity building and community driven initiatives.
- Support appropriate commercial operators to provide recreation and leisure facilities or services in response to market driven demands.

#### *Advocate & Inform:*

- Advocate to other levels of Government and relevant stakeholders regarding issues and opportunities that are likely to impact on physical activity and sport participation opportunities in the Shire.

- Provide information to the community regarding the range of sport, recreation and leisure opportunities available to residents, including promotion of the health and wellbeing benefits of participation in physical activity.

### Objectives:

The following eight high level objectives detail the focus of service provision for the next 10 years:

1. Increase participation in sport and physical activities in the Shire
2. Enhance the inclusiveness of participation opportunities across the Shire, regardless of age, gender or ability
3. Support partnerships to deliver sustainable asset management and participation outcomes
4. Support the provision of facilities that meet the changing needs of residents, including the ageing profile of the community
5. Promote the benefits of sport, recreation and physical activity participation
6. Support an appropriate range of places, settings and built facilities that facilitate participation in formal and informal recreation in the Shire
7. Provide tailored responses that reflect changing community needs
8. Work in partnership with State and Federal governments, their agencies and sporting bodies and clubs to attract funding and resources to facilities that meet the needs of residents and visitors to the Shire.

### Guiding Principles:

Having regard to available resources, the following seven guiding principles underpin Council's involvement in sport, recreation and open space provision:

1. Equity of Access:
  - a. Council recognises that all residents should have access to a range of formal and informal sport, recreation and physical activity participation opportunities regardless of their socio-economic status, ethnicity, age, gender or ability
  - b. All new (or redeveloped) facilities and infrastructure will consider opportunities to incorporate *Universal Design* and *Female Friendly Sport Infrastructure* principles as standard practice in order to encourage access for all
  - c. Council will strive for a fair and objective allocation of resources that promotes inclusiveness and a balance between formal sport and informal recreation opportunities and facilities that reflect community needs
2. Diversity and Choice:
  - a. Council encourages and supports a variety of physical activity participation options that enable individuals to make choices based on their needs and interests
3. Lifelong Involvement:
  - a. Council will support opportunities for participation in physical activities for individuals and groups across all age groups and life stages, i.e. children, adults and seniors
4. A Sustainable Approach:
  - a. The standard, scale and scope of sport facilities will primarily focus on servicing local residents
  - b. Elite, specialist or low participation facilities that are designed to service larger catchments beyond the Shire's population capacity are unlikely to be a priority

- c. Council encourages and supports the development of sustainable sport and recreation facilities and operational environments. This will require consideration of:
    - i. The financial capacity of Council
    - ii. The capacity of clubs and groups to contribute financially
    - iii. Health and wellbeing benefits provided
    - iv. Lifecycle costs and effective asset maintenance capacity
    - v. Clubs and groups will be required to contribute proportionate to their capacity to pay
  - d. Council will enhance the long term viability of sports facilities (and user groups), by ensuring that:
    - i. Clubs do not over-capitalise on developments
    - ii. Clubs are able to demonstrate a sound history of fiscal responsibility
    - iii. Clubs are supported to build volunteer capacity
    - iv. Facilities are located and designed in order to maximise opportunities for broad community use where appropriate to do so
5. Research and Planning:
- a. Council supports appropriate research and planning that identifies current and future recreation needs and informs sound decision making
  - b. An ongoing commitment to community consultation, engagement and relationship building will be critical
6. Shared Use and Flexibility:
- a. The provision of open space settings (particularly active / formal sports reserves) and leisure facilities shall maximise opportunities for shared use and in-built flexibility to adapt or change over time in order to respond to potential variations in community needs or aspirations
  - b. Opportunities for co-location of leisure facilities with other compatible community facilities will be prioritised in order to create vibrant multi-use community activity hubs
7. Collaboration:
- a. Council and community have a collective responsibility for the provision of core infrastructure at public recreation reserves that support community participation in sports and physical activities
    - i. Core infrastructure relates to the playing surface, change amenities and safe access to/from the facility
    - ii. Collective responsibility applies to Council owned or managed reserves, as well as those not owned/managed by Council. Stakeholders include: Council, Community, Department of Environment Land Water and Planning, and Department of Education
  - b. In planning for future recreation needs, Council and community will be encouraged to identify opportunities and progress the consolidation of underutilised assets to enable improved service standards of prioritised assets for a broader community benefit.

## 4. Future Directions

### 1. *Financial capacity and operational services*

Council's financial position and operating environment remains significantly challenged.

Opportunities for cost savings in services, operations and asset management are actively being

explored. Council's asset renewal deficit and its ability to fund required maintenance works remains a priority for resource allocation within the capacity of the Strategic Resource Plan.

Establishing defined service levels presents an opportunity to more effectively target resource allocation to core functions that support community participation in a range of sports and physical activities regardless of ownership or management.

To this accord the following frameworks have been created to support consistent service levels and responsibilities:

- A Sport and Recreation Management Framework has been developed (see appendix 1) which details:
  - Capital development, improvement and replacement responsibilities between user groups and Council.
  - Also included is the delineation of responsibilities for the maintenance of sports facilities and playing fields.
- A hierarchy of active open space has been established (see appendix 2) to help inform decision making for resource or service allocation depending on how the space is categorised i.e. Local, District or Regional.
- A framework has also been developed for Playspace Management (see appendix 3) that will guide the planning, development and maintenance of playgrounds located on Council-owned/managed land.

Future direction	Short Term 2018-21	Mid Term 2021-24	Long Term 2025-28
Confirm service levels for active recreation reserves	✓	✓	

## 2. Future demands

Population growth will not be a major driver for new or additional facilities, however the standard, maintenance and capacity of existing facilities will need to be improved in order to cater for modest increases in demand associated with population growth and to meet contemporary facility standards and community expectations.

Demand assessments and community consultation results support a preference for maintaining, sustaining and improving existing assets and facilities rather than a focus on new or additional facilities.

Future direction	Short Term 2018-21	Mid Term 2021-24	Long Term 2025-28
Pursue asset consolidation where opportunity exists	✓	✓	
Maintaining, upgrading and refurbishing a core suite of sport facilities across the Shire	✓	✓	✓
Pursue external funding and partnership opportunities	✓	✓	✓
Supporting and encouraging a cycle friendly Shire	✓		

### 3. Nature Based Recreation

Murrindindi Shire is well serviced by a range of recreation and open space facilities that provide a variety of activity and participation opportunities for the community. The Shire is also blessed with a diverse natural environment and features that allow a broad range of outdoor recreational pursuits, including winter sports, hiking, mountain biking and nature appreciation.

The majority of nature based recreation and open space opportunities are available on land not owned, controlled or managed by Council. These not only facilitate important participation opportunities for the local community, they also support tourism, economic development and visitation to the region.

Future direction	Short Term 2018-21	Mid Term 2021-24	Long Term 2025-28
Fostering partnerships and collaboration with other relevant land managers to maximise the branding and promotion of participation opportunities for residents and visitors alike	✓	✓	
Develop a Tourism and Events Strategy that will provide a focus for all land managers and stakeholders to enhance promotion and visitation	✓		
Foster partnerships and funding opportunities to implement significant track and trail projects		✓	✓

### 4. Aquatic facilities

It is acknowledged that development of an indoor heated aquatic facility is an identified community aspiration. However, development of a contemporary indoor aquatic facility is beyond the current financial capacity of Council to provide.

There are four outdoor swimming pools in the Shire – Alexandra, Yea, Marysville and Eildon – each of varying age, condition and appeal. Council has invested over \$1million in the Yea facility in recent years to maintain its operational integrity and extend the life of the asset. However, all existing outdoor pools are ageing and will require considerable ongoing investment in order to maintain functionality and contemporary appeal.

Future direction	Short Term 2018-21	Mid Term 2021-24	Long Term 2025-28
Deliver a comprehensive review of each outdoor aquatic facility asset condition, compliance and asset life	✓		
Investigate the future of aquatic facilities including: outdoor facilities, indoor heated facilities and splash parks		✓	
Council will advocate and support potential development of aquatic facilities in collaboration with the private sector as opportunities arise	✓	✓	✓



### 5. Participation

State-wide participation trends confirm that the most popular physical activities are dominated by informal recreation as opposed to club based sports participation.

There is growing interest and participation (both as players and officials) in a range of sports by females, including activities traditionally dominated by males, for example Australian Rules Football and cricket as well as ongoing participation interest in netball and basketball.

Despite an ageing community profile and general preference for informal recreation activities, the importance of sustaining local sporting clubs should not be underestimated.

Future direction	Short Term 2018-21	Mid Term 2021-24	Long Term 2025-28
Upgrade priority sport facilities to include female friendly change room upgrades	✓	✓	
Ensure a balance in resource allocation which reflects a focus on formal sport facilities as well as informal recreation participation opportunities particularly walking, cycling and health/fitness activities	✓	✓	✓
Explore opportunities to promote / facilitate increased opportunities for physical activity participation through special events and activities throughout the Shire	✓	✓	✓
Undertake an Equestrian Facilities Review to support increased participation		✓	

### 6. Club support

The challenges associated with facilities, assets and maintenance have been detailed however key issues impacting on the viability of clubs include volunteer recruitment, retention and training - including administrators and coaches.

Future direction	Short Term 2018-21	Mid Term 2021-24	Long Term 2025-28
Work with relevant Peak Sporting Bodies to deliver club support initiatives in the Shire, particularly focusing on volunteer recruitment, retention and training	✓	✓	
Continuing to work with individual clubs and communities to plan for site specific facility improvements	✓	✓	✓

## 5. Conclusion

Provision of recreation and open space services will continue to be a priority for Council and community. Ensuring the most appropriate asset mix is available for residents and visitors will continue to ensure our future as a prosperous, healthy and vibrant municipality.

## 6. Appendix

### Appendix 1: Sport and Recreation Management Framework

#### Capital Development, Improvement and Replacement Responsibilities

Infrastructure Component	Council Only	User Group Responsibility	Shared Responsibility
<b>Pavilion and surrounds</b>			
Player change rooms, toilets, showers	✓ Basic provision as determined by Council having regard to industry standards	✓ Additions / extensions	
Social Rooms	✓		✓ Club contributions encouraged
Canteen & Equipment	✓ Basic provision of facility (not equipment) as determined by Council	✓ Equipment and consumables	
Meeting Room			✓ Council may contribute where general community usage may be applicable
Office		✓	
Umpires/Referees change room (provision for males/females)	✓ Basic provision as determined by Council	✓ Additions	
Storage room	✓ Basic provision as determined by Council	✓ Beyond basic provision	
Covered area for spectators	✓ Basic provision to be included in design as determined by Council		
Public toilets	✓		
Reserve fencing	✓ As determined by Council	✓ In circumstances where tenant club, or multiple tenants, are sole beneficiary of works	✓ In circumstances where personal safety is a consideration, e.g. roads
Access paths and car parking	✓		
<b>Playing Area</b>			
Sports fields (includes basic sub-surface irrigation and drainage infrastructure)	✓		



Infrastructure Component	Council Only	User Group Responsibility	Shared Responsibility
Centre cricket pitch	✓ For new cricket oval developments	✓ Surface replacement	✓ As determined by Council, e.g. renewal, relocation, extension
Cricket practice nets	✓ Initial basic level of provision	✓ Asset upgrade and renewal	
Perimeter fencing on sports fields	✓ For new oval developments as determined by Council	✓ For existing ovals where a fence is required by a club (including ongoing maintenance).	✓ Replacement of existing fences as determined by Council.
Scoreboard	✓ Initial basic level of provision	✓ Asset upgrade and renewal	
Coaches boxes	✓ For new playing field developments as determined by Council	✓ Maintenance and renewal of existing	
Goal posts/nets	✓ For new playing field developments as determined by Council	✓ Maintenance and replacement as required	
Tennis courts/netball association courts (i.e. that hold weekly multi-club competition)	✓ New courts as determined by Council		✓ Maintenance and renewal
Flood lighting – training standard	✓ New multi-use locations		✓ Upgrades to meet recommended standards
Flood lighting – competition standard		✓	✓ Council may consider a contribution where broad community benefit is achieved
Outdoor netball courts at football grounds	✓ As determined by Council		✓ Additional courts, or conversion to synthetic surface
Equestrian Facilities		✓ Jumps and arena, etc.	✓ Basic club room and secure storage facilities
All other sporting facilities - including specialist facilities such as golf courses and race courses			✓ Considered on a case by case basis

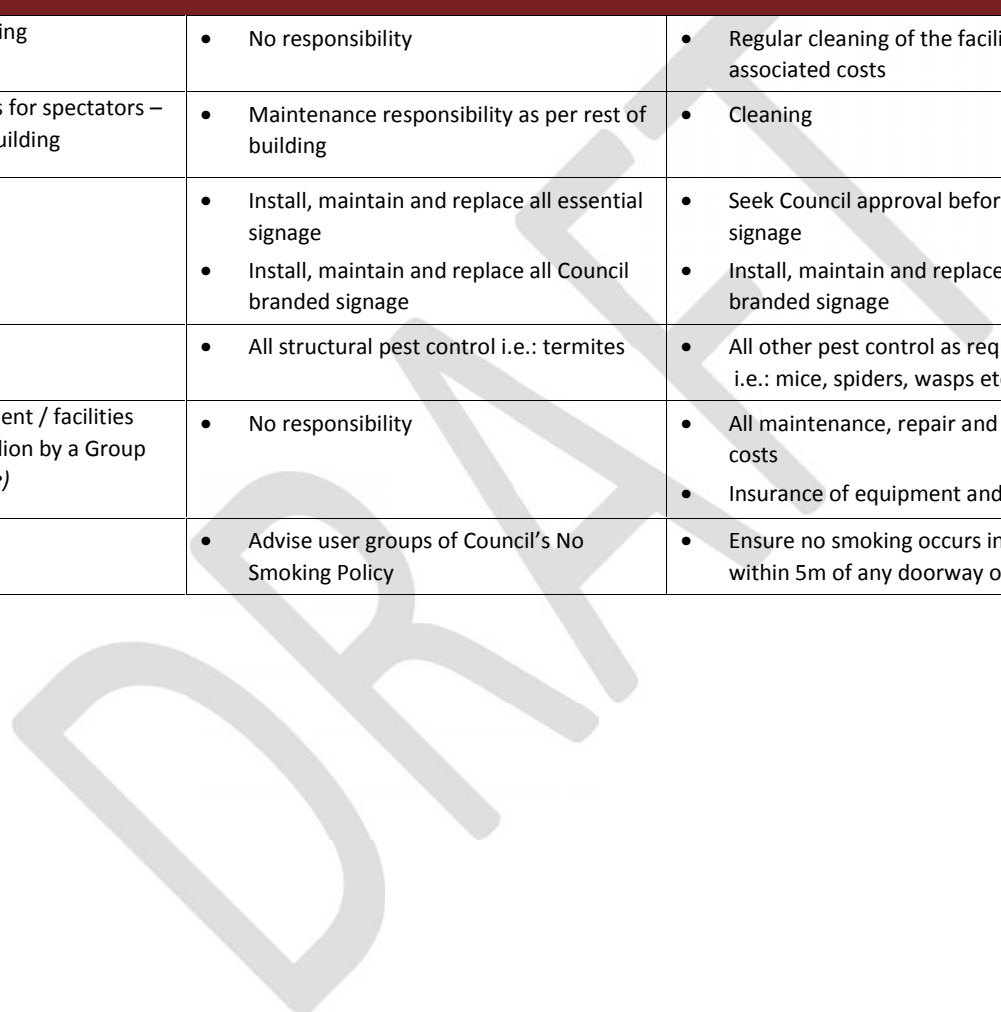
Sports Pavilions - Club Rooms and Change Rooms maintenance responsibilities

ITEM	COUNCIL RESPONSIBILITY	USER GROUP RESPONSIBILITY
<b>ELECTRICAL **</b>		
<i>Any works undertaken must have written Council approval prior to works beginning and be carried out by a qualified contractor</i>		
Electric wiring and fittings in building	<ul style="list-style-type: none"> <li>All building wiring from the main supply to and including the switchboard</li> </ul>	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>
Light fittings and globes	<ul style="list-style-type: none"> <li>Repair or replace faulty fittings</li> </ul>	<ul style="list-style-type: none"> <li>Keep clean</li> <li>Replace globes/lamps (energy efficient 'bulbs' recommended)</li> <li>Cost of repairs if damage caused by misuse</li> <li>Cost of any additional light fittings required by group</li> </ul>
Ceiling fans	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Purchase, maintenance, installation, repair and replacement costs</li> </ul>
Exhaust fans	<ul style="list-style-type: none"> <li>Initial installation of basic equipment only</li> </ul>	<ul style="list-style-type: none"> <li>Keep clean and maintain in operable condition</li> <li>Cost of repair and replacement as required</li> </ul>
Power Points	<ul style="list-style-type: none"> <li>Repair or replace faulty power points</li> </ul>	<ul style="list-style-type: none"> <li>Cost of any additional power points required by group</li> </ul>
Tag & Testing of non-hardwired electrical equipment	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Tag &amp; Testing as per legislation by a licensed contractor</li> </ul>
<b>PLUMBING**</b>		
<i>Any works undertaken must have written Council approval prior to works beginning and be carried out by a qualified contractor</i>		
Internal toilets	<ul style="list-style-type: none"> <li>Installation, maintenance, repair and replacement costs due to unit age or fault</li> </ul>	<ul style="list-style-type: none"> <li>Internal repairs due to misuse</li> <li>Keep clean and maintain in operable condition</li> <li>Supply toilet paper</li> </ul>
Plumbing and fixtures, including hot water services	<ul style="list-style-type: none"> <li>Major maintenance</li> <li>Repair or replacement due to item age or fault</li> </ul>	<ul style="list-style-type: none"> <li>Internal repairs due to misuse, includes shower drains blocked by dirt, grass clippings and other debris</li> <li>All costs associated with additional fixtures not standard within the building</li> </ul>
<b>ESSENTIAL SERVICES</b>		
Fire Extinguishers, hydrants and hose reels	<ul style="list-style-type: none"> <li>Initial installation and servicing</li> </ul>	<ul style="list-style-type: none"> <li>Cost of replacement due to misuse</li> </ul>
Emergency and exit lighting	<ul style="list-style-type: none"> <li>Installation, maintenance, repair and replacement costs</li> </ul>	<ul style="list-style-type: none"> <li>Report any faults to Council</li> <li>Ensure exits remain clear and accessible</li> </ul>
Essential Services <i>(incl. smoke alarms, fire exit doors)</i>	<ul style="list-style-type: none"> <li>Maintenance of essential safety measures to an operational level</li> </ul>	<ul style="list-style-type: none"> <li>Induction of facility users</li> <li>Ensure emergency floor plans are visible at all times</li> </ul>

ITEM	COUNCIL RESPONSIBILITY	USER GROUP RESPONSIBILITY
	<ul style="list-style-type: none"> <li>Ensure emergency floor plans are current</li> </ul>	
<b>SECURITY</b>		
External Locks and Keys	<ul style="list-style-type: none"> <li>Require access to the building</li> <li>Require access to electrical switchboard and meter boxes</li> <li>Purchase, installation, maintenance, repair and replacement costs</li> </ul>	<ul style="list-style-type: none"> <li>Cost of additional and replacement of lost keys</li> <li>Any change to external locks/ door hardware must be approved in writing by Council prior to works to ensure that Building Code requirements are met</li> </ul>
Security System	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Purchase, installation, service and maintenance</li> <li>Key or PIN number must be supplied to Council</li> </ul>
Security lighting around pavilion	<ul style="list-style-type: none"> <li>Initial installation in new or redeveloped facilities</li> <li>Maintenance, repair or replacement due to age or structural fault</li> </ul>	<ul style="list-style-type: none"> <li>Cost of any enhancements</li> </ul>
Vandalism (internal)	<ul style="list-style-type: none"> <li>No responsibility except where damage exceeds Council's excess (approx. \$3000). Council to submit claim</li> </ul>	<ul style="list-style-type: none"> <li>Cost of all repairs up to Council's insurance excess</li> </ul>
Vandalism (external)	<ul style="list-style-type: none"> <li>Structural repairs</li> </ul>	<ul style="list-style-type: none"> <li>Maintenance, cleaning and painting as required</li> </ul>
<b>BUILDING FABRIC</b>		
Windows	<ul style="list-style-type: none"> <li>Major structural maintenance</li> <li>Repair or replacement due to item age or fault</li> </ul>	<ul style="list-style-type: none"> <li>Keep clean</li> <li>Repairs due to misuse</li> </ul>
Painting of ceilings, walls and other surfaces	<ul style="list-style-type: none"> <li>Initial painting as part of pavilion construction</li> <li>External painting</li> </ul>	<ul style="list-style-type: none"> <li>Internal painting</li> </ul>
Ceilings	<ul style="list-style-type: none"> <li>Major structural maintenance</li> </ul>	<ul style="list-style-type: none"> <li>Repairs due to misuse</li> </ul>
Doors	<ul style="list-style-type: none"> <li>Major structural maintenance (excluding cupboard doors and fittings)</li> <li>Maintenance, repair and replacement of all external doors</li> <li>Replacement of all internal doors due to age</li> </ul>	<ul style="list-style-type: none"> <li>Regular cleaning and repair due to misuse</li> <li>Maintenance and repair of all internal doors including cupboard and storeroom doors</li> <li>Any change to external locks/ door hardware must be approved in writing by Council prior to works to ensure that Building Code requirements are met</li> </ul>
Floor surfaces and coverings	<ul style="list-style-type: none"> <li>Initial installation of floor covering as part of pavilion construction</li> <li>Major structural maintenance</li> </ul>	<ul style="list-style-type: none"> <li>Any repair, maintenance, upgrade and replacement costs subject to Council approval</li> </ul>
Roofs	<ul style="list-style-type: none"> <li>All maintenance and repair costs</li> </ul>	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>
Skylights	<ul style="list-style-type: none"> <li>Maintenance, repair or replacement due to age or structural fault</li> </ul>	<ul style="list-style-type: none"> <li>Repair if damaged through misuse</li> </ul>
Guttering	<ul style="list-style-type: none"> <li>Maintenance, repair or replacement due to age or structural fault</li> </ul>	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>

ITEM	COUNCIL RESPONSIBILITY	USER GROUP RESPONSIBILITY
External & internal walls	<ul style="list-style-type: none"> <li>Structural maintenance</li> <li>External painting</li> </ul>	<ul style="list-style-type: none"> <li>Regular cleaning</li> <li>Internal repainting as required</li> <li>Repair if damaged through misuse</li> </ul>
Building alterations	<ul style="list-style-type: none"> <li>Assessing all requests and if approved, ensuring satisfactory completion of work, even when totally funded by the user group</li> </ul>	<ul style="list-style-type: none"> <li>Scope and document the specific requirements of project associated with building or facility alterations</li> <li>Seek Council approval</li> </ul>
<b>INTERNAL FITTINGS</b>		
Window coverings	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Purchase, installation, cleaning, repair and replacement</li> </ul>
Heating /Cooling fixtures	<ul style="list-style-type: none"> <li>Initial installation as part of capital development or major renewal</li> </ul>	<ul style="list-style-type: none"> <li>Installation of additional (or new) heating or cooling</li> <li>Repair, replacement and maintenance costs including annual inspections</li> <li>Payment of all running costs</li> </ul>
Other permanent fixtures	<ul style="list-style-type: none"> <li>Initial installation of basic equipment as part of pavilion construction</li> </ul>	<ul style="list-style-type: none"> <li>Regular cleaning of all fixtures and repair/replacement</li> </ul>
<b>CANTEEN / KITCHENS (where applicable)</b>		
Food handling areas	<ul style="list-style-type: none"> <li>Initial installation of basic cupboards, sink and bench tops as part of pavilion construction</li> </ul>	<ul style="list-style-type: none"> <li>Keep clean and maintain in accordance with the Health Act</li> <li>Upgrade and replacement costs</li> </ul>
Stoves and cooking equipment	<ul style="list-style-type: none"> <li>Initial installation of basic equipment as part of pavilion construction</li> </ul>	<ul style="list-style-type: none"> <li>Keep clean and maintain in operable condition</li> <li>Repairs, maintenance, upgrade and replacement costs</li> </ul>
Refrigerators and dishwashers	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Purchase, installation, repair, replacement and maintenance costs</li> </ul>
<b>UTILITIES</b>		
Water	<ul style="list-style-type: none"> <li>Initial installation of water supply as part of pavilion construction</li> <li>Any required maintenance, repair, replacement or upgrade to the facilities water supply</li> </ul>	<ul style="list-style-type: none"> <li>All usage and supply costs</li> </ul>
Electrical	<ul style="list-style-type: none"> <li>Initial installation of electrical supply as part of pavilion construction</li> <li>Any required maintenance, repair, replacement or upgrade to the facilities electrical supply (including main switchboard)</li> </ul>	<ul style="list-style-type: none"> <li>All usage and supply costs</li> </ul>
Gas	<ul style="list-style-type: none"> <li>Initial installation of gas supply as part of pavilion construction</li> <li>Any required maintenance, repair, replacement or upgrade to the facilities gas supply</li> </ul>	<ul style="list-style-type: none"> <li>All usage and supply costs</li> </ul>
Telephone and communications	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>All installation, connection, maintenance, repair, replacement, upgrade and usage/equipment costs</li> </ul>

ITEM	COUNCIL RESPONSIBILITY	USER GROUP RESPONSIBILITY
Rubbish <i>(within Council garbage collection district)</i>	<ul style="list-style-type: none"> <li>Weekly emptying of reserve rubbish bins as part of Council's waste services</li> </ul>	<ul style="list-style-type: none"> <li>Picking up of rubbish around the pavilion and reserve</li> <li>Putting out bins for collection</li> <li>All costs associated with garbage collection including any additional bins</li> </ul>
Rubbish <i>(outside Council garbage collection district)</i>	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Picking up of rubbish around the pavilion and reserve</li> <li>Removal of all rubbish</li> <li>All costs associated with garbage collection</li> </ul>
<b>OTHER</b>		
Pavilion cleaning	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Regular cleaning of the facility including all associated costs</li> </ul>
Covered areas for spectators – attached to building	<ul style="list-style-type: none"> <li>Maintenance responsibility as per rest of building</li> </ul>	<ul style="list-style-type: none"> <li>Cleaning</li> </ul>
Signage	<ul style="list-style-type: none"> <li>Install, maintain and replace all essential signage</li> <li>Install, maintain and replace all Council branded signage</li> </ul>	<ul style="list-style-type: none"> <li>Seek Council approval before installation of signage</li> <li>Install, maintain and replace all Club branded signage</li> </ul>
Pest Control	<ul style="list-style-type: none"> <li>All structural pest control i.e.: termites</li> </ul>	<ul style="list-style-type: none"> <li>All other pest control as required i.e.: mice, spiders, wasps etc.</li> </ul>
Other equipment / facilities added to pavilion by a Group <i>(incl. furniture)</i>	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>All maintenance, repair and replacement costs</li> <li>Insurance of equipment and contents</li> </ul>
No Smoking	<ul style="list-style-type: none"> <li>Advise user groups of Council's No Smoking Policy</li> </ul>	<ul style="list-style-type: none"> <li>Ensure no smoking occurs in the building or within 5m of any doorway or window</li> </ul>



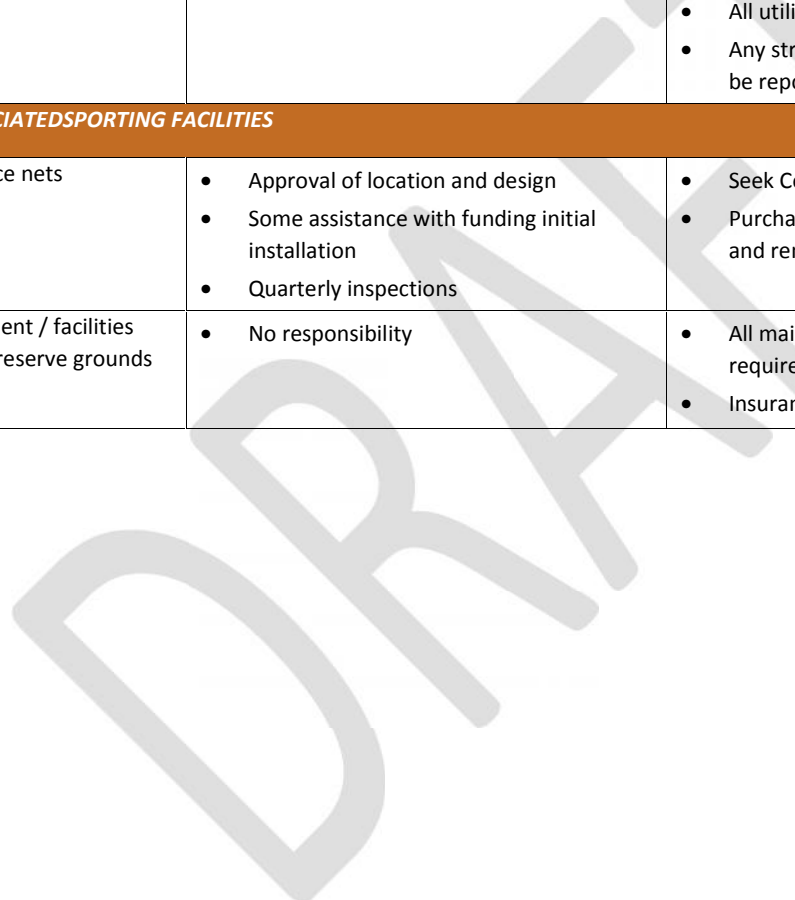
Playing Oval and Surrounds maintenance responsibilities

ITEM	COUNCIL RESPONSIBILITY	USER GROUP RESPONSIBILITY
<b>SPORTING OVAL (e.g. Football/Cricket)</b>		
Oval fencing	<ul style="list-style-type: none"> <li>Fences around playing surface</li> <li>Preference for black powder coated cyclone fences</li> <li>Major and minor maintenance where funds allow</li> <li>Quarterly inspection</li> </ul>	<ul style="list-style-type: none"> <li>Undertake regular inspection of oval fencing during season</li> <li>Report any major structural damage to Council</li> <li>Damage caused by misuse</li> <li>Fencing around reserve</li> </ul>
Sponsorship signage	<ul style="list-style-type: none"> <li>Approval of location and type</li> </ul>	<ul style="list-style-type: none"> <li>Seek Council approval before installation</li> <li>Purchase, maintenance, repair and replacement costs</li> <li>Costs for installation and removal</li> </ul>
Coaches boxes	<ul style="list-style-type: none"> <li>Approval of location and design</li> </ul>	<ul style="list-style-type: none"> <li>Maintenance, repair and replacement costs</li> </ul>
Scoreboards	<ul style="list-style-type: none"> <li>Approval or location and design</li> </ul>	<ul style="list-style-type: none"> <li>Seek Council approval before installation</li> <li>Purchase, installation, maintenance, repair and replacement costs</li> <li>All utility costs where applicable</li> </ul>
Goal posts / goals	<ul style="list-style-type: none"> <li>No responsibility</li> <li>General safety monitoring</li> </ul>	<ul style="list-style-type: none"> <li>Purchase, installation, maintenance, repair and replacement costs</li> </ul>
Netting behind goals	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Purchase, installation, maintenance, repair and replacement costs</li> </ul>
Cricket pitches – covering and uncovering	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Notify Council of the end/start of their season</li> <li>Covering and uncovering of the pitches between seasons</li> <li>Levelling of soil during the season and matches to maintain safety</li> <li>Storage of covers at Council approved location</li> </ul>
Synthetic cricket pitches	<ul style="list-style-type: none"> <li>Initial installation</li> </ul>	<ul style="list-style-type: none"> <li>Pitch cover, maintenance, repair and replacement costs</li> </ul>
Turf cricket pitches	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>All maintenance, including shaving of turf tables if required</li> </ul>
Ground lighting and poles	<ul style="list-style-type: none"> <li>Some assistance with funding first set of training lights</li> <li>Some assistance with funding upgraded set of training lights</li> <li>No maintenance responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Purchase, installation, maintenance, repair and upgrade costs. Any works are to have prior written approval from Council and be undertaken by professional contractors in accordance with all legislation and Council requirements.</li> <li>All utility costs</li> <li>Any structural concerns or cracking should be reported to Council immediately</li> </ul>
Oval playing surface (NB: Scope of works/responsibility to reflect reserve hierarchy – Local, District, Regional).	<ul style="list-style-type: none"> <li>Grass cutting – to support playability</li> <li>Turf restoration works</li> <li>Top dressing</li> </ul>	<ul style="list-style-type: none"> <li>Undertake inspection of playing surface before each use</li> <li>Report any safety issues to Council</li> <li>Additional mowing (if desired)</li> </ul>



ITEM	COUNCIL RESPONSIBILITY	USER GROUP RESPONSIBILITY
	<ul style="list-style-type: none"> <li>Sports Ground Suitability Checks at the beginning of the Summer and Winter sports seasons</li> <li>Inspections</li> <li>Weed control (in collaboration with Clubs)</li> </ul>	<ul style="list-style-type: none"> <li>In partnership with Council preserve the oval playing surface during periods of extreme weather conditions</li> <li>Additional mowing or maintenance to improve playing surface</li> <li>Ensure no vehicles (other than emergency vehicles) are permitted on the playing area unless prior permission is obtained from Council</li> </ul>
Irrigation & drainage	<ul style="list-style-type: none"> <li>Installation, upgrade, repairs and maintenance</li> <li>Operation of irrigation system</li> </ul>	<ul style="list-style-type: none"> <li>Report any malfunctions to Council immediately</li> </ul>
Line marking of sports field	<ul style="list-style-type: none"> <li>No responsibility</li> <li>Inspections</li> </ul>	<ul style="list-style-type: none"> <li>Purchase and application (suitable non-toxic, non-permanent materials only)</li> </ul>
<b>RESERVE GROUNDS (Area surrounding Oval)</b>		
Landscaping (including garden beds)	<ul style="list-style-type: none"> <li>Develop, install and maintain, including park furniture as appropriate</li> </ul>	<ul style="list-style-type: none"> <li>Club / community projects to improve general amenity – subject to Council approval</li> </ul>
Grass Cutting	<ul style="list-style-type: none"> <li>Basic maintenance to support amenity and safety</li> </ul>	<ul style="list-style-type: none"> <li>Additional grass cutting</li> </ul>
Pathways	<ul style="list-style-type: none"> <li>Develop, install and maintain</li> </ul>	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>
Trees	<ul style="list-style-type: none"> <li>Tree inspections</li> <li>Any tree works as required</li> </ul>	<ul style="list-style-type: none"> <li>Report any dangerous trees to Council</li> </ul>
Rubbish	<ul style="list-style-type: none"> <li>Weekly emptying of reserve rubbish bins as part of Council's collection services</li> </ul>	<ul style="list-style-type: none"> <li>Picking up of rubbish around the pavilion and reserve</li> <li>Putting out bins for collection</li> <li>All costs associated with garbage collection including any additional bins</li> </ul>
Reserve roads and car parks	<ul style="list-style-type: none"> <li>Development, upgrade, repairs and maintenance</li> <li>Quarterly inspections</li> </ul>	<ul style="list-style-type: none"> <li>Reporting maintenance issues to Council</li> </ul>
Public toilets	<ul style="list-style-type: none"> <li>Cleaning of public toilets as part of Council service schedule</li> <li>Development, upgrade, repairs and maintenance</li> </ul>	<ul style="list-style-type: none"> <li>Club to advise Council of any additional requirements due to large crowds – additional cleaning may be required</li> </ul>
<b>HARD COURTS (Tennis, Netball, Bowls, Basketball)</b>		
Hard courts	<ul style="list-style-type: none"> <li>Consideration of assistance with funding initial development of courts, surface upgrade and repair of structural defects</li> </ul>	<ul style="list-style-type: none"> <li>Seek Council approval for development of any new courts or upgrade of existing court</li> <li>Installation, maintenance, repair, resurfacing and upgrade costs</li> <li>Inspect and sweep court surface before use</li> </ul>
Coaches boxes	<ul style="list-style-type: none"> <li>Initial installation as part of capital development</li> </ul>	<ul style="list-style-type: none"> <li>Maintenance, repair and renewal as required</li> </ul>
Scoreboards	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Seek Council approval before installation</li> <li>Purchase, installation, maintenance, repair and replacement costs</li> <li>All utility costs where applicable</li> </ul>

ITEM	COUNCIL RESPONSIBILITY	USER GROUP RESPONSIBILITY
Goal posts / nets	<ul style="list-style-type: none"> <li>Initial installation as part of capital development</li> </ul>	<ul style="list-style-type: none"> <li>Maintenance, repair and renewal as required</li> </ul>
Netting behind goals	<ul style="list-style-type: none"> <li>Initial installation as part of capital development – if considered necessary for public safety</li> </ul>	<ul style="list-style-type: none"> <li>Purchase, installation, maintenance, repair and renewal as required</li> </ul>
Sponsorship signage	<ul style="list-style-type: none"> <li>Approval of location and type</li> <li>Planning approvals as required</li> </ul>	<ul style="list-style-type: none"> <li>Seek Council approval before installation</li> <li>Purchase, maintenance, repair and replacement costs</li> <li>Costs for installation and removal as required</li> </ul>
Court lighting	<ul style="list-style-type: none"> <li>Initial installation as part of capital development (where required)</li> <li>No maintenance responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Contribute to initial capital cost</li> <li>Maintenance, repair and upgrade as required.</li> <li>All utility costs</li> <li>Any structural concerns or cracking should be reported to Council immediately</li> </ul>
<b>OTHER ASSOCIATED SPORTING FACILITIES</b>		
Cricket practice nets	<ul style="list-style-type: none"> <li>Approval of location and design</li> <li>Some assistance with funding initial installation</li> <li>Quarterly inspections</li> </ul>	<ul style="list-style-type: none"> <li>Seek Council approval before development</li> <li>Purchase, installation, maintenance, repair and renewal as required</li> </ul>
Other equipment / facilities added to the reserve grounds by a group	<ul style="list-style-type: none"> <li>No responsibility</li> </ul>	<ul style="list-style-type: none"> <li>All maintenance, repair and renewal as required</li> <li>Insurance of equipment and contents</li> </ul>



Appendix 2: Active Open Space Hierarchy (i.e. Sports reserves)

Category	Definition	Summary Features
Regional	<ul style="list-style-type: none"> <li>Regional sports fields will attract people from within Murrindindi Shire and beyond due to their level of specialisation, uniqueness or standard of competition being played.</li> <li>Regional facilities will be built and maintained to a premier standard based on the needs of specific sports/activities.</li> <li>Regional facilities will cater for senior training and competition for teams in a regional association/league, however, will also have the capacity to host country/State events or tournaments.</li> </ul>	<ul style="list-style-type: none"> <li>Facility provision will be to a high level which ensures conformance with peak body minimum standards for senior-standard facility provision.</li> <li>Sports field turf surfaces maintained to the highest standard.</li> <li>Infrastructure capable of accommodating multi-use.</li> <li>May be capable of accommodating match-standard lighting on the main ground.</li> <li>Full suite of appropriately-sized support facilities (i.e. sports pavilion - change room and social spaces), including under-cover spectator viewing.</li> <li>Gated venues to allow ticketing.</li> <li>Irrigation, drainage, turf and sealed off-street car parking will be provided.</li> </ul>
District	<ul style="list-style-type: none"> <li>District level facilities principally cater for people from within the Shire and will accommodate senior and junior training and competition facilities.</li> <li>District facilities will service the needs of each geographic region (i.e. Alexandra District, Marysville Triangle, Yea District and Kinglake Ranges District).</li> <li>District venues are usually the "headquarters/home" facility for individual clubs.</li> </ul>	<ul style="list-style-type: none"> <li>Turf maintenance to accommodate high levels of use.</li> <li>May be specialised or multi-use venues.</li> <li>May include training-standard sports lighting.</li> <li>Basic standard support facilities (i.e. sports pavilion) to accommodate primary uses.</li> <li>Open venues, generally not gated.</li> <li>Council provided park furniture seating for spectators.</li> <li>Incorporate a suite of community facilities to encourage informal use and physical activity participation, e.g. playgrounds, half-court basketball.</li> <li>Facility provision will be to a higher standard / capacity than Local venues.</li> </ul>
Local	<ul style="list-style-type: none"> <li>Local active open space venues generally provide for the specific needs of small communities and settlements.</li> <li>Local facilities are built and maintained to a basic standard.</li> <li>Local level sports fields primarily cater for training, however may also be competition venues for appropriate sports (e.g. cricket, equestrian).</li> <li>Local sports fields typically include Council venues co-located with school sites and/or other community facilities.</li> </ul>	<ul style="list-style-type: none"> <li>Base standard turf maintenance.</li> <li>Capable of accommodating multi-use.</li> <li>Sports lighting generally not provided.</li> <li>Minimum-standard support facilities to accommodate primary uses (i.e. toilets, change, storage only).</li> <li>Open venues – not gated.</li> <li>May incorporate a suite of community facilities to encourage informal use and physical activity participation.</li> </ul>

Appendix 3: Playspace Management Framework

Category	Definition	Other Features
Regional	<ul style="list-style-type: none"> <li>Large scale, custom-made with strong themes and integrated artwork.</li> <li>Comprise a range of play equipment and experiences suitable for a diverse range of age groups and abilities.</li> <li>Support regional tourism/visitation as well as local residents.</li> </ul>	<ul style="list-style-type: none"> <li>Located in large parks/reserves which feature other recreational options and support facilities (such as open grassland, picnic/BBQ facilities, seats, shelters, toilets, paths and potentially adjoining sporting areas).</li> <li>Shire-wide catchment with good access by road (with car parking), footpaths and bicycle path.</li> </ul>
District	<ul style="list-style-type: none"> <li>Medium scale, comprising a range of play equipment and experiences suitable for primary aged children.</li> </ul>	<ul style="list-style-type: none"> <li>Located in medium to large parks/reserves with support facilities such as BBQ facilities, picnic tables and seats.</li> </ul>
Local	<ul style="list-style-type: none"> <li>Small scale, designed and located to provide a basic play experience in residential areas where other opportunities do not already exist.</li> <li>Primarily targeted at pre-primary and early primary aged children.</li> </ul>	<ul style="list-style-type: none"> <li>Generally confined to one or two pieces of play equipment with some support furniture such as a bench seat.</li> <li>Located in any size park/reserve with some landscape enhancement to provide context.</li> <li>Local resident catchment only.</li> </ul>

District	Playspace Hierarchy	Location / Name	Description	Strategic Direction – Future Service Levels	Ownership
Alexandra District	Regional	<ul style="list-style-type: none"> <li>Nil</li> </ul>		<ul style="list-style-type: none"> <li>Only two regional facilities required in the Shire. This is currently provided by Gallipoli Park, Marysville and Bollygum, Kinglake.</li> </ul>	
	District	<ul style="list-style-type: none"> <li>Hec Ingram Reserve Alexandra (BMX and Skate Park)</li> </ul>	<ul style="list-style-type: none"> <li>Concrete skate park, half-court basketball court, shelter shed and simple BMX humps</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required particularly to reinforce the focus on older children.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land Council as CoM</li> </ul>
		<ul style="list-style-type: none"> <li>Rotary Park Alexandra</li> </ul>	<ul style="list-style-type: none"> <li>Small Combination Unit, Track Slide Unit (Flying Fox), Double Swing x 2, Spring Rider (single) x 2, Rubber Matting. Includes fences. 16 units</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required – reinforce as the main township playground and visitor attraction.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land Council as CoM</li> </ul>
		<ul style="list-style-type: none"> <li>Thornton Recreation Reserve</li> </ul>	<ul style="list-style-type: none"> <li>Combination Unit x 2, Double Swing, Spring Rider (single) x 2, Cargo Net (Sway Net - Spider Net), Static Wooden Boat, 256 sqm soft fall. 13 units</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
	Local	<ul style="list-style-type: none"> <li>Alexandra Show Grounds &amp; Recreation Reserve</li> </ul>	<ul style="list-style-type: none"> <li>252 sqm soft flooring 7 playground equipment units</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land with CoM</li> </ul>
		<ul style="list-style-type: none"> <li>Leckie Park, Alexandra</li> </ul>	<ul style="list-style-type: none"> <li>Includes soft fall - Playground, simple</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land Council as CoM</li> </ul>
		<ul style="list-style-type: none"> <li>Payne's Playground, Alexandra</li> </ul>	<ul style="list-style-type: none"> <li>450 sqm soft fall. Combination Unit, Carousel (Spinner),</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>

District	Playspace Hierarchy	Location / Name	Description	Strategic Direction – Future Service Levels	Ownership
			Tandem Bull Rider (or Bronco Rider), Freestanding Roman Rings, Single Swing, Double Swing, Spring Rider (single) x 2, Cargo Net (Sway Net - Spider Net) Small combo unit		
		<ul style="list-style-type: none"> <li>UT Creek Parklands - along creek from Station St to Briggs oval, Alexandra</li> </ul>	<ul style="list-style-type: none"> <li>Adjacent to walking track.</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land Council as CoM</li> </ul>
		<ul style="list-style-type: none"> <li>Eighth St, Eildon</li> </ul>	<ul style="list-style-type: none"> <li>150 sqm soft fall</li> </ul>	<ul style="list-style-type: none"> <li>Consider possible rationalization.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>Gum Tree Gully Reserve, Eildon</li> </ul>	<ul style="list-style-type: none"> <li>Includes soft fall area and fencing. Previous area was 368sqm now 5 units</li> </ul>	<ul style="list-style-type: none"> <li>Consider possible rationalization.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land Council as CoM</li> </ul>
		<ul style="list-style-type: none"> <li>21st Street, Eildon</li> </ul>	<ul style="list-style-type: none"> <li>Simple play equipment</li> </ul>	<ul style="list-style-type: none"> <li>Consider possible rationalization.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>The Pondage, Eildon</li> </ul>	<ul style="list-style-type: none"> <li>Soft fall 216sqm, powder coated fencing, 5 units and 2 seats</li> </ul>	<ul style="list-style-type: none"> <li>Retain and upgrade to enhance nature play elements for all ages.</li> </ul>	<ul style="list-style-type: none"> <li>GM Water</li> <li>Council managed under licence from GMW</li> </ul>
		<ul style="list-style-type: none"> <li>Walter Moore Reserve, Eildon</li> </ul>	<ul style="list-style-type: none"> <li>Soft fall 220sqm 8 units no fence one timber bench</li> </ul>	<ul style="list-style-type: none"> <li>Retain and upgrade to reinforce the site as the main township playground.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land Council as CoM</li> </ul>
		<ul style="list-style-type: none"> <li>Willow Park (Tumbling Waters)</li> </ul>	<ul style="list-style-type: none"> <li>Combination Unit, Small Combination Unit, Double Swing, Spring Rider (single), Stepping Stones. 166 sqm soft fall. 9 units</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>Yarck Recreation Reserve</li> </ul>	<ul style="list-style-type: none"> <li>TBC</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land DEWLP CoM</li> </ul>
Marysville Triangle	Regional	<ul style="list-style-type: none"> <li>Kin Playspace Gallipoli Park, Marysville</li> </ul>	<ul style="list-style-type: none"> <li>Carousel (Spinner) x 3, Balance Equipment, Slide x 2, Track Slide Unit (Flying Fox) x 2, Quad Swing Unit, Pentagode Climbing Net (Space net), Water Play Feature, Elevated Sand Pit, Rubber Matting, 490sqm soft fall</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown Land Council as CoM has appointed Sec 86</li> </ul>
	District	<ul style="list-style-type: none"> <li>Gallipoli Park, Marysville</li> </ul>	<ul style="list-style-type: none"> <li>Skate Park, Half-court basketball and BMX</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown Land Council as CoM has appointed Sec 86</li> </ul>
	Local	<ul style="list-style-type: none"> <li>Buxton Recreation Reserve</li> </ul>	<ul style="list-style-type: none"> <li>7 units plus Bike Mania, soft fall. Combination Unit,</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown Land Council as CoM</li> </ul>

District	Playspace Hierarchy	Location / Name	Description	Strategic Direction – Future Service Levels	Ownership
			Balance Equipment, Double Swing, Spring Rider (single), Play Panel (Bead panel etc.), Climbing Wall, Rubber Matting, Shade Sails		has appointed Sec 86
		<ul style="list-style-type: none"> <li>Gould Terrace, Marysville</li> </ul>	<ul style="list-style-type: none"> <li>Combination Unit, Double Swing, 100 sqm soft fall</li> </ul>	<ul style="list-style-type: none"> <li>Consider possible rationalization.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>Gallipoli Park near the BBQ shelter (rear of oval)</li> </ul>	<ul style="list-style-type: none"> <li>Small Combination Unit, Tandem Seat Spring See-Saw (Awesome Rocker), Single Swing, Double Swing, Spring Rider (single) x 2, Soft fall 120sqm</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown Land Council as CoM has appointed Sec 86</li> </ul>
		<ul style="list-style-type: none"> <li>Narbethong Reserve Rotary Playground</li> </ul>	<ul style="list-style-type: none"> <li>240 sqm soft fall</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown Land Council as CoM</li> </ul>
Kinglake Ranges District	Regional	<ul style="list-style-type: none"> <li>Kinglake Bollygum Park (including skate park)</li> </ul>	<ul style="list-style-type: none"> <li>320 soft fall, 20 units play equipment, two 32kl plastic water tanks</li> <li>Skate Park</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
	Local	<ul style="list-style-type: none"> <li>Federation Park, Kinglake</li> </ul>	<ul style="list-style-type: none"> <li>Located behind Kinglake Ranges Neighbourhood House; 80 sqm instant lawn one unit</li> </ul>	<ul style="list-style-type: none"> <li>Consider possible rationalization.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land Council as CoM</li> </ul>
		<ul style="list-style-type: none"> <li>Kinglake Library/Services Centre</li> </ul>	<ul style="list-style-type: none"> <li>60 sqm soft fall</li> </ul>	<ul style="list-style-type: none"> <li>Consider possible rationalization.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>Kinglake Lions Club Park</li> </ul>	<ul style="list-style-type: none"> <li>Fencing and soft fall</li> </ul>	<ul style="list-style-type: none"> <li>Consider possible rationalization / integration with the playspace at Memorial Reserve.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>Kinglake Memorial Reserve</li> </ul>	<ul style="list-style-type: none"> <li>100 sqm soft fall 9 units</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>Kinglake West Mechanics Institute Hall</li> </ul>	<ul style="list-style-type: none"> <li>130 sqm soft fall 6 playground units and 5 shade sails</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required</li> </ul>	<ul style="list-style-type: none"> <li>Crown land DEWLP CoM</li> </ul>
		<ul style="list-style-type: none"> <li>CJ Dennis Reserve, Toolangi</li> </ul>	<ul style="list-style-type: none"> <li>Combination Unit, Double Swing, 5 units, 280sqm soft fall</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown Land Council as CoM has appointed Sec 86</li> </ul>
Yea District	Regional	<ul style="list-style-type: none"> <li>Nil</li> </ul>		<ul style="list-style-type: none"> <li>Only two regional facilities required in the Shire. This is currently provided by Gallipoli Park, Marysville and Bollygum, Kinglake.</li> </ul>	
	District	<ul style="list-style-type: none"> <li>Yea Railway Reserve and Skate Park</li> </ul>	<ul style="list-style-type: none"> <li>482sqm soft fall plus 51sqm rubber matting area.</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown Land Council as CoM</li> </ul>



District	Playspace Hierarchy	Location / Name	Description	Strategic Direction – Future Service Levels	Ownership
			Combination Unit, Small Combination Unit, Quad Swing Unit, Spring Rider (single), Conveyor Belt, Train Units (Combo Unit), 13 units <ul style="list-style-type: none"> <li>Skate park</li> </ul>		has appointed Sec 86
	<b>Local</b>	<ul style="list-style-type: none"> <li>Flowerdale Community House Playground</li> </ul>	<ul style="list-style-type: none"> <li>4 units, rubber matting and fencing</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>Flowerdale Spring Valley Recreation Reserve</li> </ul>	<ul style="list-style-type: none"> <li>Relocated by CoM from Thornton PS in 2015</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land DEWLP CoM</li> </ul>
		<ul style="list-style-type: none"> <li>Glenburn Alf Miller Reserve</li> </ul>	<ul style="list-style-type: none"> <li>600 sqm soft fall, 12 units, rural perimeter fencing</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>Strath Creek King Parrot Reserve</li> </ul>	<ul style="list-style-type: none"> <li>159 sqm soft fall, 6 units, Combination Unit, Double Swing</li> </ul>	<ul style="list-style-type: none"> <li>Consider possible rationalization or consolidation at Pioneer Reserve.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> <li>VicRoads verge</li> </ul>
		<ul style="list-style-type: none"> <li>Strath Creek Pioneer Reserve</li> </ul>	<ul style="list-style-type: none"> <li>160 SQM soft fall 9 units</li> </ul>	<ul style="list-style-type: none"> <li>Retain, upgrade/renew as required.</li> </ul>	<ul style="list-style-type: none"> <li>Council Land</li> </ul>
		<ul style="list-style-type: none"> <li>Yea Apex Park</li> </ul>	<ul style="list-style-type: none"> <li>83 sqm soft fall, 4 units, Slide, Double Swing, Spring Rider (single) x 2</li> </ul>	<ul style="list-style-type: none"> <li>Consider possible rationalization or relocation to the Yea Rec Reserve.</li> </ul>	<ul style="list-style-type: none"> <li>Crown land Council as CoM</li> </ul>

DRAFT



# MURRINDINDI SHIRE COUNCIL PLAN 2017-2021



**Murrindindi**  
Shire Council

## QUARTERLY REPORT OCTOBER - DECEMBER 2018





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## INTRODUCTION

This report provides a quarterly summary of progress towards delivering the strategies in the Murrindindi Shire Council Plan 2017-2021. The report focuses on action undertaken during the October - December 2018 Quarter. A full report on annual progress and achievements, including an assessment against the Strategic Indicators in the Council Plan is provided each financial year as part of Council's Annual Report.

# OUR PEOPLE

## TOGETHER WE WILL CELEBRATE AND ENCOURAGE DIVERSE, CARING AND CONNECTED COMMUNITIES.

### WHAT WE AIM TO ACHIEVE: (STRATEGIES)

### WHAT WE DID IN QUARTER TWO 2018/2019:

#### 1. Encourage activities and events that celebrate our vibrant, diverse and creative people and communities

- We continued to support young people to develop stage performance and event management experience through a range of youth activities, including the Platform Youth Theatre Group.
- We collaborated with Ellimatta Youth Inc. to develop relationship and leadership workshops for inclusion in school curriculum in 2019.
- We continued to recognise the contribution and success of our community members and groups at Council meetings.
- We actively promoted community events taking place in our Shire via social and print media and local radio.
- Together with community we officially opened the Marysville Information and Regional Artspace (MiRa).
- We ran a Bollywood session for young people at the Alexandra Library showcasing the culture of India.
- We promoted the newly available customer service function on the Mobile and Customer Service Van.
- We awarded Community Grants to the following projects:
  - \* Kinglake Men's Shed for Solar Panels
  - \* Yarck Public Hall for improved disability access
  - \* Alexandra Swim Club – learn to swim aids and equipment.

#### 2. Work with our community and groups to connect, collaborate and plan for our future

- We began implementing the Community Planning Framework.
- We have provided infrastructure, operational, governance and asset planning support to groups including:
  - \* Kinglake Memorial Reserve
  - \* Yea Recreation Reserve
  - \* Alexandra Tennis Club
  - \* Alexandra Showgrounds and Recreation Reserve
  - \* Spring Valley Recreation Reserve.
- We worked with community groups to support planning for commemorative events associated with the 10-year anniversary of the 2009 Bushfires.
- We worked to support the community in managing media and communications through the 2009 Bushfire Anniversary period.
- We facilitated conversations between Regional Arts Victoria and the Yea Arts community to support greater collaboration.
- We expanded our library service community connections with residents of local care facilities - Darlingford, Kellock, Dame Pattie Menzies and Rosebank.

### **3. Work with our partner agencies to ensure people of all ages can access the health and community services they need**

- We continued to review Council's Aged and Disability Services including the completion of community forums.
- We were successful in receiving a grant to scope the potential for a centralised kindergarten enrolment program supporting universal access across the Shire.
- We continued to collaborate through the Murrindindi Aged and Disability Providers Network to develop new initiatives.
- We advocated for better health services across the Shire, with a particular focus on mental health services across the Kinglake Ranges and removal of the administrative boundaries.
- We worked with the lower Hume Primary Care Partnership to undertake the 'RESPOND Systems Thinking Project' aimed at tackling childhood obesity.
- We participated in the Women's Health Expo and the Kinglake Health and Wellbeing Expo.
- We were successful in receiving a grant for Moving Murrindindi which is a community transport program.
- We had 110 participants across three community lunches across the Shire to celebrate Seniors Week.

### **4. Create a positive environment that supports our young people to grow, participate and be happy**

- We engaged young people in school holiday programs and event development in Alexandra, Yea and Kinglake, including at Council's libraries.
- We supported the Steer Leadership Group in Kinglake to deliver the Hume Regional Battle of Bands.
- We continued to deliver after school drop-in programs in Alexandra, Yea and Kinglake.
- We finished the 2018 calendar year with a total of 5,229 attendees to our youth and community events.
- 42 young people stepped up as leaders and actively supported our youth program design in 2018.

### **5. Promote opportunities for people of all ages to connect with and be involved in their community**

- Our libraries ran 228 programs across all four branches with participation of 2,406, and loaned 4,976 items for the quarter.
- Our libraries supported programs including:
  - \* mothers and baby's groups
  - \* after-school activities in Alexandra and Kinglake and holiday activities in Kinglake and Yea
  - \* school visits in Yea, Alexandra, Eildon, Buxton and Toolangi
  - \* a Science Expo for families at the Alexandra Library
  - \* genealogy groups
  - \* writer's groups
  - \* French language groups
  - \* games groups
  - \* music sessions.
- We continued to collaborate with Community and Neighbourhood Houses to improve their facilities and services offered across the Shire.
- We supported the Taggerty Community in establishing the Community Hub @ Taggerty (CH@T).
- We completed the infrastructure redevelopment of the Yea and District Children's Centre.
- We hosted a luncheon at the Alexandra library to acknowledge and celebrate the contribution of the library volunteers.

# OUR PLACE

## WE WILL MAINTAIN AND ENHANCE PLACES TO BE ATTRACTIVE AND LIVEABLE, IN BALANCE WITH OUR NATURAL ENVIRONMENT.

### WHAT WE AIM TO ACHIEVE: (STRATEGIES)

### WHAT WE DID IN QUARTER TWO 2018/2019:

**1. Support recreation opportunities for our residents and visitors that encourage participation and community connections**

- We received notification that both the Spring Valley Recreation Reserve pavilion and female friendly facilities at the Yea Recreation Reserve grant applications were successful.
- We successfully completed the Alexandra Tennis Club hard court synthetic renewal project.
- We coordinated the tendering process for the Yea Railway Reserve Play Space redevelopment.
- We have continued conversations with local sporting clubs to plan improvements to their facilities to best meet community needs.
- We launched the 2018/19 pool season across all four outdoor facilities.

**2. Improving links and making Murrindindi Shire easier to navigate and its services and destinations easy to find**

- We submitted our round 4 nomination for Federal Blackspot Funding which included working with the Municipal Emergency Management Plan Committee to identify the key blackspot areas across the Shire.
- We installed new signage along the Great Victorian Rail Trail.

**3. Through good land use planning enhance the liveability, prosperity and the rural character of our Shire**

- We further advanced design options for the Kinglake streetscape which will be the subject of further community and stakeholder consultation.
- We further documented households living in temporary accommodation in bushfire affected areas and worked with State Government agencies to develop pathways to allow households to transition to permanent accommodation.

**4. Strengthen the environmental sustainability of our communities, protect our natural environment and reduce resource consumption**

- We continued to implement the Dindi Bulk Buy Solar Scheme.
- We partnered with the Upper Goulburn Landcare Network to deliver the Murrindindi Shire Queensland Fruit Fly Monitoring Trial.
- We implemented our Annual Roadside Weed Control works.
- We completed works on UT Creek to remove gravel build up and post flood damage after the December 2017 rainfall event.
- We promoted the Aussie Backyard Bird Count and encouraged community to get involved.
- We applied for and received grants to install additional e-waste recovery infrastructure at three Resource Recovery Centres.
- We engaged a Waste Education Officer (shared with Strathbogie and Mitchell Shire Councils) to prepare a waste education strategy and roll out key activities.



**5. Recognise and embrace the history, culture and identity of our towns and communities**

- We completed the construction of the six 2009 Bushfire Memorials following extensive consultation with community groups.
- We introduced a revised Acknowledgement of Country introductory wording to all Council events.

**6. Enhance community safety, resilience and liveability through improved planning, community engagement, and a fair and transparent approach to compliance**

- We completed the majority of the Fire Prevention Slashing Program, this was earlier than previous years due to need. Further slashing will be completed where necessary.
- We began the review of Council's Community Local Law and Open Air Burning requirements.
- We adopted and implemented the Compliance and Enforcement Policy to set out Council's approach to compliance and enforcement in administering local laws and relevant legislation.
- We recruited an additional Community Safety Officer to provide a greater presence in the community.

# OUR PROSPERITY

## IN PARTNERSHIP WITH THE COMMUNITY WE WILL PROMOTE AN ENVIRONMENT IN WHICH BUSINESS AND COMMUNITY CAN THRIVE.

### WHAT WE AIM TO ACHIEVE: (STRATEGIES)

### WHAT WE DID IN QUARTER TWO 2018/2019:

#### 1. Use a fresh approach to attract new and existing business investment

- We focused on improving our approach to investment attraction through strengthening our customer service as part of the Customer First Project and reviewing the incentives provided for new investment through the Business and Tourism Innovation Grants (see other entries).
- We continued to review our approach to emerging development types, such as Glamping, to ensure there is a clear approach for investors.
- Our Development Assessment Team has continued to work with developers to provide clear and integrated advice for significant new investments such as the proposed Kinglake Village development.
- We secured grant funding to address infrastructure issues that would enable businesses to continue to grow and invest including Eildon Houseboat Industry infrastructure project and improved access for businesses in Pheasant Creek.

#### 2. Work with our businesses, regional partners and communities to support a diverse visitor experience that promotes our natural assets, and a vibrant range of events

- Our 'Discover Dindi' social media presence hit 10,000 followers.
- We worked with Goulburn River Valley Tourism to strengthen our tourism offer by:
  - \* commencing a regional TV Campaign
  - \* reviewing the Cultural Guide.
- We produced and distributed the Calendar of Events for the October to June 2019 period.
- We conducted five stakeholder and community workshops in relation to the Tourism and Events Strategy.
- We supported 19 tourism events that were held in the Murrindindi Shire during the quarter.
- We facilitated a stakeholder review of both our weekly and monthly 'What's on in Murrindindi' events guides.

#### 3. Support and encourage local businesses to work together, thrive and grow, through networking, start-up assistance, mentoring and access to skills

- We worked in collaboration with Murrindindi Inc. to deliver the final two 'Doing Business Better' business workshops in Alexandra and Kinglake.
- We supported Small Business Bus visits to Yea and Alexandra.
- We delivered two Murrindindi Business Monthly newsletters communicating relevant business information to over two hundred local businesses.
- We supported local business applications as part of the State Government Artisanal Grants Program.
- We adopted our Grants and Contributions Policy which enables the delivery of Council's Business and Tourism Grants.
- We supported three events through the Doing Business Better Program.

**4. Advocate for and support high quality opportunities for education and training to meet community and business needs**

- We continued to advocate to State Government to strengthen education provision within Murrindindi Shire.

**5. Advocate for improved infrastructure and access to public land to realise social and economic opportunities**

- We continued to advocate for, and support mobile phone blackspots in the Shire. Councillors attended the switching on ceremonies for the Killingworth, Kanumbra and Highlands mobile phone towers.
- We were successful in securing State Government funding in addition to Council's contribution from the Business and Tourism Innovation Grants for key infrastructure projects to support the Eildon houseboat industry.
- We secured State Government funding for the Kinglake streetscape improvement and submitted an application through the Building Better Regions Fund to the Federal Government for further financial assistance.
- We continued to advocate to State Government to support improved infrastructure and access to public land to increase recreation and social offerings. Outcomes included:
  - \* commitment of \$1.7 million for the Alexandra Recreation Reserve
  - \* successful grant applications for the Spring Valley Recreation Reserve pavilion and female friendly facilities at the Yea Recreation Reserve.

# OUR PROMISE

**WE WILL ALL WORK IN COLLABORATION WITH OUR COMMUNITIES TO DELIVER THE BEST POSSIBLE OUTCOMES IN ALL THAT WE DO.**

## **WHAT WE AIM TO ACHIEVE: (STRATEGIES)**

## **WHAT WE DID IN QUARTER TWO 2018/2019:**

### **1. Represent and advocate for our community in a transparent and equitable way**

We continued to advocate to relevant levels of government and other agencies for high priority issues including:

- Preparation for the 10-year anniversary of the 2009 Bushfires, including funding support for community commemorative events.
- Better health services across the shire, with a particular focus on mental health services across the Kinglake Ranges and removal of the administrative boundaries.
- Securing a State Government election commitment for \$750,000 for the revitalisation of the Kinglake streetscape.
- Securing a Federal Opposition election promise for funding to support the redevelopment of the Kinglake streetscape.
- Securing a State Government election commitment for \$395,000 to upgrade public recreational facilities at Lake Eildon in partnership with Victoria Fisheries Authority and funding from community groups.
- Securing State Government funding of \$600,000 to improve Murrindindi Shire Council roads .
- Securing a State Government election commitment for \$1.7 million to build new clubroom facilities at the Alexandra Recreation Reserve.
- Securing a State Government election commitment for \$50,000 to support the development of an events space at the Menzies Centre in Alexandra.
- Securing a State Government election commitment for \$150,000 for the Moving Murrindindi transport initiative.
- Securing funding for upgrades to the Spring Valley Recreation Reserve pavilion and female friendly facilities at the Yea Recreation Reserve.

### **2. Ensure our culture, systems and technologies encourage and enable innovation in our business practices and service delivery**

- We progressed our connections to the NBN across all Council sites to improve connectivity and communications for Council operations and service delivery.
- We rolled out a series of improvements to existing systems including online pools season pass application process and payment method, business card style season pass and creation of a pools register to accurately capture and maintain details of all season pass holders.
- We added categories and fine-tuned processes related to the Snap Send Solve App method of registering customer requests online, from anywhere, with photo capability and GPS coordinates.

**3. Ensure the range of services we provide and the way we provide them are best aligned with community priorities and Council's resources**

- We streamlined the customer experience via improvements to internal processes and the website.
- We introduced three high volume online customer requests to improve efficiency and effectiveness for customers.

**4. Commit to developing a stronger customer-focused culture that makes us easier to deal with**

- We designed the new customer contact centre within Council which will enable a more responsive and efficient response to customer phone enquiries and requests.
- We continued to implement our values and behaviours statements across the organisation.
- We introduced a simplified complaint form on Council's website.
- We streamlined the entry process and introduced EFTPOS at Council's pools.

**5. Expand our communication and two-way engagement with the community**

- We conducted consultation and reviewed an early draft of our new Communications Strategy.
- We introduced early engagement with the community around priorities for Council 2019/20 Budget.
- We hosted five business and community workshop consultations to help inform and advance the Tourism and Events Strategy.

**6. Maintain Council's financial sustainability through sound financial and asset management**

- We commenced use of our new asset management system.
- We submitted our annual report for ministerial endorsement.
- We commenced the 2019/20 Budget process.

**7. Support a skilled, engaged and flexible workforce that can respond to changing needs**

- We implemented our new management structure which is aligned to customer service, community engagement and shared services.
- We continued to implement the three-year program to improve Council's occupational health and safety as a part of the Municipal Association of Victoria WorkCare Scheme.
- We continued to upskill Council officers in customer request management systems, processes and responses.

Statement A  
Murrindindi Shire Council  
Income Statement  
For the period ended 31 December 2018

	Original Budget 2018/19 \$	September Revised Budget 2018/19 \$	Annual Revised Budget 2018/19 \$	Forecast Adjustment 2018/19 \$	YTD Budgets 31/12/2018 \$	YTD Actual 31/12/2018 \$	Budget/ Actual Variance (unfav) \$
<b>Revenue</b>							
Rates & Charges	20,525,445	20,565,445	20,612,589	47,144	20,569,020	20,504,282	(64,738)
Special Charge	87,000	87,000	87,000	-	-	-	-
Statutory fees and fines	888,678	998,678	1,049,980	51,302	535,462	534,502	(960)
User fees	2,345,277	2,342,777	2,791,655	448,878	1,507,841	1,504,993	(2,848)
Grants - Operating	7,346,704	5,715,096	5,790,501	75,405	3,485,525	3,489,013	3,488
Grants - Capital	1,414,759	1,518,723	2,304,960	786,237	372,371	517,943	145,572
Contributions - Cash	54,275	309,378	352,416	43,038	300,665	298,863	(1,802)
Contributions - Non Cash	400,000	400,000	805,000	405,000	-	-	-
Reimbursements	382,114	382,114	475,425	93,311	175,518	160,071	(15,447)
Other revenue	1,181,015	1,115,514	1,238,489	122,975	414,082	425,773	11,691
<b>Total Revenue</b>	<b>34,625,267</b>	<b>33,434,725</b>	<b>35,508,015</b>	<b>2,073,290</b>	<b>27,360,484</b>	<b>27,435,439</b>	<b>74,955</b>
<b>Expenses</b>							
Employee Benefits	14,799,536	14,866,886	14,785,437	81,449	7,547,566	7,650,908	(103,342)
Materials and Services	9,798,106	11,536,479	11,545,557	(9,078)	5,311,433	5,361,952	(50,519)
Depreciation and amortisation	9,602,649	9,602,649	9,183,849	418,800	1,000	922	78
Bad and Doubtful Debts	-	-	65,278	(65,278)	-	-	-
Other Expense	313,338	313,338	330,065	(16,727)	162,497	164,916	(2,419)
Finance Costs (Interest)	55,050	55,050	55,050	-	20,520	20,546	(26)
<b>Total Expenses</b>	<b>34,568,679</b>	<b>36,374,402</b>	<b>35,965,236</b>	<b>409,166</b>	<b>13,043,016</b>	<b>13,199,244</b>	<b>(156,228)</b>
Net gain(loss) on disposal of property, infrastructure, plant and equipment	(55,054)	96,830	223,845	127,015	294,414	135,911	(158,503)
<b>Surplus (deficit) for the period</b>	<b>1,534</b>	<b>(2,842,847)</b>	<b>(233,376)</b>	<b>2,609,471</b>	<b>14,611,882</b>	<b>14,372,106</b>	<b>(239,776)</b>
<b>Net gain (loss) on disposal of property, infrastructure, plant &amp; equipment</b>							
Proceeds from Sale of Fixed Assets	623,267	775,151	689,159	(85,992)	374,507	153,219	(221,288)
Carrying value of assets sold	678,321	678,321	465,314	213,007	80,093	17,308	62,785
<b>Total</b>	<b>(55,054)</b>	<b>96,830</b>	<b>223,845</b>	<b>127,015</b>	<b>294,414</b>	<b>135,911</b>	<b>(158,503)</b>
<b>Total Materials and Contractors</b>							
Utilities	527,267	527,267	526,561	706	254,559	210,369	44,190
Contractors	6,640,245	7,397,478	7,428,961	(31,483)	3,420,798	3,582,573	(161,775)
Legal Expenses	255,450	250,450	320,252	(69,802)	106,382	122,527	(16,145)
Insurance	426,209	451,209	446,991	4,218	429,801	427,593	2,209
Materials	842,840	858,160	898,391	(40,231)	417,932	398,366	19,566
Contributions	848,218	1,654,947	1,595,947	59,000	508,100	487,084	21,016
Consultants	257,877	396,968	328,454	68,514	173,861	133,441	40,420
	<b>9,798,106</b>	<b>11,536,479</b>	<b>11,545,557</b>	<b>(9,078)</b>	<b>5,311,433</b>	<b>5,361,952</b>	<b>(50,519)</b>



Statement B  
Murrindindi Shire Council  
Balance Sheet  
as at 31 December 2018

	Original Budget 2018/19 \$	September Revised Budget 2018/19 \$	Annual Revised Budget 2018/19 \$	Forecast Adjustment 2018/19 \$	YTD Budget 31/12/2018 \$	Actual 31/12/2018 \$	Variance (unfav) \$	%
<b>Assets</b>								
<b>Current assets</b>								
Cash and cash equivalents	28,133,754	29,001,914	28,913,890	(88,024)	30,306,356	30,574,972	268,616	1%
Trade and other receivables	2,705,897	2,705,897	3,698,182	992,285	16,880,995	16,309,692	(571,303)	-3%
Other financial assets				-	-	-	-	
Accrued Income	202,000	202,000	202,000	-	-	-	-	
Prepayments	215,000	215,000	215,000	-	-	-	-	
Non Current Assets Held for sale					217,047	217,047		
Inventories	45,000	45,000	45,000	-	45,000	40,136	(4,864)	-11%
<b>Total current assets</b>	<b>31,301,651</b>	<b>32,169,811</b>	<b>33,074,072</b>	<b>904,261</b>	<b>47,449,398</b>	<b>47,141,847</b>	<b>(307,551)</b>	<b>-1%</b>
<b>Non current assets</b>								
Intangible Assets	2,886,566	3,176,281	2,896,201	(280,080)	3,595,974	3,595,973	(1)	
Property & Plant & Equipment	305,720,438	342,698,428	344,683,718	1,985,290	343,512,556	343,491,553	(21,003)	0%
Receivables	39,000	39,000	39,000	-	16,000	14,278	(1,722)	-11%
<b>Total non-current assets</b>	<b>308,646,004</b>	<b>345,913,709</b>	<b>347,618,919</b>	<b>1,705,210</b>	<b>347,124,531</b>	<b>347,101,804</b>	<b>(22,726)</b>	<b>0%</b>
<b>Total assets</b>	<b>339,947,655</b>	<b>378,083,520</b>	<b>380,692,991</b>	<b>2,609,471</b>	<b>394,573,929</b>	<b>394,243,651</b>	<b>(330,278)</b>	<b>0%</b>
<b>Liabilities</b>								
<b>Current liabilities</b>								
Trade and other payables	2,107,764	2,107,764	2,107,764	-	1,000,000	940,026	59,974	6%
Trust funds and deposits	1,030,222	1,030,222	1,030,222	-	1,011,802	1,062,691	(50,889)	-5%
Provisions - Employee Entitlements	3,601,508	3,495,913	3,495,913	-	3,495,913	3,414,496	81,417	2%
Interest-bearing loans and borrowings	188,469	188,469	188,469	-	-	-	-	
<b>Total Current Liabilities</b>	<b>6,927,963</b>	<b>6,822,368</b>	<b>6,822,368</b>	<b>-</b>	<b>5,507,715</b>	<b>5,417,213</b>	<b>90,502</b>	<b>2%</b>
<b>Non-Current Liabilities</b>								
Provisions - Employee Entitlements	188,161	196,707	196,707	-	196,707	196,706	1	0%
Provisions - Other	5,800,000	5,943,417	5,943,417	-	5,943,417	5,943,417	0	0%
Interest-bearing loans and borrowings	478,556	478,556	478,556	-	828,888	828,887	1	0%
<b>Total Non Current Liabilities</b>	<b>6,466,717</b>	<b>6,618,680</b>	<b>6,618,680</b>	<b>-</b>	<b>6,969,012</b>	<b>6,969,010</b>	<b>2</b>	<b>0%</b>
<b>TOTAL LIABILITIES</b>	<b>13,394,680</b>	<b>13,441,048</b>	<b>13,441,048</b>	<b>-</b>	<b>12,476,727</b>	<b>12,386,223</b>	<b>90,504</b>	<b>1%</b>
<b>NET ASSETS</b>	<b>326,552,975</b>	<b>364,642,472</b>	<b>367,251,943</b>	<b>2,609,471</b>	<b>382,097,202</b>	<b>381,857,428</b>	<b>(239,774)</b>	<b>0%</b>
<b>Equity</b>								
Accumulated Surplus	126,320,719	130,757,042	130,613,972	128,633,007	131,242,478	131,242,479	1	0%
Surplus for the Year	1,534	(2,842,847)	(233,376)	2,609,471	14,611,882	14,372,106	(239,776)	-2%
Asset Revaluation Reserve	182,944,361	219,166,552	219,166,552	0	219,166,552	219,166,553	1	0%
Other Reserves	17,286,361	17,561,725	17,704,795	143,070	17,076,289	17,076,289	-	0%
<b>TOTAL EQUITY</b>	<b>326,552,975</b>	<b>364,642,472</b>	<b>367,251,943</b>	<b>131,385,549</b>	<b>382,097,202</b>	<b>381,857,428</b>	<b>(239,774)</b>	<b>0%</b>

Statement C  
Murrindindi Shire Council  
Cash Flow Statement  
For the period ended 31 December 2018

	Original Budget 2018/19 Inflows/ (Outflows) \$	September Revised Budget 2018/19 Inflows/ (Outflows) \$	Annual Revised Budget 2018/19 Inflows/ (Outflows) \$	Forecast Adjustment 2018/19 Inflows/ (Outflows) \$	YTD Budget 31/12/2018 Inflows/ (Outflows) \$	Actual 31/12/2018 Inflows/ (Outflows) \$	Variance (unfav) \$
<b>Cash Flow From Operating Activities</b>							
Rates & Charges	20,485,666	21,865,521	20,920,380	(945,141)	7,693,998	8,350,771	656,774
User charges, fines and contributions	4,234,731	4,620,639	5,306,542	685,903	2,917,441	2,791,297	(126,143)
Grants	8,911,463	7,711,472	8,507,836	796,364	4,335,549	4,442,388	106,839
Interest	725,646	798,140	871,741	73,601	424,445	434,952	10,506
Net GST Refund/Payment	-	-	-	-	-	-	-
Payments to suppliers	(10,554,681)	(12,720,570)	(12,746,375)	(25,805)	(6,679,683)	(6,787,729)	(108,047)
Payments to employees	(14,752,141)	(14,869,802)	(14,788,353)	81,449	(8,100,482)	(8,285,242)	(184,759)
<b>Net cash flow provided by operating activities</b>	<b>9,050,684</b>	<b>7,405,399</b>	<b>8,071,770</b>	<b>666,371</b>	<b>591,267</b>	<b>946,437</b>	<b>355,170</b>
<b>Cash flow from investing activities</b>							
Payment for property, plant and equipment, infrastructure & Intangible assets	(7,820,038)	(10,379,802)	(11,048,206)	(668,404)	(2,030,794)	(1,946,928)	83,866
Payments for investments	-	-	-	-	-	-	-
Proceeds from sale of property, plant and equipment, infrastructure	623,267	775,151	689,159	(85,992)	374,507	153,219	(221,288)
<b>Net cash used in investing activities</b>	<b>(7,196,771)</b>	<b>(9,604,651)</b>	<b>(10,359,047)</b>	<b>(754,396)</b>	<b>(1,656,287)</b>	<b>(1,793,709)</b>	<b>(137,422)</b>
<b>Cash flows from financing activities</b>							
Trust funds and deposits	97,452	(98,390)	(98,388)	2	(116,810)	(65,914)	50,896
Finance costs	(58,885)	(58,885)	(58,885)	-	(32,118)	(32,145)	(26)
Proceeds from interest bearing loans and borrowings	-	-	-	-	-	-	-
Repayment of interest bearing loans and borrowings	(319,840)	(319,840)	(319,840)	-	(157,977)	(157,977)	-
<b>Net cash provided by (used in) financing activities</b>	<b>(281,273)</b>	<b>(477,114)</b>	<b>(477,112)</b>	<b>2</b>	<b>(306,905)</b>	<b>(256,036)</b>	<b>50,869</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>1,572,640</b>	<b>(2,676,366)</b>	<b>(2,764,389)</b>	<b>(88,023)</b>	<b>(1,371,925)</b>	<b>(1,103,308)</b>	<b>268,617</b>
Cash and cash equivalents at the beginning of the financial year	26,561,114	31,678,280	31,678,280	-	31,678,280	31,678,280	-
Cash and cash equivalents at the end of the financial year	28,133,754	29,001,914	28,913,891	(88,023)	30,306,355	30,574,972	268,617
<b>Reconciliation of result from ordinary activities with net cash from operations</b>							
Surplus for the financial year	1,534	(2,842,847)	(233,376)	2,609,471	14,611,882	14,372,106	(239,776)
Depreciation and amortisation	9,602,649	9,602,649	9,183,849	(418,800)	1,000	922	(78)
Bad and Doubtful debts	-	-	65,278	65,278	-	-	-
Contributions Non Monetary Assets	(400,000)	(400,000)	(805,000)	(405,000)	-	-	-
Financing Costs (Cash Portion)	58,885	58,885	58,885	-	32,118	32,145	26
(Profit)/loss on disposal of property, plant and equipment, infrastructure	55,054	(96,830)	(223,845)	(127,015)	(294,414)	(135,911)	158,503
Change in assets and liabilities	-	-	-	-	-	-	-
(Increase)/decrease trade and other receivables	189,239	1,973,646	916,083	(1,057,563)	(12,178,452)	(11,605,430)	573,021
(Increase)/decrease in inventories	5,000	(13,258)	(13,258)	-	(13,258)	(8,395)	4,862
(Increase)/decrease in other current assets	(67,000)	(53,789)	(53,789)	-	363,211	363,211	-
Increase/(decrease) in provisions	99,158	110,431	110,431	-	110,431	29,014	(81,417)
Increase/(decrease) in trade and other payables	(493,835)	(933,488)	(933,488)	-	(2,041,252)	(2,101,226)	(59,974)
<b>Net cash provided by operating activities</b>	<b>9,050,684</b>	<b>7,405,399</b>	<b>8,071,770</b>	<b>666,371</b>	<b>591,267</b>	<b>946,436</b>	<b>355,169</b>

Statement D  
Murrindindi Shire Council  
Statement of Capital Works  
For the period ended 31 December 2018

	Original Budget	September Revised Budget	Revised Budget	Forecast Adjustment	YTD Budget	Actuals	Budget/ Actual Variance (unfav)
	2018/19	2018/19	2018/19	2018/19	31/12/2018	31/12/2018	
	\$	\$	\$	\$	\$	\$	\$
Land	-	-	-	-	-	-	-
Land Under Roads	-	-	-	-	-	-	-
Buildings	2,043,987	3,168,588	3,295,013	126,425	860,399	862,124	(1,725)
Plant , Machinery & Equipment	1,367,317	1,914,891	1,887,359	(27,532)	468,509	387,028	81,481
Roads	3,140,624	3,298,277	3,866,288	568,011	124,970	129,045	(4,075)
Bridges	590,000	706,141	706,141	-	57,114	54,040	3,074
Footpaths and Cycleways	190,260	223,959	223,959	-	32,230	33,785	(1,555)
Stormwater Network	174,000	404,852	404,852	-	40,000	37,779	2,221
Heritage	-	267,874	267,874	-	267,874	270,918	(3,044)
Furniture, Office Equipment and Software	214,000	295,370	296,870	1,500	124,370	128,069	(3,699)
Library Materials	99,850	99,850	99,850	-	55,328	44,139	11,189
Works in Progress	-	-	-	-	-	-	-
<b>Total Capital Works</b>	<b>7,820,038</b>	<b>10,379,802</b>	<b>11,048,206</b>	<b>668,404</b>	<b>2,030,794</b>	<b>1,946,928</b>	<b>83,866</b>

Property, Infrastructure, Plant and Equipment

Movement Reconciliation Worksheet	Original Budget	Revised Budget	Revised Budget	Forecast Adjustment	YTD Budget	YTD Actual	Variance
	2018/19	2018/19	2018/19	2018/19	31/12/2018	31/12/2018	
	\$	\$	\$	\$	\$	\$	\$
Total Capital Works	7,820,038	10,379,802	11,048,206	668,404	2,030,794	1,946,928	83,866
Impaired assets	-	-	-	-	-	-	-
Asset revaluation movement	-	-	-	-	0	-	-
Depreciation	(9,182,956)	(9,182,956)	(8,484,077)	698,879	(1,000)	(922)	(78)
Written down value of non current assets sold	(461,274)	(461,274)	(248,267)	213,007	(80,093)	(17,308)	(62,785)
Contributed Assets	400,000	400,000	805,000	-	0	-	-
Intangible software	-	-	-	-	-	-	-
<b>Net movement in property, infrastructure, plant and equipment</b>	<b>(1,424,192)</b>	<b>1,135,572</b>	<b>3,120,862</b>	<b>1,985,290</b>	<b>1,949,701</b>	<b>1,928,698</b>	<b>21,003</b>

Statement E  
Murrindindi Shire Council  
Reconciliation of Non Discretionary Cash & Reserves  
as at 31 December 2018

Cash Flow Statement Reconciliation - Non discretionary Cash Requirements

	Original Budget	September Revised Budget	Annual Revised Budget	Forecast Adjustment	YTD Budget	Actual	Budget / Actual Variance
Required Cash at year End	2018/19	2018/19	2018/19	2018/19	31/12/2018	31/12/2018	
<b>Non discretionary Cash Requirements to be held:</b>							
<b>Reserves</b>		\$	\$	\$	\$	\$	
<b>Account</b>							
070300 Public Open Space Reserve	(476,754)	(512,004)	(550,004)	(38,000)	(487,004)	(487,004)	-
070305 Infrastructure Contributions - Parking	(41,080)	(41,080)	(41,080)	-	(41,080)	(41,080)	-
070312 - Infrastructure Maintenance Reserve 2% Rates	(571,130)	(571,130)	(571,130)	-	(1,040,130)	(1,040,130)	-
070313 - Infra. Maint. New & Expanded Assets (bal. \$1.2m)	(4,052,881)	(4,040,532)	(4,040,532)	-	(4,040,532)	(4,040,532)	-
070314 - Infra. Maint. Gifted & Novated Assets - \$920K	(920,000)	(920,000)	(920,000)	-	(920,000)	(920,000)	-
070315 - Defined Benefits Superannuation	(1,050,000)	(1,200,000)	(1,200,000)	-	(1,200,000)	(1,200,000)	-
070316 - Infra. Balance MAP's Funding	(478,378)	(478,378)	(478,378)	-	(498,428)	(498,428)	-
070318 - Infra. Unexpended Capital Works	(789,979)	(789,979)	(789,979)	-	(789,979)	(789,979)	-
070325 Garbage Reserve	(8,579,195)	(8,685,081)	(8,705,948)	(20,867)	(7,784,511)	(7,784,511)	-
070336 - Marysville Community Fund	(63,531)	(63,531)	(63,531)	-	(63,531)	(63,531)	-
070345 Shaw Avenue Redevelopment Reserve	(43,752)	(43,752)	(43,752)	-	(43,752)	(43,752)	-
070355 Alexandra Community Leisure Centr	-	-	-	-	-	-	-
070370 Road Maintenance Reserve	(16,044)	(16,044)	(16,044)	-	(16,044)	(16,044)	-
070420 Yea Saleyards Reserve	(30,352)	(27,092)	(111,295)	(84,203)	(62,176)	(62,176)	-
070430 Alexandra Saleyards Reserve	-	-	-	-	-	-	-
070440 Yea Caravan Park Reserve	(28,000)	(28,000)	(28,000)	-	-	-	-
070445 Marysville Caravan Park Reserve	(145,285)	(145,122)	(145,122)	-	(89,122)	(89,122)	-
<b>Total Cash backed reserves</b>	<b>(17,286,361)</b>	<b>(17,561,725)</b>	<b>(17,704,795)</b>	<b>(143,070)</b>	<b>(17,076,289)</b>	<b>(17,076,289)</b>	-
<b>Other Cash Requirements</b>							
070000 Deposits	(700,000)	(700,000)	(700,000)	-	(700,000)	(782,593)	(82,593)
70041 Provision for Employee Entitlement - A/L 25%	(318,764)	(318,764)	(318,764)	-	(298,409)	(298,409)	-
070040 Provision for Employee Entitlement LSL ( progression to 25% over 4 years)	(581,614)	(555,215)	(555,215)	-	(555,215)	(555,215)	-
070060 General Trust Accounts	(11,915)	(11,915)	(11,915)	-	(11,915)	(11,089)	826
Quarry Security ANZ	(19,500)	(19,500)	(19,500)	-	(19,500)	(19,500)	-
Fire Service Property Levy	(143,307)	(143,307)	(143,307)	-	(143,307)	(64,352)	78,955
<b>Total Required Cash</b>	<b>(19,061,460)</b>	<b>(19,310,425)</b>	<b>(19,453,495)</b>	<b>(143,070)</b>	<b>(18,804,635)</b>	<b>(18,807,447)</b>	<b>(2,812)</b>
<b>Total Available Cash</b>	<b>28,133,754</b>	<b>29,001,914</b>	<b>28,913,890</b>	<b>(88,024)</b>	<b>30,306,356</b>	<b>30,574,972</b>	<b>268,616</b>
<b>Surplus/(Deficit)</b>	<b>9,072,294</b>	<b>9,691,489</b>	<b>9,460,395</b>	<b>(231,094)</b>	<b>11,501,721</b>	<b>11,767,525</b>	<b>265,803</b>