Murrindindi Shire Council Income Statement For the period ended 31st March 2020

(2)

Revenue _		2019/20 \$	Budget 2019/20 \$	Budget 2019/20 \$	Adjustment 2019/20 \$	YTD Budgets 31/03/2020 \$	YTD Actual 31/03/2020 \$	Actual Variance 31/03/2020 \$	%
Rates & Charges	1	21,381,684	21,401,886	21,401,886	-	21,351,706	21,382,835	31,129	0%
Special Charge	2		87,000	27,000	(60,000)				
Statutory fees and fines	3	1,082,669	1,104,294	1,020,559	(83,735)	749,628	759,967	10,339	1%
User fees		2,393,305	1,902,200	1,891,748	(10,452)	1,536,137	1,508,364	(27,773)	-2%
Grants - Operating	4	7,992,170	7,895,974	8,247,315	351,341	4,087,139	4,031,321	(55,818)	-1%
Grants -Capital	5	2,034,235	2,525,454	2,555,454	30,000	1,220,409	1,222,475	2,066	0%
Contributions - Cash	6	49,105	124,105	169,560	45,455	81,685	79,080	(2,605)	-3%
Contributions - Non Cash		400,000	600,000	600,000	-				
Reimbursements	_	385,062	349,338	349,338	-	135,658	148,456	12,798	9%
Other revenue	7	1,134,182	1,083,240	963,352	(119,888)	713,970	735,939	21,969	3%
Total Revenue		36,852,412	37,073,491	37,226,212	152,721	29,876,332	29,868,436	(7,896)	0%
Expenses									
Employee Benefits	8	15,474,271	15,075,567	15,091,079	15.512	11,744,007	11,417,210	(326,797)	-3%
Materials and Services	9	10,550,050	12,436,433	12,676,632	240,199	7,947,589	7,965,259	17,670	0%
Depreciation and amortisation		9,281,520	8,869,011	8,869,011	- 10,133	46,950	51,626	4,676	10%
Bad and Doubtful Debts		-	255	255	_	255	2,174	1,919	753%
Other Expense		313,805	319,805	319,805	_	208,318	226,886	18,568	9%
Finance Costs (Interest)		36,809	36,809	36,809	-	13,594	13,747	153	1%
Total Expenses		35,656,455	36,737,880	36,993,591	255,711	19,960,713	19,676,903	(283,810)	-1%
Net gain/(loss) on disposal of property,									
infrastructure, plant and equipment Increase/(Decrease) Landfill Provison		(33,007)	(327,047)	(327,047)	-	9,200	9,200 -	-	0% -100%
Surplus (deficit) for the period		1,162,950	8,564	(94,426)	(102,990)	9,924,819	10,200,733	275,914	3%

Statement B

Murrindindi Shire Council Balance Sheet as at 31st March 2020

				(1)			(2)
	Original Budget 2019/20	December Revised Budget 2019/20	Annual Revised Budget 2019/20	Forecast Adjustment	YTD Budget 31/03/2020	Actual 31/03/2020	YTD Budget V Actual Variance
	\$	\$	\$		\$	\$	
Assets							
Current assets							
Cash and cash equivalents	32,577,856	34,093,991	33,464,186	(629,805)	37,213,388	39,452,400	2,239,012
Trade and other receivables Other financial assets	3,681,602	3,352,669	3,719,054	366,385	7,001,999	6,227,207	(774,792)
Accrued Income	202,000	202,000	202,000	-	200,000		(200,000)
Prepayments	175,000	175,000	175,000	_	175,000	24,309	(150,691)
Non Current Assets Held for sale	.,	-	-	-	-	-	-
Inventories	30,000	30,000	30,000	-	30,000	23,690	(6,310)
Total current assets	36,666,458	37,853,660	37,590,240	(263,420)	44,620,387	45,727,606	1,107,219
Non current assets							-
Intangible Assets	2,283,429	2,255,394	2,255,394	_	2,833,394	2,833,361	(33)
Property & Plant & Equipment	346,680,175	353,931,442	354,091,872	160,430	354,175,457	352,255,963	(1,919,494)
Receivables	13,000	13,000	13,000	-	13,000	(383)	
Total non-current assets	348,976,604	356,199,836	356,360,266	160,430	357,021,851	355,088,941	(1,932,910)
	, ,	, ,		,			-
Total assets	385,643,062	394,053,496	393,950,506	(102,990)	401,642,238	400,816,547	(825,691)
Liabilities							-
Current liabilities							-
Trade and other payables	3,020,392	3,020,392	3,020,392	-	715,000	79,224	(635,777)
Trust funds and deposits Provisions - Employee Entitlements	1,087,966 3,475,000	1,087,966 3,200,357	1,087,966 3,200,357	-	1,087,966 2,910,357	1,201,709 3,180,858	113,743 270,501
Interest-bearing loans and borrowings	178,075	178,075	178,075	_	183,075	188,469	5,394
	2. 5,2. 5		=		,	,	5,22 :
Total Current Liabilities	7,761,433	7,486,790	7,486,790	-	4,896,398	4,650,260	(246,138)
Non-Current Liabilities							-
Provisions - Employee Entitlements	220,000	266,000	266,000	-	266,000	266,959	959
Provisions - Other	5,950,417	5,950,417	5,950,417	-	5,950,417	5,282,461	(667,956)
Interest-bearing loans and borrowings	300,481	300,481	300,481	-	563,360	374,890	(188,470)
Total Non Current Liabilities	6,470,898	6,516,898	6,516,898	-	6,779,777	5,924,310	(855,467)
TOTAL LIABILITIES	14,232,331	14,003,688	14,003,688	-	11,676,175	10,574,570	(1,101,605)
NET ASSETS	371,410,731	380,049,808	379,946,818		389,966,063	390,241,977	275,915
Earribe	·	<u> </u>	<u> </u>		<u> </u>		-
Equity Accumulated Surplus	134,277,934	133,113,964	133,113,964	_	133,160,474	133,160,474	-
Surplus for the Year	1,162,950	8,564	(94,426)	(102,990)	9,924,819	10,200,733	275,914
Asset Revaluation Reserve	219,166,552	227,542,254	227,542,254	(202,550)	227,542,254	227,542,254	-
Other Reserves	16,803,295	19,385,026	19,385,026	-	19,338,516	19,338,516	-
TOTAL EQUITY	371,410,731	380,049,808	379,946,818	(102,990)	389,966,063	390,241,977	275,914
-			•		•		

Murrindindi Shire Council Cash Flow Statement For the period ended 31st March 2020

Cash Flow From Operating Activities	Original Budget 2019/20 Inflows/ (Outflows) \$	December Revised Budget 2019/20 Inflows/ (Outflows) \$	Annual Revised Budget 2019/20 Inflows/ (Outflows)	(1) Forecast Adjustment	YTD Budget 31/03/2020 Inflows/ (Outflows) \$	Actual 31/03/2020 Inflows/ (Outflows) \$	(2) YTD Budget V Actual 2019/20 Variance (unfav) \$
Rates & Charges Statutory fees and fines	21,455,136	21,440,187 1,100,294	21,013,802 1,016,559	(426,385) (83,735)	17,673,677 745,628	18,074,686 725,166	(401,008) 20,463
User fees User charges, fines and contributions	4,200,000	2,581,312	2,569,815	(11,497)	1,664,131	2,387,520	(723,389)
Grants Grants - operating Grants - capital Contributions - monetary	9,976,405	- 8,903,663 2,525,454 124,105	9,255,004 2,555,454 169,560	- 351,341 30,000 45,455	5,095,083 1,220,409 81,685	- 4,031,321 2,419,914 79,080	1,063,762 (1,199,505) 2,605
Other Income Interest Received Net GST Refund/Payment Net receipt trust funds and deposits Net receipt of trust funds and deposits	811,603 -	771,659 795,015 1,015,254 (126,899)	722,453 719,860 1,044,792 (126,899)	(49,206) (75,155) 29,538 - -	934,591 515,087 622,128 (126,899)	460,687 729,533 626,497 (13,156)	473,903 (214,446) (4,369) (126,899) 13,156
Payments to suppliers Payments to employees Other Payments	(9,951,000) (15,356,891)	(12,405,515) (15,144,657) (351,786)	(12,669,734) (15,160,169) (351,786)	(264,219) (15,512) -	(9,767,787) (12,103,097) (229,150)	(10,268,957) (12,169,840) (249,575)	501,170 66,743 20,425
Net cash flow provided by operating activities	11,135,253	11,228,086	10,758,711	(469,375)	6,325,487	6,832,876	(507,389)
Cash flow from investing activities							
Payment for property, plant and equipment,infrastructure & Intangible assets Payments for investments Proceeds from sale of property, plant and equipment,infrastruc	(10,697,078) 398,866	(14,459,484) 34,119,500 732,857	(14,643,914) 34,119,500 756,857	(184,430) - 24,000	(6,061,733) 34,119,500 71,400	(4,146,883) 71,400	1,914,850 (34,119,500)
Net cash used in investing activities	(10,298,212)	20,392,873	20,232,443	(160,430)	28,129,167	(4,075,483)	(32,204,650)
Cash flows from financing activities							
Trust funds and deposits Finance costs Repayment of interest bearing loans and borrowings	57,745 (39,181) (188,469)	- (39,181) (188,469)	- (39,181) (188,469)	- - -	- (21,358) 79,410	(21,511) (103,666)	- (153) (183,076)
Net cash provided by (used in) financing activities	(169,905)	(227,650)	(227,650)	-	58,052	(125,177)	(183,229)
Net increase/(decrease) in cash and cash equivalents	667,136	31,393,309	30,763,504	(629,805)	34,512,706	2,632,217	(31,880,489)
Cash and cash equivalents at the beginning of the financial yea	31,910,720	2,700,682	2,700,682	-	2,700,682	36,820,182	34,119,500
Cash and cash equivalents at the end of the financial year	32,577,856	34,093,991	33,464,186	(629,805) -	37,213,388	39,452,399	2,239,011
Reconciliation of result from ordinary activities with net	cash from operations	;					
Surplus for the financial year	1,162,950	8,564	(94,426)	(102,990)	9,924,819	10,200,733	275,914
Depreciation and amortisation Financaing cost	9,281,520	8,869,011	8,869,011	-	46,950	51,626	4,676 0
Bad and Doubtful debts Contributions Non Monetary Assets Financing Costs (Cash Portion)	(400,000) 39,181	255 (600,000) 36,809	255 (600,000) 36,809	- - -	255 - 13,594	2,174 - 13,747	1,919 - 153
(Profit)/loss on disposal of property, plant and equipment,infras	33,007	327,047	327,047	-	(9,200)	(9,200)	0
Change in assets and liabilities (Increase)/decrease trade and other receivables (Increase)/decrease in inventories (Increase)/decrease in other current assets Increase/(decrease) trust receipts and deposits Increase/(decrease) in provisions	42,580 15,000 40,000 9,380	1,449,883 3,307 46,881 (126,899) 545,465	1,083,498 3,307 46,881 (126,899) 545,465	(366,385) - - - -	(2,203,447) 3,307 48,881 (126,899) 255,465	(1,417,193) 9,616 399,572 (13,156) (141,031)	786,255 6,310 350,691 113,743 (396,496)
Increase/(decrease) in trade and other payables	912,628	667,763	667,763	- - -	(1,628,238)	(2,264,014)	(635,777)
Net cash provided by operating activities	11,136,246	11,228,085	10,758,710	(469,375)	6,325,487	6,832,876	507,389

Cach Flow Statement	· Peconciliation .	. Non discretionary	Cash Requirements

(1)

(2)

Casii i iow statement Reconcination - non disc	recionary casii ke	quireilleills		(1)			(2)
Required Cash at year End	Original Budget	December Revised Budget	Annual Revised Budget	Forecast Adjustment	YTD Budget	Actual	Budget/ Actual Variance
	2019/20	2019/20	2019/20		31/03/2020	31/03/2020	
Non discretionary Cash Requirements to be held: Reserves		*	•				
Account		\$	\$		\$	\$	
070300 Public Open Space Reserve	(575,005)	(590,205)	(590,205)		(565,204)	(565,204)	_
070305 Infrastructure Contributions - Parking	(41,080)		(41,080)	-	(41,080)	(41,080)	
070312 - Infrastructure Contributions - Farking	(571,130)	, , ,	(1,040,130)	_	(1,040,130)	(1,040,130)	_
070313 - Infra. Maint. New & Expanded Assets (bal. \$1.2m)	(4,040,532)	(4,040,532)	(4,040,532)	_	(4,040,532)	(4,040,532)	_
070314 - Infra. Maint. Gifted & Novated Assets (bal. \$1.211)	(920,000)	* * * * * * * * * * * * * * * * * * * *	(620,000)	-	(920,000)	(920,000)	
070315 - Defined Benefits Superannuation	(1,200,000)	(1,200,000)	(1,200,000)	_	(1,200,000)	(1,200,000)	_
070316 - Infra. Balance MAP's Funding	(478,378)	,	(498,428)	_	(498,428)	(498,428)	_
070318 - Infra. Unexpended Capital Works	(789,979)		(969,276)	_	(865,420)	(865,420)	_
070325 Garbage Reserve	(7,765,257)	(10,130,339)	(10,130,339)	_	(9,687,748)	(9,687,748)	_
070336 - Marysville Community Fund	(63,531)		(63,531)	_	(63,531)	(63,531)	_
070345 Shaw Avenue Redevelopment Reserve	(43,752)	(43,752)	(43,752)	_	(43,752)	(43,752)	_
070355 Alexandra Community Leisure Centr	(10,102)	(10,102)	(10,702)	_	(10,702)	(10,702)	_
070370 Road Maintenance Reserve	(16,044)	(16,044)	(16,044)	_	(16,044)	(16,044)	_
070420 Yea Saleyards Reserve	(32,336)	(63,985)	(63,985)	_	(179,379)	(179,379)	_
070430 Alexandra Saleyards Reserve	(- ,,	(,,	(,,	_	(- 7 7	(-,,	_
070440 Yea Caravan Park Reserve	(61,500)	107,679	107,679	_	(33,594)	(33,594)	_
070445 Marysville Caravan Park Reserve	(204,771)	(175,403)	(175,403)	-	(143,674)	(143,674)	-
Total Cash backed reserves	(16,803,295)	(19,385,026)	(19,385,026)	-	(19,338,516)	(19,338,516)	-
Other Cash Requirements							
070000 Deposits	(780,000)	(780,000)	(780,000)	-	(780,000)	(687,085)	92,915
70041 Provision for Employee Entitlement - A/L 25%	(318,750)	(290,000)	(290,000)	-	(284,875)	(284,875)	-
070040 Provision for Employee Entitlement LSL (progression to 25% over 4	(550,000)	(510,089)	(510,089)	-	(510,089)	(510,339)	(250)
070060 General Trust Accounts	(10,666)	(10,666)	(10,666)	-	(10,666)	(9,702)	964
Quarry Security ANZ	(112,500)	(19,500)	(19,500)	-	(19,500)	(19,500)	-
Fire Service Property Levy	(96,300)	(96,300)	(96,300)	-	(96,300)	(190,730)	(94,430)
Total Required Cash	(18,671,511)	(21,091,581)	(21,091,581)	-	(21,039,947)	(21,040,747)	- (801)
Total Available Cash	32,577,856	34,093,991	33,464,186	629,805	37213388.48	39,452,399	2,239,011
Surplus/(Deficit)	13,906,345	13,002,410	12,372,605	629,805	16,173,442	18,411,652	2,238,210

MURRINDINDI SHIRE COUNCIL PLAN 2017-2021



QUARTERLY REPORT(JANUARY-MARCH 2020)



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INTRODUCTION

This report provides a quarterly summary of progress towards delivering the strategies in the Murrindindi Shire Council Plan 2017-2021. The report focuses on action undertaken during the January - March 2020 Quarter. A full report on annual progress and achievements, including an assessment against the Strategic Indicators in the Council Plan is provided each financial year as part of Council's Annual Report.

OUR PEOPLE

TOGETHER WE WILL CELEBRATE AND ENCOURAGE DIVERSE, CARING AND CONNECTED COMMUNITIES.

WHAT WE AIM TO ACHIEVE: (STRATEGIES)

QUARTER THREE (JANUARY - MARCH 2020)

- 1. Encourage activities and events that celebrate our vibrant, diverse and creative people and communities
- We continued to share information on community led activities through online event calendars and social media.
- We continued to support a range of arts and cultural activities though our Community Grants and Contributions program.
- We partnered with Creative Arts Victoria to deliver a range of creative arts programs for young people to promote self expression and increase awareness of support services that aide positive mental health.
- 2. Work with community and groups to connect, collaborate and plan for our future
- We continued our Community Planning Project with three community plan prioritisation dinner workshops delivered: Yea with 57 attendees, Toolangi/Castella with 57 attendees and Marysville with 70 attendees. Follow up Action team meetings took place in Yea with 40 attendees. An online Zoom meeting was also conducted to support Marysville and Toolangi/Castella Action teams to connect with 20 attendees.
- We submitted two grant applications to the State Government for the Yea Recreation Reserve Lighting and Alexandra Youth Precinct projects.
- We continued to help people connect to services through the Moving Murrindindi program in partnership with Community Accessibility with 145 trips delivered to the community by volunteers since beginning in mid-September 2019.

- 3. Work with our partner agencies to ensure people of all ages can access the health and community services they need
- We undertook planning for the Annual Early Years Conference due to be held in May, but unfortunately the conference had to be cancelled due to the COVID-19 Pandemic.
- We worked with Lower Hume Primary Care Partnership (PCP) to advocate for the continuation of funding for the PCP program so it can continue to support improved health and wellbeing outcomes in the community.
- With the Better Health Murrindindi Network and the Goulburn Mental Health Partnership, we progressed advocacy activities and projects to support flexible, equitable services for Murrindindi Shire.
- We continued to support the continuity of aged and disability services for clients and the community by completing over 160 follow up phone calls to community members receiving services from the new providers and over 80% stated they were happy with the transfer.
- We added an additional immunisation session to meet community needs with 200 Immunisations provided during the quarter.
- We commenced planning a new Maternal and Child Health Sleep and Settling Program. The program has since been postponed but will be implemented later in the year.

4. Create a positive environment that supports our young people to grow, participate and be happy

- We finalised the program content for the 6 month Youth Leadership Program in collaboration with young people.
- We supported the Youth led FReeZA committee who met regularly to design the youth space for the Kinglake Country Fair, unfotuanltey the Fair was cancelled due to the Covid-19 pandemic.
- We delivered Everyday Leadership workshops to 36 year 9 students at Alexandra Secondary College.
- We continued to plan the regional Youth Mental Health Forum with the Goulburn Regional Assembly, focusing on voice and lived experience of young people.

5. Promote opportunities for people of all ages to connect with and be involved in their community

- We supported community and neighbourhood houses to seek grant funding to support new programs and the continuation of existing programs.
- We began to plan for the 90 Up Civic Reception to be held later in the year which will celebrate the contribution of people 90 years and older in our community.
- Our Access and Inclusion Committee began planning the key priorities for the year and worked with our Community Assets Team to progress projects that will improve accessibility across Murrindindi Shire.

OUR PLACE

WE WILL MAINTAIN AND ENHANCE PLACES TO BE ATTRACTIVE AND LIVEABLE, IN BALANCE WITH OUR NATURAL ENVIRONMENT.

WHAT WE AIM TO ACHIEVE: (STRATEGIES)

QUARTER THREE (JANUARY - MARCH 2020)

- 1. Support recreation opportunities for our residents and visitors that encourage participation and community connections
- We began the Eildon Reserve Precinct Master Planning Project.
- We awarded the contract to undertake the Kinglake Memorial Reserve and Thornton Recreation Reserve Master Planning projects.
- We began the infrastructure stage of the Yea Recreation Reserve female friendly change rooms project and the Kinglake Memorial Reserve Netball court re-development.
- We submitted an application for State Government funding to support the Yea Recreation Reserve Oval lighting upgrade and Alexandra Youth Precinct projects.
- 2. Improving links and making Murrindindi Shire easier to navigate and its services and destinations easy to find
- We commenced the 2019/20 Pathway program with 60% of the program completed during the quarter.
- We commenced the development of the design standards for motorised mobility devices in main street environments.
- We were successful in receiving a grant to complete road trauma research in order to identify priority projects to address current road safety issues across the Shire.
- We submitted an application to the Deputy Prime Minister for funding to deliver significant Infrastructure Projects.
- We continued to advocate for improved road safety with partner agencies including Rural Roads Victoria, VicPol and DELWP.
- We appointed the contractor to commence construction works on the Yea Streetscape Safety Upgrade Project.
- We commenced planning and improvement works on the following roads:
 - Rubicon Road
 - Back Eildon Road
 - King Parrott Road

3. Through good land use planning enhance the liveability, prosperity and the rural character of our Shire

- We completed the Activating Growth in Murrindindi review focusing on delivering Council's land use planning, development, tourism and economic growth strategic plans. 438 projects have been identified, with 68 of them completed to date.
- We engaged a contractor to undertake Stage 1 of the Kinglake Streetscape (construction of Aikin Crescent) and works are due to commence in late April.
- We completed the scoping for the Kinglake/Pheasant Creek
 Streetscape and a concept design has commenced.

4. Strengthen the environmental sustainability of our communities, protect our natural environment and reduce resource consumption

- We completed the delivery of the Local Government Energy Savers Program energy efficiency upgrades of Council buildings.
- We undertook planning for the Dindi Bulk Buy Solar System giveaway and the inaugral Dindi Sustainability Expo, however both were postponed due to the Covid-19 pandemic.
- We received funding approval for an E Waste facility at Yea with quotations currently being sought.
- We commenced a triple bottom line feasibility review of the future direction of the Alexandra Landfill.

5. Recognise and embrace the history, culture and identity of our towns and communities

- We commenced a project to create videos showcasing our business grant success stories.
- 6. Enhance community safety, resilience and liveability through improved planning, community engagement, and a fair and transparent approach to compliance
- We reviewed and updated the Pandemic Plan which sits as sub plan of the Municipal Emergency Management Plan.
- The revised Community Local Law was adopted by Council at its March 2020 Ordinary meeting, following extensive community consultation.
- We continued work on the Domestic Wastewater Management Plan involving partner agency consultation and community feedback.

OUR PROSPERITY

IN PARTNERSHIP WITH THE COMMUNITY WE WILL PROMOTE AN ENVIRONMENT IN WHICH BUSINESS AND COMMUNITY CAN THRIVE.

WHAT WE AIM TO ACHIEVE: (STRATEGIES)

QUARTER THREE (JANUARY - MARCH 2020)

- 1. Use a fresh approach to attract new and existing business investment
- We delivered 2 Information sessions about Council's Business Grants, 19 business visits and supported 7 businesses to make a grant application.
- We saw our Discover Dindi social media presence grow by 8.2%.
- We continued to work with prospective developers to provide assistance and guidance as they navigate the regulatory journey through our Development Assessment Team.
- We continued to work with Regional Development Victoria, Tourism North East and Mansfield Shire Council to develop the Lake Eildon Masterplan.
- 2. Work with our businesses, regional partners and communities to support a diverse visitor experience that promotes our natural assets, and a vibrant range of events
- We worked with Murrindindi Inc to establish the purpose of a Council Advisory Committee for Tourism and Events.
 - We assisted event organisers around Murrindindi Shire to communicate event cancellations and postponement due to COVID-19.

- 3. Support and encourage local businesses to work together, thrive and grow, through networking, start-up assistance, mentoring and access to skills
- We provided tailored support to 44 businesses in Yea, Kinglake, Eildon and Alexandra.
- We assisted Small Business Victoria to bring the Small Business Bus to Murrindindi Shire.
- We worked with VECCI to support the delivery of a 'Digital Opportunities' seminar in Yea.

- 4. Advocate for and support high quality opportunities for education and training to meet community and business needs
- No further progress was made on this strategy during the quarter.

- 5. Advocate for improved infrastructure and access to public land to realise social and economic opportunities
- No further progress was made on this strategy during the quarter.

OUR PROMISE

WE WILL ALL WORK IN COLLABORATION WITH OUR COMMUNITIES TO DELIVER THE BEST POSSIBLE OUTCOMES IN ALL THAT WE DO.

WHAT WE AIM TO ACHIEVE: (STRATEGIES)

QUARTER THREE (JANUARY - MARCH 2020)

- 1. Represent and advocate for our community in a transparent and equitable way
- We continued to advocate to the Minister for Roads and Road Safety for more funding for road safety projects.
- We undertook advocacy for State Government support for the LaKe Eildon Boat Show.
- We advocated across the State and Federal Government for appropriate support for our community and Business at the start of the COVID-19 pandemic.
- 2. Ensure our culture, systems and technologies encourage and enable innovation in our business practices and service delivery
- A range of innovative practices were implemented to support Council's response to the COVID-19 restrictions.
 These have included:
 - IT infrastructure enhancement to enable staff to work from home
 - videoconferencing to enable team meetings and employee engagement
 - online community engagement
 - 'Book Butler Program' to deliver borrowing services to the community
 - online Library programs and events
 - offsite customer service
 - livestreaming our Council Meeting via Facebook
 - paperless process improvements.
- 3. Ensure the range of services we provide and the way we provide them are best aligned with community priorities and Council's resources
- We completed the review of Council's Infrastructure operational services with a number of key actions to be addressed in the short, medium and long term period.
- A directional paper has been finalised that considers the Perkins Street Precinct in Alexandra. From this a more detailed MasterPlan will be developed in a future financial year.

4. Commit to developing a stronger customer-focused culture that makes us easier to deal with

• We have completed the 'Customer First Project' and associated priority actions for 2019/20.

5. Expand our communication and two-way engagement with the community

- We progressed the Communications Strategy implementation.
 The following projects have been completed or are underway:
 - Social Media Strategy procurement process was undertaken
 - initial planning for the communications preferences project occurred
 - streamlined and improved advertising processes and layout style
 - the quarterly newsletter went to print, but had to be pulled prior to distribution due COVID-19
 - new electronic letterhead, templates implemented
 - style guide content was finalised.
- We finalised the Community Engagement Policy and guidelines project brief inline with the new provisions of the Local Government Act 2020.

6. Maintain Council's financial sustainability through sound financial and asset management

- We commenced the integration and implementation of building maintenance and tree maintenance through the new asset management system.
- We completed the asset revaluation for storm water drainage and footpaths.
- We commenced a review of current grading maintenance practices with the intent of improving asset life.
- We completed the draft 20/21 budget and its consideration was postponed to the next quarter due to COVID-19,

7. Support a skilled, engaged and flexible workforce that can respond to changing needs

- We successfully transitioned 113 Council staff members to work from home in response to COVID-19, ensuring that we could continue to deliver services to the community.
- Our Coordinator Team implemented a new process for tracking progress against the Annual Action Plan.
- We successfully achieved all of the required actions identified as part of a comprehensive OH&S audit conducted in July 2019.

Name	Locality	Ward	Variance Approval	% Complete	Original Budget	Current Revised Budget	Actual	Committed	Actuals & On Order	Revised Anticipated Project Budget	Potential savings non- complete projects projects	Current budget demand (new ects and existing check budget column)	Current confirmed Variance (Red overspend, black Savings)	Comment
Sealed Road Program/ Bituminous Sealing Program				5%										
Sealed Roads - Renewal & Major Patching				15%	\$ 490,000.00	\$ 400,675.00	\$ 15,457.86	\$ 298,843.41	\$ 314,301.27	\$ 400,675.00	s .			Works program assessed, Specification complete. Request for tender closed for rehab program and awarded
														Second contract for large scale stabilisation in early procurement stage
Ghin Ghin Road, Ghin Ghin	Ghin Ghin	Koriella	Recommended to reallocate to High	15%										Awarded Further investigation to design full solution would be ideal. Currently water issues in intersection being investigated prior
Main St and Utah PI Intersection, Eildon	Eildon	Eildon	st Yea Feb EMT.	370	\$ 117,711.00		i i		\$ -	·	\$ -			works. Works were deferred to allow full detailed investigation of water issues. Funding will be allocated from next fin ye rehab budget.
Skyline Road, Eildon High St and Centre Av Intersection, Eildon	Eildon Eildon	Eildon Eildon		0% 5%	\$ 21,020.00 \$ 16,816.00				•				\$ - \$ -	Works removed from the program due to remediation being completed in last financial year.
Tenth St, Eildon	Eildon	Eildon		5%									\$ -	
Marr Ct, Eildon	Eildon	Eildon		15%	\$ 16,480.00	\$ 34,935.00	\$ -	\$ 34,934.51	\$ 34,934.51	\$ 34,935.00				awarded
North End of National Park Road, Kinglake Maintongoon Rd, Maintongoon	Kinglake West Alexandra	King Parrot Red Gate		15% 15%										awarded awarded
Green St, intersection of Johnston St, Alexdrandra	Alexandra	Red Gate		15%										awarded
Vickery St, Bakery Carpark, Alexandra	Alexandra	Red Gate		15%	\$ 10,594.00	\$ 8,944.00			\$ 8,943.78	\$ 8,944.00			\$ -	awarded
Break O'Day Rd, Glenburn, 2,125m	Glenburn	King Parrot		15%										Moved from reseal into Ren & major Patching. Partially awarded. Part stabilisation.
Wattle Street, Alexandra	Alexandra	Red Gate		100%	-	\$ 14,980.00	\$ 14,979.60	-	\$ 14,979.60	\$ 14,979.60			\$ 0.40	Carry Forward Project. Works completed, invoice received. Complete
Girdwood Parade	Eildon	Eildon		90%	\$ -	\$ 29,495.00	\$ -	\$ 29,494.40	\$ 29,494.40	\$ 29,495.00			\$ -	Carry Forward Project. Works are currently programmed for completion in April completion, controlors were delayed returning to site.
Spring Valley Rd, Flowerdale				0%			-		·					Removed from Ren & Major Patch, defect remedied
Sealed Roads - Renewal (Reseals) Alandale Rd, Strath Creek, 77m	Strath Creek	Cheviot	Approved by Council.	95% 100%										Contract awarded. Majority of works complete, awaiting final invoicesfor seal prep works Work complete
Alandale Rd, Strath Creek, 7/m Dairy Creek Rd, Homewood, 2260m	Homewood	Cheviot		100%	-									Work complete Work complete
Falls Rd, Strath Creek, 2315m	Strath Creek	Cheviot		100%										Work complete
Flowerdale School Rd, Flowerdale, 640m	Flowerdale	Cheviot		100%	-									Work complete
King Parrot Creek Rd, Kerrisdale, 2795m Upper King Parrot Creek Rd, Flowerdale, 1300 m	Kerrisdale Strath Creek/Flowerdale	Cheviot		100%										Work complete Work complete
Murrindindi Rd, Glenburn, 955m	Glenburn	Koriella		0%										Works removed from contract due to budget limitations. Deferred to next financial year
Broome Rd, Curlings Rd & Hazeldene Main Rd, Flowerdale 407m	Flowerdale	King Parrot		100%										Work complete
National Park Rd, 1750m	Kinglake West	King Parrot		100%										Work complete
Hannas Rd, Strath Creek Goodall St Including Car Park (Kinglake Primary School)	Strath Creek Kinglake	Cheviot Kinglake		100%										Moved from Ren & maj patch into reseal. Work complete Moved from Ren & maj patch into reseal. Work complete
West Bridge Rd, Glenburn, 1520m	Glenburn	King Parrot		100%										Work complete
Murrindindi Rd, Murrindindi, 10205m	Murrindindi	Koriella		0%						-				Works removed from contract due to budget limitations. Deferred to next financial year
Gordons Bridge Rd & Moore Ct, Kinglake, 886m Kinglake Glenburn Rd, Kinglake, 1716m	Castella Kinglake	Kinglake Kinglake		100%										Work complete Work complete
Kinglake Community centre carpark	Kinglake	Kinglake		100%	-			-		-			*	Work complete
Other Road Projects				0%									\$ -	
Sealing Unsealed Road Entrances Bower St Entry & Realignment Stage 2, Kinglake	Kinglake	Kinglake		0% 10%									\$ - \$ -	Survey & Design underway.
Mt Pleasant Road - Stage 1 - Design	Alexandra	Red Gate		100%										Carry Forward Project - Final design complete.
Wilhelmina Falls Road - Stage 2	Murrindindi	Koriella		10%	\$ -	\$ 182,000.00	\$ -	\$ 4,415.00	\$ 4,415.00	\$ 182,000.00			\$ -	Carry Forward Project. Geolechnical investigation works currently underway. RFT document being prepared. Will go out for tender Monday 6th A
Sealed Road - Upgrades				0%	\$ 449,700.00	\$ 499,810.00	\$ 169,594.07	\$ 112,725.03	\$ 282,319.10	\$ 471,019.10	\$ 28,790.90 \$			
Kinglake West memorial carpark - Stage 2 (Landscaping & traffic island	d) Kinglake West	Kinglake		5%	\$ 48,700.00								\$ -	Design to be completed in April
Kinglake West/Pheasant Creek Streetscape - Stage One - Concept De		Kinglake		5%	s -	\$ 30,000.00	\$ -	\$ -	\$ -	\$ 15,000.00	\$ 15,000.00		s -	Basic concept and preliminary estimate completed. Detailed concept plan in development.
RV Friendly Towns - Part 1	Shire Wide	Shire Wide		95%	\$ 20.000.00			\$ -	\$ -	\$ 20.000.00				Key investigation has been undertaken in house cost likely to be minimal.
Marysville - Murchison Street works	Marysville	Cathedral		20%	\$ 60,000.00	\$ 60,000.00	\$ -	\$ -	\$ -	\$ 60,000.00			\$ -	Scope completed in coordination with key Operations staff. Preparation of RFQ underway.
Murchison St Carpark Development, Marysville	Marysville	Cathedral	Recommended EMT Feb allocate \$40,000 to High St Yea	95%	\$ 321,000.00	\$ 321,110.00	\$ 169,594.07	\$ 112,725.03	\$ 282,319.10	\$ 307,319.10	\$ 13,790.90		\$ -	Works tendered and awarded. Works currently nearing completion
Yarck Road - Route Improvements - Stage 1 - Design	Gobur	Koriella		60%	\$ -	\$ 20,000.00	\$ -	\$ -	\$ -	\$ 20,000.00			\$ -	Carry Forward Project - quotes out for Geotechnical investigation of abutments. Concept plan and survey RFQ underway.
Shoulder Resheeting				100%										Works Underway. Budget expended
Works allocatedt o Rubicon Rd widening Gravel Road Resheeting Program				100% 20%			-							Works Underway. Budget expended Specification currently underway. Works tendrered
Burgess Rd, Yarck2570m	Yarck	Koriella		20%										Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April.
Hewletts Rd, Caveat, 2055m	Caveat	Koriella		20%	\$ 54,667.00				\$ -				\$ -	Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April.
Gum Rd, Caveat, 3182m	Caveat Kanumbra/Gobur/Varck	Koriella		20%										Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April. Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April.
Middle Creek Rd, Gobur, 7639m Caveat Rd, Terip Terip, 2130m	Kanumbra/Gobur/Yarck Terip Terip	Koriella Koriella		20%										Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April. Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April.
Range Rd, Yarck 886m	Yarck	Koriella		20%	-		-		·	-				Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April.
Molesworth-Dropmore Rd, 3491m	Molesworth	Koriella		20%										Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April.
Caveat-Dropmore Dd, Caveat, 650m Binns McCraes Rd, Alexandra, 1699m	Caveat Alexandra	Koriella Red Gate		20%					·	-				Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April. Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April.
Lethbridge St & Gordon St, Alexandra, 546m	Alexandra	Red Gate			\$ 18,611.00			\$ -		\$ 18,611.00				Works removed from the list following inspection by Assets. No longer required
Taylor St, Alexandra, 78m	Alexandra	Red Gate		20%	\$ 3,317.00	\$ 3,317.00	\$ -			\$ 3,317.00			\$ -	Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April.
Stoney Creek Ct, Narbethong, 362m	Narbethong	Cathedral		20%										Tenders closed. Awarded in March Council Meeting. Works will begin mid/late April.
Roads - Major Maintenance				20%	\$ 341,922.00 \$ 341,922.00									Works well underway, approaching completion.
Construction						\$ 472,553.00								Further works required on Break O'day Rd for reseal next financial year. RFT goes out Monday 6th April
Construction Breakoday Road		al		5%			\$ -							Carry forward. Works underway.
Construction Breakoday Road Ferguson St, Strath Creek	Strath Creek	Cheviot												
Breakoday Road Ferguson St, Strath Creek				5%	\$	\$ -		\$ -						
Breakoday Road Ferguson St, Strath Creek Ruffy Rd	Strath Creek	Cheviot		5%						•			•	Carry forward. Works underway.
Breakoday Road Ferguson St, Strath Creek Ruffy Rd Moores Road, Eildon	Strath Creek Eildon	Cheviot Eildon		100%	\$ -	\$ -	\$ -	\$ -	\$ -					Works completed.
Breakoday Road Ferguson St, Strath Creek Ruffy Rd Moores Road, Elidon Burgess Rd,	Strath Creek Eildon Eildon	Cheviot Eildon Eildon		100%	\$ - \$ 82,170.00	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ -			\$ -	Works completed. Works completed.
Breakoday Road Ferguson St, Strath Creek Ruffy Rd Moores Road, Eildon	Strath Creek Eildon	Cheviot Eildon		100%	\$ - \$ 82,170.00	\$ - \$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ -			\$ -	Works completed.
Breakoday Road Ferguson St, Strath Creek Ruffy Rd Moores Road, Elidon Burgess Rd,	Strath Creek Eildon Eildon	Cheviot Eildon Eildon		100%	\$ - \$ 82,170.00 \$ -	\$ - \$ - \$ -	\$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ -			\$ - \$ -	Works completed. Works completed.
Breakoday Road Ferguson St, Strath Creek Ruffy Rd Moores Road, Elidon Burgess Rd, Old Yarck Road	Strath Creek Eildon Eildon Yarck	Cheviot Eildon Eildon Koriella		100% 100% 10%	\$ - \$ 82,170.00 \$ - \$ -	s - s - s - s -	\$ - \$ - \$ -	\$ - \$ - \$ - \$ -	s - s - s -	\$ - \$ - \$ -			\$ - \$ - \$ -	Works completed. Works completed. Carry forward. Works underway.
Breakoday Road Ferguson St, Strath Creek Ruffy Rd Moores Road, Eildon Burgess Rd, Old Yarck Road Spring Creek Rd	Strath Creek Eildon Eildon Yarck Yarck	Cheviot Eildon Eildon Koriella Koriella		100% 100% 10% 10%	\$ 82,170.00 \$ - \$ - \$ -	\$ - \$ - \$ - \$ - \$ - \$ - \$	\$ - \$ - \$ - \$ \$ - \$ \$ 5 \$ - \$ \$ 810.43	\$ - \$ - \$ - \$ -	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ - \$ - \$ - \$ -			s - s - s -	Works completed. Works completed. Carry forward. Works underway. Carry forward. Works underway.
Breakoday Road Ferguson St, Strath Creek Ruffy Rd Moores Road, Eildon Burgess Rd, Old Yarck Road Spring Creek Rd Old Fawcett Rd	Strath Creek Eildon Eildon Yarck Yarck	Cheviot Eildon Eildon Koriella Koriella		100% 100% 10% 10%	\$ 82,170.00 \$ - \$ - \$ - \$ -	\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	\$ - \$ - \$ - \$ \$ - \$ \$ - \$ \$ 810.43	\$ - \$ - \$ - \$ - \$ 5	\$	\$ - \$ - \$ - \$ \$ - \$ \$ - \$			\$ - \$ - \$ - \$ -	Works completed. Works completed. Carry forward. Works underway. Carry forward. Works underway. Carry forward. Works underway.

				%		Current Revised					Potential savings non-	Current budget demand (new	Current confirmed Variance (Red	
Name	Locality	Ward	Variance Approval	Complete	Original Budget	Budget	Actual	Committed	Actuals & On Order	Project Budget	complete projects (Non Grant funded)	projects and existing check budget column)	overspend, black Savings)	Comment
Dropmore Bridge - Renewal	Molesworth	Koriella		0%	\$ - \$	- \$		\$ -	-	\$ -			\$ -	Carry forward project
Bridge reactive repair	Limestone	Koriella	Recommended Feb EMT allocate \$20,000 to High Street Yea	0%	\$ 100,000.00	45,356.00	-	\$ -	\$ -	\$ 45,356.00	\$ -		\$ -	
Stevensons Lane Culvert renewal Spring Creek Rd Culvert Renewal				20% 20%	s - s									Work were under flood restoration however NDFA funds have been exhausted Work were under flood restoration however NDFA funds have been exhausted
Spring Creek Rd Culvert Renewal			Recommended in Jan EMT to	20%	- 3	11,396.00	-	\$ 16,100.00	\$ 10,100.00	\$ 11,396.00			-	Work were under nood restoration nowever NDPA fullids have been exhausted
Cheviot Tunnel Bridge #297 - Stage 2			move \$60,000 to achieve saving for Wilhelmina. Approved Council Feb	5%	\$ 100,000.00	40,000.00	-	\$ 9,600.26	\$ 9,600.26	\$ 40,000.00			\$ -	Quotations beig prepared.
Dyes Lane Bridge - Renewal	Buxton	Cathedral		5%	\$ - \$	66,000.00		\$ -	-	\$ 66,000.00			-	Carry forward project. RFQout to civil works panel due back 13 April
Brooks Cutting Bridge - Renewal and Upgrade	Alexandra	Red Gate		5%	\$ - \$	135,535.00		\$ -	\$ -	\$ 135,535.00			\$ -	Carry forward project. RFQout to civil works panel due back 13 April
UT Creek Bridge - Renewal	Devils River	Eildon		5%	- \$	35,000.00		\$ -	\$ -	\$ 35,000.00			\$ -	Carry forward project. RFQout to civil works panel due back 13 April
Fannings Bridge - Load Upgrade	Glenburn	King Parrot		0%	s - s	81,568.00		\$ -	\$ -	\$ 81,568.00	\$ -		-	Carry forward project. RFQ being prepared for panel contractors
Path Program				25%									\$ -	
Missing Links Renewal				100% 27%					,					Complete Tender period closed. Awarded. Works progressing well
Racecourse Road South Side, Yea (Seg 673)				100%										Carry Forward Project - Works completed.
Leckie Park Path, Alexandra, 600m	Alexandra	Red Gate		20%	\$ 43,566.00 \$	69,566.00	-	\$ 119,897.23	\$ 119,897.23	\$ 69,566.00			\$ -	Awarded - Works currently underway
Rotary Park, Alexandra, 40m	Alexandra	Red Gate		20%										Awarded - Works currently underway
Riverside Dve N side, Alexandra, 170m Centre Ave S Side, Aleandra, 159m	Eildon Eildon	Eildon Eildon		20%	\$ 12,135.00 \$ \$ 9,522.00 \$				·	. ,				Awarded - Works currently underway Awarded - Works currently underway
Eildon Path, Eildon, 199m	Eildon	Eildon		20%	\$ 13,238.00 \$	13,238.00	-	\$ -	\$ -	\$ 13,238.00			\$ -	Awarded - Works currently underway
Eildon Pondage Reserve, Eildon, 1367m	Eildon	Eildon		20%										Awarded - Works currently underway
Eildon Reserve E Side, Eildon, 1270m Taggerty - Thornton Rd path, Eildon, 260m	Eildon Taggerty	Eildon Cathedral		20%	\$ 79,161.00 \$ \$ 9,100.00 \$								•	Awarded - Works currently underway Awarded - Works currently underway
Maroondah Hwy Taggerty E side, Eildon, 904m	Taggerty	Cathedral		20%	\$ 10,868.00 \$	10,868.00	11,875.50	\$ -	\$ 11,875.50	\$ 10,868.00			\$ -	Awarded - Works currently underway
Lawrence Rd W side, Yea, 98m Flowerdale School Rd, Flowerdale, 95m	Yea Flowerdale	Cheviot Cheviot		20%	\$ 4,080.00 \$ \$ 3,955.00 \$									Awarded - Works currently underway
Path Upgrade	riowerdale	Cheviot		20%									\$ -	Awarded - Works currently underway
Yea Station St disabled parking upgrade - public toilets	Yea	Cheviot		10%	\$ 7,500.00	7,500.00	-	\$ -	\$ -	\$ 7,500.00			\$ -	Survey completed design in progress. Specification underway. Works will be conducted jointly with Yea Office access parking works.
Disability Access Parking and Pathway - Yea Council offices	Yea	Cheviot		10%	\$ 50,000.00	50,000.00		s -	\$ -	\$ 50,000.00			\$ -	Survey completed design in progress. Specification underway. Works will be conducted jointly with Yea station Street
Kerb & Channel Program				30%									\$ -	accessible parking upgrade.
Renewal				33%	\$ 145,000.00								\$ -	
High Street, Yea (Seg 387)	Yea	Cheviot	D	100%	\$ - \$	6,365.00	6,365.00	\$ -	\$ 6,365.00	\$ 6,365.00			-	Carry Forward Project - Works Completed.
Tenth St & Ninth St, Eildon, 564m	Eildon	Eildon	Recommended complete over Bayley St in Dec EMT	20%	\$ 85,000.00	85,000.00	-	\$ -	\$ -	\$ 85,000.00	\$ -	\$ -	\$ -	Survey complete, design underay .
Fitzroy Ct, Alexandra, 150m	Alexandra	Red Gate		0%	\$	- :	-	\$ -	\$ -	\$ -			\$ -	Additional program in the event other kerb is achieved under budget. No Additional Budget, works deferred to next Fin
New			Recommended on hold in Dec	25%						<u> </u>		\$ -		Feature survey complete. Design complete. Engineering estimate complete. Quotes complete. Instruction to defer this
Kerb & Channel - Bayley St between Nihil and Cooper, Alexandra	Alexandra	Red Gate	EMT	30%	\$ 60,000.00								\$ -	use saving but prioritise Tenth St Eildon. Estimated cost \$125,000
Road Safety				95%	- \$	59,611.00	41,273.97	\$ 1,584.00	\$ 42,857.97	\$ 59,611.00			\$ -	
Street Lighting	Kinglake	Kinglake		75%	\$ - \$	7,424.00		\$ 1,584.00	\$ 1,584.00	\$ 2,424.00	\$ 5,000.00		-	Carry Forward Project - Bus stop light at Marysville completed. Kinglake/Glenburn Rd, Kinglake currently underway. Awaiting response from S Ausnet for progression. Option changes to installation of light on existing lightpole. Quotations complete. SP AUsnet to install
Cycling Road Signage	Shire Wide	Shire Wide		100%	s - s	32,187.00	29,638.27	\$ -	\$ 29,638.27	\$ 29,638.27			\$ 2,548.73	3 Carry Forward Project - All works complete.
Eildon Speed limit review works program	Eildon	Eildon		100%	s - s	20,000.00	11,635.70	\$ -	\$ 11,635.70	\$ 11,635.70			\$ 8,364.30	Carry Forward Project - VicRoads approval to proceed received in early August. Budget reallocation has been approved. Work Complete.
Stormwater Network				90%	\$ 35,000.00	82,000.00	45,430.00	\$ -	\$ 45,430.00	\$ 82,000.00			\$ -	
Marshbank Street, Yea	Yea	Cheviot		100%										Carry Forward Project - Quotation, design and environmental assessment/permit applications complete. Works quoted under civil contractor pure and purchase order approved. Workscomplete
Renewal programs - Drainage Pit Cover	Yea	Cheviot		5%	\$ 35,000.00 \$	35,000.00		\$ -	\$ -	\$ 35,000.00			• -	Initial scoping and technical document underway. Now considered part 1 of a multi year program.
Drianage Upgrade - Trouble Spots	160	Onevior		0%									\$ -	
William Street to UT Creek - Staged Works	Alexandra	Red Gate		100%	\$ - \$	209,482.00	208,590.07	\$ -	\$ 208,590.07	\$ 208,590.07			\$ 891.93	Carry Forward Project - Works complete,
Kerami Cr drainage upgrade works	Marysville	Cathedral		95%	\$ - \$	79,539.00	76,780.00	\$ 2,550.01	\$ 79,330.01	\$ 79,330.01			\$ 208.99	Carry Forward Project - Quotations received and evaluated. Purchase order approved. Nearing completion. Some minor delays due to storm d Works complete awaiting invoice
Drainage - Network expansion	Marysville	Cathedral		95%	s - s			\$ -	\$ -	\$ -			\$ -	Carry Forward Project - Unspent drainage budget. Approved reallocation to Kerami Crescent. See note above.
Thorton Drainage Upgrade Stage 1	Thornton	Eildon		0%	\$ 70,000.00 \$	70,000.00								RFT will be completed in April.
Community Facility				0%			-	\$ -	\$ -				\$ -	
Emergency Services Access to Helipad, Alexandra	Alexandra	Red Gate		100%	\$ - \$	41,000.00	38,555.23	\$ -	\$ 38,555.23	\$ 38,555.23			\$ 2,444.77	Carry Forward Project - Pavement works awarded and will commence on completion of Kerami. Works Complete
Yea Office Carpark Traffic Management	Yea	Cheviot		100%	s - s	22,000.00 \$	22,000.00	\$ -	\$ 22,000.00	\$ 22,000.00			\$ -	Carry Forward Project - Works completed.
														Carry Forward Project - Works to be completed in conjunction with Yea Office carpark. Works currently near completion. Linemarkingcomplete
						59,620.00	58,624.01	\$ 996.00	\$ 59,620.01	\$ 59,620.01			\$ 0.01	Awaiting invoice.
Pioneer Reserve Parking Area - Sealing	Yea	Cheviot		100%										
Ploneer Reserve Parking Area - Sealing Irrigation upgrade High Street, Yea	Yea Yea	Cheviot		100%		103,000.00	198.65		\$ 198.65	\$ 93,000.00	\$ 10,000.00		\$ -	Carry Forward Project - Specification currently complete. Quotes underway
Irrigation upgrade High Street, Yea	Yea	Cheviot	Recommended in Feb EMT, use for husbfire mamorial build since Paellocate.	40%	\$ - \$	103,000.00 \$		\$ -					\$ -	Carry Forward Project - Specification currently complete. Quotes underway Carry Forward Project - Great Victorian rail trail signage completed. Expanded scope requires further consultation regarding Indigenous recogn
			Recommended in Feb EMT, use for bushfire memorial burist signs. Reallocate remaining to High ST Yea.	40%	\$ - \$	103,000.00 \$		\$ -		\$ 93,000.00 \$ 2,867.00			\$ - \$ -	Carry Forward Project - Specification currently complete. Quotes underway Carry Forward Project - Great Victorian rail trail signage completed. Expanded scope requires further consultation regarding Indigenous recogn
Irrigation upgrade High Street, Yea Tourist Signage	Yea Various	Cheviot Various	bushfire memorial tourist signs. Reallocate remaining to High ST Yea. Recommended in Jan EMT to move	40% 95%	s - s	103,000.00 \$		\$ - \$ -	\$ -	\$ 2,867.00			\$ -	Carry Forward Project - Specification currently complete. Quotes underway Carry Forward Project - Great Victorian rail trail signage completed. Expanded scope requires further consultation regarding Indigenous recogni
Irrigation upgrade High Street, Yea	Yea	Cheviot	bushfire memorial tourist signs. Reallocate remaining to High ST Yea.	40%	s - s	; 103,000.00 \$		\$ - \$ -	\$ -	\$ 2,867.00			\$ -	Carry Forward Project - Specification currently complete. Quotes underway Carry Forward Project - Great Victorian rail trail signage completed. Expanded scope requires further consultation regarding Indigenous recogning
Irrigation upgrade High Street, Yea Tourist Signage	Yea Various	Cheviot Various	bushfire memorial tourist signs. Reallocate remaining to High ST Yea. Recommended in Jan EMT to move \$10,000 to achieve saving for Wilhelmina.	40% 95%	\$ - \$ \$ - \$	103,000.00 \$	- 50.128.18	\$ - \$ -	\$ - \$ 50,128.18	\$ 2,867.00 \$ 50,128.18			\$ - \$ 173.82	Carry Forward Project - Specification currently complete. Quotes underway Carry Forward Project - Great Victorian rail trail signage completed. Expanded scope requires further consultation regarding Indigenous recognis
Irrigation upgrade High Street, Yea Tourist Signage Kinglake Ranges Neighbourhood House - Kitchen Kinglake Community Centre - Roof and lighting	Yea Various Kinglake	Cheviot Various Kinglake Kinglake	bushfire memorial tourist signs. Reallocate remaining to High ST Yea. Recommended in Jan EMT to move \$10,000 to achieve saving for Wilhelmina.	40% 95% 100%	\$ - \$ \$ - \$	2,867.00 \$ 50,302.00 \$	50,128.18 45,000.00	\$ - \$ - \$ -	\$ -0.128.18 \$ 45,000.00	\$ 2,867.00 \$ 50,128.18 \$ 45,000.00			\$ - \$ 173.82	Carry Forward Project - Specification currently complete. Quotes underway Carry Forward Project - Great Victorian rail trial signage completed. Expanded scope requires further consultation regarding Indigenous recognisions age to be added, not part of the original scope. Design received, awaiting minor changes from Taungurung group. Not proceeding with na recognition signage. Larger agreement underway between Taungeraung and each Council. Carry Forward Project - Works completed. Grant completion report submitted. Carry Forward Project - Lighting completed. Investigation revealed roof has deteriorated further: Currently seeking potential alternatives to contemporary that the project within the allocated budget and timeframe. Underway, works programmed for completion early March Carry Forward Project - Painting and renewal works awarded. Works currently underway. Building works completed. Painting programmed in
rrigation upgrade High Street, Yea Tourist Signage Kinglake Ranges Neighbourhood House - Kitchen Kinglake Community Centre - Roof and lighting Timber Tramway Museum	Yea Various Kinglake Kinglake Alexandra	Cheviot Various Kinglake Kinglake Red Gate	bushfire memorial tourist signs. Reallocate remaining to High ST Yea. Recommended in Jan EMT to move \$10,000 to achieve saving for Wilhelmina.	40% 95% 100% 100%	\$ - \$ \$ - \$ \$ \$ - \$	2,867.00 \$ 50,302.00 \$ 52,950.00 \$	50,128.18 45,000.00 35,740.00	\$ - \$ - \$ - \$ -	\$ -0.128.18 \$ 45,000.00 \$ 35,740.00	\$ 2,867.00 \$ 50,128.18 \$ 45,000.00 \$ 35,740.00			\$ 173.82 \$ 7,950.00	Carry Forward Project - Specification currently complete. Quotes underway Carry Forward Project - Great Victorian rail trail signage completed. Expanded scope requires further consultation regarding Indigenous recognitions in the project of the original scope. Design received, awaiting minor changes from Taungurung group. Not proceeding with no recognition signage. Larger agreement underway between Taungeraung and each Council. Carry Forward Project - Works completed. Grant completion report submitted. Carry Forward Project - Lighting completed. Investigation revealed roof has deteriorated further. Currently seeking potential alternatives to complete the project within the allocated budget and timeframe. Underway, works programmed for completion early March Carry Forward Project - Painting and renewal works awarded. Works currently underway. Building works completed. Painting programmed in Feb. Complete
Tourist Signage Tourist Signage Kinglake Ranges Neighbourhood House - Kitchen Kinglake Community Centre - Roof and lighting	Yea Various Kinglake	Cheviot Various Kinglake Kinglake	bushfire memorial tourist signs. Reallocate remaining to High ST Yea. Recommended in Jan EMT to move \$10,000 to achieve saving for Wilhelmina.	40% 95% 100%	\$ - \$ \$ - \$ \$ \$ - \$	2,867.00 \$ 50,302.00 \$ 52,950.00 \$	50,128.18 45,000.00 35,740.00	\$ - \$ - \$ - \$ -	\$ -0.128.18 \$ 45,000.00 \$ 35,740.00	\$ 2,867.00 \$ 50,128.18 \$ 45,000.00 \$ 35,740.00			\$ 173.82 \$ 7,950.00	Carry Forward Project - Specification currently complete. Quotes underway Carry Forward Project - Great Victorian rail trail signage completed. Expanded scope requires further consultation regarding Indigenous recognitions signage to be added, not part of the original scope. Design received, awaiting minor changes from Taungurung group. Not proceeding with n recognition signage. Larger agreement underway between Taungeraung and each Council. Carry Forward Project - Works completed. Grant completion report submitted. Carry Forward Project - Lighting completed. Investigation revealed roof has deteriorated further. Currently seeking potential alternatives to complete the project within the allocated budget and timeframe. Underway, works programmed for completion early March Carry Forward Project - Painting and renewal works awarded. Works currently underway. Building works completed. Painting programmed in

Name	Locality	Ward	Variance Approval	% Complete	Original Budge	t	Current Revised Budget	Actual	Co	ommitted A	Actuals & On Order	Revised Anticipated Project Budget	Potential savings non- complete projects project (Non Grant funded) ch	urrent budget emand (new ects and existing heck budget column)	Current confir Variance (Ro overspend, bl Savings)	ed ack Comment
Yea Rec Reserve - ground water pipe renewal	Yea	Cheviot		20%	\$ 50,	00.00	\$ 50,000.00	\$ -	\$	- \$	-	\$ 50,000.00		oolamii)	\$	Committee agree to move forward with mains water. Kinglake plumbing appointed, pressure testing has been confirme early march awaiting final report from GV water.
Kinglake Memorial Reserve - Perimeter fencing	Kinglake	Kinglake		100%	\$ 22,	00.00	\$ 30,000.00	\$ 29,464.55	5 \$	- \$	29,464.55	\$ 29,464.55			5 53	St.45 Works completed.
Regional Mountain Bike (MTB) Trail Signage	Shire Wide	Shire Wide		95%	\$ 15,	00.00	\$ 15,000.00	\$ 12,997.13	\$	- \$	12,997.13	\$ 13,000.00	\$ 2,000.00		5	Signage supply currently on order. Installation to be undertaken by clubs on the receipt of supply. Original Scope compliaising with Economic development regarding possibly increase in scope, deliver further signs.
Alex Shire Hall - external column restoration	Alexandra	Red Gate		100%	\$ 10,	000.00	\$ 10,000.00	\$ 9,480.00	\$	- \$	9,480.00	\$ 9,480.00	\$ -		52	Procurement complete. Works programmed and funds committed. Works commencement date amended. Works Complete
Alex Shire Hall - kitchen	Alexandra	Red Gate		15%	\$ 70,	00.00	\$ 60,000.00	\$ 9,480.00	\$	- \$	9,480.00	\$ 60,000.00				- Drawings complete approved by heritage. Awaiting quote for design construction.
Asbestos management works	Shire Wide	Shire Wide		0%	\$ 50,	00.00	\$ 50,000.00	\$ -	\$	- \$	-	\$ 50,000.00				Works currently being scoped for quotation. RFQ approved. Uploading to Tender Search 10/01/2020. RFT closed vover budget, aim to carry forward to next fin year.
Yea Rec Reserve - Female Change Rooms	Yea	Cheviot		50%	\$ 216	200.00	\$ 216,200.00	\$ 1,965.54	\$	14,244.50 \$	16,210.04	\$ 216,200.00			5	Designs finalised. Preparation for procurement underway. Request for tender closed. Evaluation complete woks award and underway.
Corporate Buildings				0%												•
Whole of Council - Council facilities	Alexandra	Red Gate		100%	\$	-	\$ 80,000.00	\$ 61,677.50	\$	1,482.43 \$	63,159.93	\$ 63,159.93			16,84	10.07 Works underway. Complete awaiting final invoice
Depot Development Works	Alexandra	Red Gate	Recommended in EMT \$5600 additional November 2019. Approved Council Feb Recommended for \$150,000 in Nov 2019 EMT (Superseded). New Recommended	75%	\$	-	\$ 49,403.00	\$ 37,368.50	0 \$	21,555.00 \$	58,923.50	\$ 55,003.00	\$	5,600.00		- Carry Forward Project - Works nearing completion. Architectural works still pending.
Alexandra Shire Office	Alexandra	Red Gate	given to use alternative product and reduce costs Recommended January EMT. Approved Council Feb. Recommended Feb EMT allocate further \$24,836 High St Yea	95%	\$	-			\$	30,000.00 \$			\$ 6,213.00 \$	- :		Carry Forward Project Examining potential sources of additional funding which can be re-allocated it order to deliver the project this financial. New option explored and accepted at reduced cost.
Alexandra Depot - Fire Services	Alexandra	Red Gate		100%	\$	-										634.51 Carry Forward Project - Primary construction complete. Minor outstanding works still pending (Bollards)
Public conveniences Epoxy Floors renewal	Various	Various		80% 100%	\$ 25.	00.00	\$ 50,000.00 \$ 25,000.00		\$							50.00 Works programmed. Staggered from Nov to Feb. Completed.
Epoxy Floor New	Various	Various		90%	\$ 25,	00.00	\$ 25,000.00	\$ 12,340.00	\$	5,610.00 \$	17,950.00	\$ 20,000.00	\$ 5,000.00		5	- Works programmed. Staggered from Nov to Feb 50% completed.
Swimming Pools - Annual Program				35%	\$ 37,	00.00	\$ 37,000.00	\$ -	\$	- \$	-	\$ 37,000.00			•	
Swimming Pool Renewal Program (Bubble Tap, Pool Blanket and Lawn Irrigating Sys) Marysville	Marysville	Cathedral	Recommended consolidation of pool funds Nov 2019 EMT. Reallocation to balance from other pool funds. Approved Council Feb	100%	\$ 9,	250.00	\$ 8,337.00	\$ 1,894.34	\$	1,363.64 \$	3,257.98	\$ 3,257.98	\$ -		5,07	79.02 Bubbler taps currently being installed at all 4 pools. Works completed.
Swimming Pool Renewal Program (Bubble Tap, Pool Blanket and Lawn Irrigating Sys) Alexander	Alexandra	Red Gate	Recommended consolidation of pool funds Nov 2019 EMT. Reallocation to balance from other pool funds. Approved Council Feb	100%	\$ 9,	250.00	\$ 9,250.00	\$ 1,894.36	\$	- \$	1,894.36	\$ 1,894.36	\$ -		7,35	55.64 Bubbler taps currently being installed at all 4 pools. Works completed.
Swimming Pool Renewal Program (Bubble Tap, Pool Blanket and Lawn Irrigating Sys) Yea Swimming Pool Renewal Program (Bubble Tap, Pool Blanket and Lawn	Yea	Cheviot	Recommended for \$8269.12 Nov 2019 EMT. Sourced from other pool funds. Approved Council Feb	100%	\$ 9,	250.00	\$ 17,519.00	\$ 17,519.12	2 \$	- \$	17,519.12	\$ 17,519.12	\$ - \$		5	0.12 Bubbler taps currently being installed at all 4 pools. Works completed.
Irrigating Sys) Eildon	Eildon	Eildon		100%		250.00			_					-		0.36 Bubbler taps currently being installed at all 4 pools. Works completed.
Pools Capital Equipment Renewal				90%	\$ 18,	00.00	\$ 38,878.00	\$ 43,068.27	7 \$	- \$	43,068.27	\$ 43,068.27		-	4,1	90.27
Pool Capital Equipment	Various	Various	Recommended consolidation of pool funds Nov 2019 EMT. Reallocation to balance from other pool funds. Approved Council Feb	100%	\$											190.00 Complete
Swimming OHS Requirements - Auto Vacuum Cleaner Yea	Yea	Cheviot		100%	\$ 12,	00.00	\$ 12,000.00	\$ 12,000.27	7 \$	- \$	12,000.27	\$ 12,000.27				0.27 AutoVac installation complete. Pool blankets (1 small wing and 1 Lrg 1/2 pool mat installed).
Auto Pool Blanket Roller Machine, Alexandra (request from staff concerning manual handling; Operational cost saving opportunity)	Alexandra	Red Gate		100%	\$ 6,	00.00	\$ 6,000.00	\$ 6,000.00	\$	- \$	6,000.00	\$ 6,000.00			5	- Super slave installed. Works completed. Bubbler taps currently being installed at all 4 pools.
Community Buildings - Renewal and Upgrade				0%											5	
Yea Hall Clock Tower (Part of hall renewal 3136)	Yea	Cheviot	Recommended reallocation \$45,000 Nov 2019 EMT. From Yea Hall clocktower savings. Approved Council Dec.	100%	\$		\$ -	\$ -	. \$	- \$		\$ -	\$ -			- Carry Forward Project. Works currently underway. Project Completed Dec 2019
Yea Shire Hall - Restoration works	Yea	Cheviot	Recommended reallocation \$45,000 Nov 2019 EMT. From Yea Hall clocktower savings. Approved Council Dec.	100%	\$		\$ 134,823.00	\$ 106,800.0	1 \$	- \$	106,800.01	\$ 106,800.01	\$	- :	28,	222.99 Carry Forward Project. Works currently underway. Project Completed Dec 2019
Terip Terip Hall	Terip Terip	Koriella		100%	\$ 28,	000.00	\$ 28,000.00	\$ 25,892.30	\$	- \$	25,892.30	\$ 25,892.30	\$ -		2,10	Works awarded. Currently working with committee on preferred installation date. Works to commence first week followelb Cup Weeekend. Works delayed due to event. Works underway, due for complete by the enf of Feb. Complete
Yea Saleyards - Water Supply & Sprinkler Upgrade	Yea	Cheviot		95%	\$ 60,	00.00	\$ 60,000.00	\$ 44,205.96	\$	- \$	44,205.96	\$ 60,000.00		:		Specification underway. Procurement planned complete. Works approching completion
Yea Saleyards Ramp	Yea	Cheviot		100%	\$	-	\$ 28,365.00	\$ -	. \$	- \$		\$ -	\$ -		28,	365.00 Carry Forward Project - Works awarded. Currently being programmed. Complete, full costs covered by second ledger.
Yea Saleyards - Auctioneers Walkway - New Holding Pens	Yea	Cheviot		100%	\$ 67	600.00	\$ 67,600.00	\$ 65,854.01	\$	- \$	65,854.01	\$ 65,854.01	\$.		1,74	Works awarded. Material have been delivered to site and works are programmed to begin. Complete, building depart
									+						-,,,-	signoff done on 28/11/2019 awaiting invoice. Complete Liaising with Community safety staff to complete specification. Some reduction in size of pens underway. Quotes rec
Moveable pound yards and ramp	Yea	Cheviot		50%	\$ 20,	000.00	\$ 20,000.00	-	\$	9,590.91 \$	9,590.91	\$ 20,000.00				and PO underway. Pound Yards received, exact location to be negotiated with saleyards committee.
Waste Management				50%					Т							
Landfill									\top							
Electromagnetic for 13T Excavator - Alexandra Landfill	Alexandra	Red Gate		100%	\$	-	\$ 38,345.00	\$ 38,344.71	0 \$	- \$	38,344.70	\$ 38,344.70			i	0.30 Carry Forward Project - Installation completed.
Closed Landfills - Flowerdale - Stage 2	Flowerdale	Cheviot		50%	\$		\$ 25,886.00	\$ -	- \$	4,454.55 \$	4,454.55	\$ 25,886.00		:	1	Carry Forward Project - Review of closed landfill report underway (with EPA & Consultants). Includes Bore installation as per comment below works proposed to be undertaken, scoped need consultation with neighbour under the Fencing Act.
Closed Landfills -Yea	Flowerdale	Cheviot		50%	\$		\$ 15,580.00	\$ 12,808.00	0 \$	- \$	12,808.00	\$ 12,808.00			2,	Carry Forward Project - Review of closed landfill report underway (with EPA & Consultants).
Landfill Capping Design Cell 1A - Alexandra - Stage 1	Alexandra	Red Gate		100%												Carry Forward Project - Design has been completed with initial auditor review completed. Design Complete, awaiting final invoice for paymen costs relating to audit of Cap construction works, will be completed when capping is complete. Carry Forward Project - Landfill feasibility study complete. Technical Specification currently awaiting signoff for procurement. On hold awaiting
Alexandra Landfill - Cell development and design	Alexandra	Red Gate		20%		75,000.00										business case for direction.
Alexandra Landfill - Construction of Cap for Cells 1 E and 1BC	Alexandra	Red Gate		5%	\$ 1,753	791.00	\$ 3,010.00	\$ 1,335.84	\$	1,674.56 \$	3,010.40	\$ 3,010.00			\$	Technical specification complete. Request for tender closed, evaluation underway. EPA approval still pending, Will no delay works to next fin year
Alexandra Landfill - Tip Truck for Landfill	Alexandra	Red Gate	Recommended further waste reserve spend of \$95,000 Nov 2019 EMT. Approved Council Dec.	25%	\$ 45,	.000.000	\$ 140,000.00	\$ -	\$	- \$	-	\$ 140,000.00	\$		5	Procurement currently underway. Approval given for additional expenditure.

balth Name	Locality	Ward	Variance Approval	% Complete	Original Budget	Current Revised Budget Act	ual	Commit	tted Actu	uals & On Order	Revised Anticipated Project Budget	Potential savings non- complete projects (Non Grant funded)	Current budget demand (new projects and existing check budget column)	Current confirmed Variance (Red overspend, black Savings)	Comment
Alexandra Landfill - GPS for Compactor	Alexandra	Red Gate		100%	\$ 65,000.00	\$ 65,000.00 \$	52,894.01	\$	- \$	52,894.01	\$ 52,894.01			\$ 12,105.99	Procurement process closed. Evaluation complete. Purchase order done. Delivery complete
Alexandra Landfill - Alternate Daily Cover - Spray Applicator	Alexandra	Red Gate		100%	\$ 50,000.00	\$ 50,000.00 \$	50,000.01	\$	- \$	50,000.01	\$ 50,000.01			-\$ 0.01	Procurement process complete. EPA approval on preferred respondent proposal given 28/11/2019. final evaluation complete. PO complete delivery pending.
Closed Landfills - Rehabilitation of Eildon RRC	Eildon	Eildon		5%	\$ 200,000.00	\$ 200,000.00 \$		\$	- \$		\$ 200,000.00			\$ -	Scoped. RFT being prepared
Closed Landfills - Rehabilitation of Yea RRC	Ghin Ghin	Koriella		5%	\$ 180,000.00	\$ 189,100.00 \$	1,020.00	\$	- \$	1,020.00	\$ 189,100.00				Scoped. RFT being prepared
		Red Gate			\$ 180,000.00	\$ 156,335.00 \$	18,614.00		8,449.00 \$	27,063.00					
Alexandra Landfill - Expansion of Monitoring Network (Background C02 etc.				100%				1.							Carry Forward Project - Works complete, awaiting final invoice.
Alexandra Landfill - Ancillary Works	Alexandra	Red Gate		90%	\$ 55,000.00	\$ 55,000.00 \$	10,157.58	\$	31,818.18 \$	41,975.76	\$ 55,000.00			\$ -	Additional boom gate at Weight bridge. Preliminary works underway. Further procurement underway.
Resource Recovery Centres															
Alexandra Resource Recovery Centre	Alexandra	Red Gate		40%	\$ - :	\$ 47,115.00 \$	9,993.50	\$	- \$	9,993.50	\$ 47,115.00			\$ -	Carry Forward Project - Majority of works complete. Sealing and hardstand works to be undertaken when conditions are favourable.
Kinglake Resource Recovery Centre	Pheasant Creek	King Parrot		40%	s - :	\$ 19,347.00 \$	16,371.01	1 S	2,090.91 \$	18,461.92	\$ 19,347.00			\$ -	Carry Forward Project - Works Complete Further works required on fenceline repairs. New generator installed, awaiting invoice.
Alexandra - E Waste Shed (Grant Funded)	Alexandra	Red Gate		100%			5,709.94		- \$	5,709.94					6 Carry Forward Project - Works Completed.
Kinglake - E Waste Shed (Grant Funded)	Pheasant Creek	King Parrot		100%			31,270.46		- s	31,270.46					6 Carry Forward Project - Works completed
New - Resource Recovery Centre - Yea - design and project development	Yea	Cheviot		20%	s -		20,030.00		- \$	20,030.00					
stage					,									•	Investigation of site including survey and prelim design complete, awaiting 3d visualisation from designers Scope curently being undertaken for the extension of the bin bay and the installation of safety rails at the Kinglake RRC.
Resource Recovery Centre - Sealing and Hardstand	Pheasant Creek	King Parrot		5%	\$ 10,000.00	\$ 5,250.00 \$	•	\$	- \$	-	\$ 5,250.00			\$ -	Second quote being sourced in accordance with procurment policy.
Resource Recovery Centre - Offices, fences, bin bays	Ghin Ghin	Koriella		5%	\$ 15,000.00	\$ 400.00 \$	-	\$	- \$	-	\$ 400.00			\$ -	
Resource Recovery Centre - E-Waste Infrastructure (Yea)	Yea	Cheviot		10%	\$ -	\$ 100,000.00 \$	-	\$	- \$	-	\$ 100,000.00			\$ -	Grant confirmed and signed. Tender closed, evaluation underway.
Resource Recovery Centre - Other (communication infrastructure)	Alexandra	Red Gate		75%	\$ 20,000.00	\$ 20,000.00 \$	20,000.70	\$	- \$	20,000.70	\$ 20,000.70			-\$ 0.70	Installation currently underway. New comms antenna installation complete.
Corporate Facilities				0%	s -									\$ -	
Alexandra depot works - Male & Female Toilets Renewal	Alexandra	Red Gate		5%	\$ 20,000.00	\$ 20,000.00 \$	-	\$	- \$	-	\$ 20,000.00			\$ -	Awaiting final pricing.
Australia Day honour boards				100%	\$ 5,000.00	s - s	-	\$	- \$	-	\$ -			\$ -	Complete. Not Capital journal funds to appropriate expenditure ledger. Fund reallocated.
Corporate resources															
IT System Development (Hardware Renewal & Fibre Alex/Kinglake offices)				75%	\$ 100,000.00	\$ 135,206.00 \$	44,826.61	\$	54,499.82 \$	99,326.43	\$ 135,206.00			\$ -	Underway will be fully expended.
IT System Development (Software)				60%	\$ 25,000.00	\$ 74,500.00 \$	6,323.01	-	34,200.00 \$	40,523.01		•			Underway will be fully expended.
IT Project management Software Allocation				0% 25%			25,500.00	_	- \$ - \$	25,500.00		\$ -		\$ - \$ -	Underway will be fully expended.
Books (Adult)				90%	\$ 74,000.00		48,410.84	_	21,894.15 \$	70,304.99					Underway will be fully expended.
Books (Juniour) Passenger vehicles				75% 50%	\$ 28,000.00 \$ 423,736.00		17,588.88 254,146.95	_	11,956.06 \$ 63,846.16 \$	29,544.94 317,993.11					Currently overcommitted slightly Scoping underway. A significant expenditure has occurred
Major Plant & Machinery				15%	\$ 477,561.00		227,287.30	_	- \$	227,287.30					Scoping underway. A significant experioritie has occurred Scoping underway. Limited equipment currently on order. Unlikely to be fully expended.
Special projects				15%		\$		\$	- \$					\$ -	
Vegetation Projects	Various	Various		5%	\$ -	\$ 84,876.00 \$		\$	3,636.36 \$	3,636.36	\$ 84,876.00	\$ -		\$ -	Carry Forward Project - Various offset projects. Will not be expended as scope has not progressed regarding specific deliverables.
Leckie Park Concrete removal	Various	Various		5%	- :	\$ 9,000.00 \$		\$	- \$		\$ 9,000.00			\$ -	Carry Forward Project - removal of old concrete slabs. Currently on hold, awaiting confirmation of saving current quote \$26,000
National Disaster Funding (NDFA) 2017 Flood asset restoration	Various	Various		50%	\$ - :	\$ 118,612.00 \$		\$	144,102.38 \$	144,102.38	\$ 118,612.00			\$ -	Carry Forward Project - Various asset restoration project. RFQs complete works awarded and underway.
Jorgensen Parade - Upgrade	Kinglake West	Kinglake		100%	\$ - :	\$ 16,510.00 \$	16,510.00	\$	- \$	16,510.00	\$ 16,510.00			\$ -	Carry Forward Project - Works completed.
Filder Invisers Dd Plackenat funding	Eildon	Eildon		100%	s - :	\$ 19,557.00 \$	19,557.00		- \$	19,557.00	\$ 19,557.00			¢	Carry Ecount Brainst - Marks Completed
Eildon-Jamieson Rd Blackspot funding	Elidoli	Elidoli		100%		19,007.00 \$	15,337.00	<i>γ</i>	- ¥	19,007.00	19,007.00			•	Carry Forward Project - Works Completed.
Kinglake Streetscape (G893 & G899) Stage 1	Kinglake	Kinglake	Recommended that the \$249,000 Council contribution to be funded by savings.within the program. (\$118,000 additional) Nov EMT. Approved to source funds from savings Council January.	25%	s -	\$ 400,000.00 \$	31,931.12	\$	75,220.01 \$	107,151.13	\$ 400,000.00		\$ -	\$ -	Final design procurement completed. Feature & title survey complete revised concept (mudmap) underway. \$1.3Million n fin year
Floating cities Eildon (Boat Ramp & Washdown Bay)	Eildon	Eildon		15%	s -	\$ 750,000.00 \$	21,837.50	\$	21,846.14 \$	43,683.64	\$ 750,000.00			\$ -	Detailed design underway. Estimated completion of design Mar-20. Interim works cancelled, nolonger required by boat of Review of program anddraft design next PCG meeting
Yea High Street Road Safety Improvements (RRV)	Yea	Cheviot		20%	\$ 512,700.00	\$ 855,870.00 \$	26,299.00	\$	90.91 \$	26,389.91	\$ 855,870.00		\$ -	\$ -	Final design underway modifications underway based on depthing of services. VicRoads Approval given. Specification complete. Tender delayed to confirm budget. Tenders received proposed to proceed including all seperable portions.
Rubicon village effluent project	Rubicon	Eildon		10%	s -	\$ 225,000.00 \$	3,265.20	\$	11,400.00 \$	14,665.20	\$ 225,000.00			\$ -	Original RFQ for detailed design through the open market, closed with no responses received. Works will now be re- submitted to selective consultants for quotation. Site investigation for LCA scheduled for week starting 13-January and quotes for detailed design to follow. Draft legal access agreement received
King Parrot Creek Road Improvement (RRV)	Kerrisdale	Cheviot	Recommended that the \$246,000 be moved to Rubicon Nov EMT. Approved by Council December	15%	\$ 606,000.00	\$ 360,000.00 \$	22,910.00	\$	- \$	22,910.00	\$ 360,000.00			\$ -	Geotechnical investigation awarded and completed awaiting report. Survey and design awarded and underway. Design Complete. RFT closes early April.
Rubicon Road Route Improvements (RRV)	Rubicon	Eildon	Recommended that the \$246,000 be moved to Rubicon from King Parrot Nov EMT. Approved by Council December	50%	\$ 570,000.00	\$ 816,000.00 \$	65,250.15	\$	745,857.03 \$	811,107.18	\$ 816,000.00			\$ -	Design complete Specification complete. Procurement for construction complete budget re-allocation approved. Works underway
Back Eildon Road Route Improvements	Thornton	Eildon	Recommended that the scope be reduced to 2.2km Nov EMT. Approved by Council December	20%	\$ 579,000.00	\$ 579,000.00 \$	37,321.92	\$	468,202.97 \$	505,524.89	\$ 579,000.00			\$ -	Geotechnical investigation awarded and completed awaiting report. Design& estimate are complete. Procurement under closed, tender report complete and awarded.
NEW PROJECTS				5%											
Rotary Park Alexandra, detailed design playgound	Alexandra	Red Gate		15%	\$ -	\$ 40,000.00 \$	-	\$	- \$	-	\$ 40,000.00		\$ -	\$ -	Expenditure budget designated as saving has been reallocated to cover design (\$40,000). Design procurement underw Quotes received and evaluation is underway. Issues with submission further discussions with Omintech. Possibly include survey of area from Bayley to Grant St for potential footpath. Likely require retender.
Wilhelmina Falls Rd Major Culvert renewal	Murrindindi	Koriella	Recommended new project Jan EMT. Approved Council Feb	95%	s -	\$ 70,000.00 \$	-	\$	44,620.00 \$	44,620.00	\$ 70,000.00		\$ -	\$ -	Renewal of major culvert under bridge civil works panel. Works approaching completion.
Kinglake Memorial Reserve - Public Toilets - Design	Kinglake	Kinglake	Recommended new project \$10,000 for design, Nov EMT. Approved Council Feb	25%	s -	\$ 10,000.00 \$	-	\$	- \$	-	\$ 10,000.00		\$ -	\$ -	Scope now confirmed investigate for similar standard to Yea. Source saving for design funding. Prefab option discussed and approval given to pursue option and proceed with prefab.
Scout Hall works	Alexandra	Red Gate	Approved New project \$40,000, Nov EMT. Approved Council Feb	50%	s -	\$ 40,000.00 \$	20,000.00	\$	- \$	20,000.00	\$ 40,000.00		\$ -	\$ -	Budget confirmed work proceeding.
Leckie park war memorial	Alexandra	Red Gate	Recommended Jan EMT. Approved Council Feb	50%	s -	\$ 26,000.00 \$		\$	24,152.22 \$	24,152.22	\$ 26,000.00		\$ -	\$ -	Work awarded. Programmed to proceed.
Marysville Caravan Park - Camp Kitchen Replacement (Slab & Provision of Services) -SF/3522	Marysville	Cathedral		40%	s -	\$ 27,920.00 \$	26,537.43	\$	21,890.00 \$	48,427.43	\$ 27,920.00			\$ -	Shed components ordered. Funding shortage currently for the slab and service connections. Seek further funds from Caravan park reserve. Building permit issued scoping slab and services. Caravan park operator has requisted works be undertaken after Feb. Limited budget remaining.
Yea Rec Reserve drinking fountain	Yea	Cheviot		100%	\$ 2,500.00	\$ 2,500.00 \$	3,754.00	\$	- \$	3,754.00				-\$ 1,254.00	Works awarded. Installation complete. Funding Confirmed. Signage text has been agreed. Sign design underway, location confirmed. Sign purchased and
Taggerty bushfire memorial Signage	Taggerty	Cathedral		90%	\$ -			\$	1,547.50 \$	1,547.50				\$ -	delivered. Incorrect signs, need to new signs from supplier.
Skyline Rd safety treatments - from Taylor Bay Rd to Fraser Park Rd (Blackspot) (SF/1041)	Eildon	Eildon		75%	s -	\$ 48,533.00 \$	9,800.00	\$	36,014.90 \$	45,814.90	\$ 48,533.00			\$ -	Procurement completed. Design works complete. Quotes received and works nearing cmompletion minor defect need correction before PC is issued.

Health	Name	Locality	Ward	Variance Approval	% Complete	Original Budget	Current Revised Budget	Actual	1	Committed	Actuals & On Orde	Revised Anticipated Project Budget	Potential savings non complete projects (Non Grant funded)	projects and existing	Current confirmed Variance (Red overspend, black Savings)	Comment
	Kinglake memorial Netball courts - Renewal	Kinglake	Kinglake		50%	\$ -	\$ 300,000.00	\$	549.00 \$	\$ 232,690.93	\$ 233,239.9	3 \$ 280,000.0	20,000.00		\$ -	Specification complete. Works tendered and awarded. Work now underway.
С	Local Gov Energy Saver Program (SF/3295)	Shire Wide	Shire Wide		100%	\$ 200,000.00	\$ 196,829.00	\$	194,887.50 \$	\$ 539.99	\$ 195,427.4	\$ 195,427.4	9		\$ 1,401.51	All works completed. Awaiting electrical certificates for fnal sign of of solar prior to paying final invoice
	Yea Caravan Park (Fire system improvements)	Yea	Cheviot	Recommended furth funding \$100,000 for Nov EMT. Approved Council Dec.	10%	s -	\$ 170,000.00	\$	- \$	\$ 4,590.91	\$ 4,590.9	\$ 270,000.0		\$ 100,000.00	\$ -	Evaluation Complete, Project requires re tender.
С	Engineering Capability expansion				100%	s -	s -	\$	71,976.70 \$	\$ -	\$ 71,976.70	\$ 71,976.7)		-\$ 71,976.70	Works completed.
	Special Charge Schemes															
	Pendlebury Street Kerb (Rose to Coster), Alexandra (special Charge scheme)	Alexandra		Recommended for reallocation to Yea EMT Feb	5%	\$ -	\$ 53,000.00	\$	- \$	-	\$ -	\$ 53,000.0	0		-	Carry Forward Project - Works being reviewed. Works will be developed and scheme tested over multiple financial years. Concept, estimateand apportionment complete. Awaiting permition to put together scheme initiation report.
	Snodgrass Street Stage 1 & 2 - (Seal parking and kerb) (Special Charge Scheme)	Yea		Funds reallocated via Council to High Street Yea Safety works	5%	\$ -	\$ -	\$	- \$		\$ -	\$	- \$ -		\$ -	Carry Forward Project - Survey completed Concept design and detailed estimate complete. Council estimated required contribution is \$302,736, this means a further \$233,427.13 needs to be allocated to proceed. Council agreed with recommendation to reallocated funds to High Street Yea Safety works. Job is on withdraw for now.

\$ 10,831,612.00 \$ 15,370,202.00 \$ 3,721,257.36 \$ 2,940,060.60 \$ 6,661,317.96 \$ 15,153,360.42 \$ 114,638.41 \$ 105,600.00 **\$ 245,437.68** \$ 7,806,221.00 \$ 13,420,699.00 \$ 3,110,629.23 \$ 2,853,797.96 \$ 5,964,427.19 \$ 13,289,495.10 \$ 114,638.41 \$ 5,600.00 **\$ 59,800.00**

			Reserve Savi	ngs	/Demand
44.94%		Waste	\$ -	\$	154,125.88
		Saleyards	\$ -	\$	30,110.99
Budget non reserve	\$ 191,003.90				
Difference		Caravan parks	\$ 100,000.00	\$	1,401.51
		Non reserve Variance		\$	59,799.30

MURRINDINDI SHIRE COUNCIL 2020/21 DRAFT ANNUAL BUDGET





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Mayor Introduction

I am pleased to introduce the Budget for Murrindindi Shire Council for 2020/2021. This budget is the last for this Council, which was elected to serve the community from 2017-2021. It is a budget which has been created under, and which we hope responds to, an extraordinary set of circumstances – a global pandemic.

When we began planning the Budget in September 2019, no one had heard the term 'Coronavirus'. We had set in place a normal budget process. We asked the community for ideas for inclusion in the budget. We considered the goals we, in consultation with the community, had set for ourselves at the start of our elected term. We considered what emerging needs the community might have, and how best to prioritise resources and funding to meet those needs in the coming financial year.

Officers then set about creating a draft budget for consideration by Council and in late February scheduled it for consideration by Council at is 25 March Meeting. On 15 March, the Victorian State Government declared a State of Emergency to help manage the COVID-19 pandemic.

Council immediately postponed discussion of that Budget until 22 April to allow time to consider the likely needs of our community over the coming financial year when the crisis has passed.

We are proud that the resulting Budget meets a range of needs for our community. The Budget provides immediate relief for individuals and businesses, many of whom are directly or indirectly affected by this pandemic.

Most significantly, the Budget includes a 0% property rate rise for the coming financial year. We note in this regard that the Victorian Government has set the cap on rate increases at 2%, but we believe the community should not have to fund additional rate costs at this time.

We have also removed the 25% rate premium normally paid by commercial and industrial property owners for the financial year to help support business recovery in our Shire.

The decision not to raise rates and to remove the commercial/industrial differential rate premium will have a significant impact on Council's revenue projections in future years. However, under the current circumstances, we consider this is still a prudent step given our healthy financial position and our ability to manage the effects of this reduction in revenue through future savings, deferral of non-essential spending and the re-prioritisation of expenditure.

Before the pandemic, we had planned to deliver a balanced budget for 2020/2021. Due to the measures we are now taking, the Budget will now carry a small deficit, in the order of \$55,000. Again, we believe this is reasonable under the current circumstances.

In this Budget, we have also created a \$500,000 relief and recovery package to fund initiatives which will support our community and businesses to get through this crisis. To do this we will be accessing funds currently held in reserve, from the 2009 bushfire government assistance provided by the State Government to Council to support our ongoing operations. We will work with our community and stakeholders to develop our recovery plan and the best way to use these funds.

The 2020/2021 Budget must of course also support the normal business of Council. We believe the budgetary measures we are taking in response to the pandemic should not limit our ambitions for our community and our wonderful Shire over the coming year and should not hinder Council's day to day operations and the normal services Council provides to the community.

I am pleased to say that we have managed to retain in this Budget funding for all of the new initiatives for the next financial year we had hoped to deliver before the pandemic struck. A few of the highlights are

• an increased Capital Works Program, including almost \$4 million on roads and paths and funding for a wide range of works to improve community safety and community facilities in towns across the Shire.

- provision for free public entry to our Swimming Pools in Alexandra, Eildon, Marysville and Yea and a one year trial of late-night pool openings on Fridays and Saturdays at our busiest Swimming Pools in Alexandra and Yea.
- the much-needed addition of an arborist to Council's staff and a \$100,000 increase to funding for tree works, reflecting increased need given recent storm events and changing climate patterns.
- funding to implement the new Murrindindi Shire Tourism and Events Strategy, which will help us support and re-energise this crucial sector when pandemic-related restrictions are eventually eased.

Our vision for this Budget is to ensure we can continue to deliver – and in some cases enhance – our existing services, while also bringing in a range of measures to help mitigate the worst effects of this pandemic for our community in coming months and years.

We are confident that if we work together, we can get through this together. Council's Budget for 2020/2021 will make a contribution to this goal.

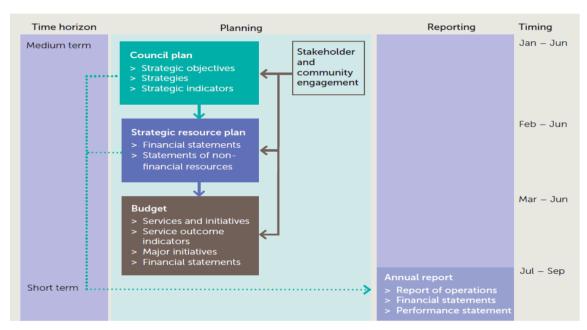
Mayor - Cr Leigh Dunscombe

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Murrindindi 2030 Vision), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.2 Our purpose

Our vision

In 2030 Murrindindi Shire is sustainable, vibrant and resilient. We focus on growing our business opportunities. Our communities are safe and connected, enjoying a healthy and productive lifestyle within our wonderful natural environment.

Our values

Collaboration: We will operate as a cohesive team, we will work together with the community through accessible and inclusive engagement, and we will strive to build effective working relationships.

Stewardship: We will endeavour to make careful and responsible decisions, and we will strive to make decisions that do not limit the opportunities or aspirations of those who follow in the future.

Equity & Fairness: We will be fair, even-handed and impartial in our decision making and our dealings with others, we will consider the merits of each case while upholding legislated requirements and ensuring consistency and justice in our decision making, and we will strive to ensure all have access to similar opportunities and experiences.

Respect: We will respect the views, contributions, feelings, wishes and rights of others, we will actively seek to understand others experiences, ideas and perspectives, we will embrace and appreciate diversity or origin, viewpoint, experience and lifestyle, and we will recognise the achievements of others.

Accountability & Honesty: We will make our decisions openly and publicly whenever possible, we will take responsibility for our actions and decisions, we will honour our commitments, we will act with integrity and honesty in all our dealings, and we will openly report our performance and acknowledge our mistakes.

1.3 Strategic objectives

We have committed to delivering on four key strategic objectives which will drive the work we do, and the services we deliver in partnership with our community.

We believe these objectives reflect the values, priorities and aspirations of the Murrindindi community as expressed in our 'Have Your Say' community engagement.

They address the things about the Murrindindi Shire that our community says are important to support opportunity, quality of life, wellbeing and the liveability of our towns and places.

Strategic Objective	Description
1. Our People	Together we will celebrate and encourage diverse, caring and connected communities.
2. Our Place	We will maintain and enhance places to be attractive and liveable, in balance with our natural environment.
3. Our Prosperity	In partnership with the community we will promote an environment in which business and community can thrive.
4. Our Promise	We will all work in collaboration with our communities to deliver the best possible outcomes in all that we do.

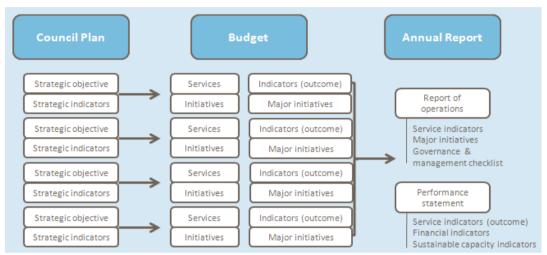
Council delivers activities and initiatives under 26 major service categories. Each contributes to the achievement of one of these strategic objectives as set out in our Council Plan for the 2017-2021 years.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2020/21 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. These indicators correlate to the annually audited indicators that are declared on the "Know Your Council" website that provides a comparison to all municipalities in Victoria, as well as to averages across the State and to averages for small rural Shire.

The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below:



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1: OUR PEOPLE

Together we will celebrate and encourage diverse, caring and connected communities.

Services

Services					
Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Aged & Disability		Ехр	2,408	2,029	182
Services	services for the aged and people with	Rev	2,092	1,088	78
	disabilities including delivered and group meals, domestic support,	NET	316	941	104
	personal care, social activities and outings, home maintenance and senior citizens clubs. <i>Note: Council withdrew from the provision of Aged & Disability Services during 2019/20.</i>				
Children &	This service area provides family	Ехр	1,765	1,873	1,777
Family Services	orientated support services including	Rev	1,519	1,555	1,521
	maternal and child health and home based childcare.	NET	246	318	256
Library Services	This service area provides libraries in	Evn	510	505	550
Library Services	Alexandra, Yea and Kinglake and	Exp Rev	161	165	166
	the mobile library to the Shire's more	NET	349	340	384
	remote communities The service caters for cultural, recreational and educational needs of residents and provides a focal point for the community to meet, relax and enjoy the facilities and services offered.				
Community	This includes the cost of	Ехр	384	696	539
Service	management and general	Rev	200	0	0
Administration	<u> </u>	NET	184	696	539
Emergency	This is funding of Council's statutory	Ехр	306	300	317
Services	emergency services obligations,	Rev	66	68	66
	including the provisions of the annual roadside slashing program.	NET	240	232	251
Recreation,	This service area provides strategic	Ехр	672	815	537
Aquatic and	planning to inform the development	Rev	288	118	27
Youth Services	of recreation and youth services and infrastructure and coordinates council services including recreation facilities, swimming pools and	NET	384	697	510
	Council's recreation and youth responsibilities within the municipality. Note: Grant funding for Spring Valley Recreation Reserve received in 2018/19 was expended in 2019/20.				

Major Initiatives

- 1) Encourage activities and events that celebrate our vibrant, diverse and creative people and communities.
- 2) Work with our community and groups to connect, collaborate and plan for our future.

Other Initiatives

- Work with our partner agencies to ensure people of all ages can access the health and community services they need.
- 4) Create a positive environment that supports our young people to grow, participate and be happy.
- 5) Promote opportunities for people of all ages to connect with and be involved in their community.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
Maternal and Child Health	Participation by Aboriginal children	Participation in MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

2.2 Strategic Objective 2: OUR PLACE

We will maintain and enhance places to be attractive and liveable, in balance with our natural environment.

Services

Services			2018/19	2019/20	2020/21
Service area	Description of services provided		Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Environmental	This service includes management of	Ехр	353	353	254
Management	Council's environmental impacts	Rev	41	38	1
	including sustainable resource use,	NET	312	315	253
	energy consumption, roadside biodiversity management and pest plant and animal control. <i>Note: Prior</i> years included grant funding for Environmental Roadside & Energy Efficiency Programs.				
Waste	This service provides kerbside	Ехр	2,364	3,259	3,348
Management	rubbish and recycling collection,	Rev	4,588	4,455	4,552
Services	management of Resource Recovery Centres at Alexandra, Yea, Eildon,	NET	(2,224)	(1,196)	(1,204)
	Kinglake and Marysville and landfill operations in Alexandra. These operations generate funds above the annual cost requirements to ensure that Council's waste reserve is able to provide for future waste management works (i.e. future cell construction, rehabilitation requirements and management of landfills).				
Building Control	This service provides statutory	Ехр	379	395	414
-	building services to the council and	Rev	442	451	472
	community including processing of	NET	(63)	(56)	(58)
	building permits, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.				<u> </u>
	Revenue and costs for this service include the shared service arrangement with Mansfield Shire Council for the provision of municipal building surveying services.				
Community	This service facilitates a safer	Ехр	383	390	506
Safety	community through the provision of	Rev	173	191	237
	school crossing supervision, traffic management, domestic animal	NET	210	199	269
	management, domestic animal management, regulation and enforcement of local laws and community fire prevention as well as community education regarding these public safety programs. Note: Additional resources allocated in 2020/21 to improve co-ordination of services delivered.				

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Development	This service involves processing all	Ехр	917	977	959
Approvals	planning applications, provides advice and makes decisions about -	Rev	424	383	397
	development proposals that require a	NET	493	594	562
	planning permit in accordance with the Victorian Planning Provisions (VPP), as well as representing Council at the Victorian Civil and Administrative Tribunal (VCAT) where necessary. The service also monitors the Murrindindi Planning Scheme as well as preparing major policy documents shaping the future of the shire. It also prepares and processes amendments to the Murrindindi Planning Scheme.				
Environmental	This service involves protecting the	Ехр	272	458	466
Health	community's health and well being by coordinating food safety support programs, septic tank permit	Rev	359	172	378
		NET	(87)	286	88
	administration and immunisation programs. Note: Rubicon Waste Water project funding in 2018/19 & 2020/21 is forecast to be partly expended in 2019/20 with balance expended in 2020/21.				
Infrastructure	Council has a vast network of	Ехр	5,800	5,064	5,139
Maintenance	infrastructure assets including	Rev	2,468	2,002	1,855
	buildings, roads, bridges, drains, and footpaths. This expenditure provides	NET	3,332	3,062	3,284
	for ongoing maintenance of Council's infrastructure assets.				
Parks, Gardens	This service provides planning,	Ехр	1,235	1,443	1,569
& Open Space	development and maintenance to our	Rev	0	0	0
Management	public open space, road reserves and parks.	NET	1,235	1,443	1,569

Major Initiatives

- 1) Support recreation opportunities for our residents and visitors that encourage participation and community connections.
- 2) Improve links and make Murrindindi Shire easier to navigate and its services and destinations easier to find
- 3) Through good land use planning enhance the liveability, prosperity and the rural character of our Shire.

Other Initiatives

- 4) Strengthen the environmental sustainability of our communities, protect our natural environment and reduce resource consumption.
- 5) Recognise and embrace the history, culture and identity of our towns and communities.
- 6) Enhance community safety, resilience and liveability through improved planning, community engagement, and a fair and transparent approach to compliance.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT that were not set aside)	aside Council's decision in relation to a planning
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non- compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100

2.3 Strategic Objective 3: OUR PROSPERITY

In partnership with the community we will promote an environment in which business and community can thrive.

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Tourism	Provides support to local visitor	Ехр	587	552	805
	information centres, events and	Rev	199	205	132
	regional tourism marketing. Council is also the responsible authority for	NET	388	347	673
	overseeing the management of the leases for the Yea and Marysville Caravan Parks. Note: Increased focus and resources for Tourism & Events in 2020/21.				
Business	This service assists business investment and growth and facilitates access to local employment. Note: 2018/19 includes carry forwards for the Business Grant Program and Doing Business Better Program. Carry forward of Council's unspent Business Grants Program and the Eildon Floating Cities Project increased the forecast expenditure in 2019/20.	Ехр	465	1,365	221
Development		Rev	472	393	18
		NET	(7)	972	203
Saleyards	This area covers the management and operations of the Yea Saleyards.	Exp	311	305	337
	and operations of the roa careyards.	Rev NET	(226)	456 (151)	(112)

Major Initiatives

- 1) Use a fresh approach to attract new and existing business investment.
- 2) Work with our businesses, regional partners and communities to support a diverse visitor experience that promotes our natural assets, and a vibrant range of events.
- 3) Support and encourage local businesses to work together, thrive and grow, through networking, start-up assistance, mentoring, and access to skills.

Other Initiatives

- 4) Advocate for high quality opportunities for education and training to meet community and business needs.
- 5) Advocate for improved infrastructure and access to public land to realise social and economic opportunities.

2.4 Strategic Objective 4: OUR PROMISE

We will all work in collaboration with our communities to deliver the best possible outcomes in all that we do.

Services

Services Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Councillors	This includes the cost of Council	Ехр	345	365	533
	elections, Council chambers, Mayor	Rev	1	0	12
	and Councillors' expenses, Councillor	NET	344	365	521
	development and civic events. Note: Election expenses make up the bulk of the increased expenditure in 2020/21.				
Chief Executive	This area includes Chief Executive	Ехр	1,061	1,412	1,418
and Executive	Officer and Executive Management	Rev	0	0	0
Team	Team and associated support which cannot be easily attributed to the direct service provision areas.	NET	1,061	1,412	1,418
	·			505	
and Publications	This includes facilitation of	Exp	448	565	544
and Publications	communications, publications, regular radio spots and media	Rev NET	5 443	5 560	539
	releases issued as well as annual reports, strategic documents, the provision of Council's website, social media and community engagement activities. Note: All advertising expenditure is now allocated to this area.			000	
Financial	These services include the	Ехр	1,043	1,155	1,134
Services	management of Council's finances,	Rev	1,203	929	898
	payroll, accounts payable and receivable, raising and collection of rates and charges and valuation of properties throughout the municipality. Note: Revenue from Interest on Investment is reducing due to current low interest rates.	NET	(160)	226	236
Corporate	These services include statutory and	Ехр	823	1,031	1,108
Services	corporate support services to	Rev	85	24	26
	Council, including the coordination of business papers for meetings of Council and its committees and the coordination of Council's procurement. It is also responsible for enterprise risk management and the provision of document and information management support services to Council, including compliance with statutory obligations under Freedom of Information, Public Records, Information Privacy and Local Government Acts.		738	1,007	1,082

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Human	This has a focus on management of	Exp	360	369	502
Resources	OH&S risk and organisational well	Rev	0	0	0
	being and improving performance through the continuous development, improvement and implementation of our strategies, policies, procedures and employee training opportunities in relation to human resources. Note: All training expenditure is now allocated to this area.	NET	360	369	502
Information	This area provides support, and	Ехр	630	639	657
Technology	maintains communications and	Rev	0	0	0
	computing systems, facilities and	NET	630	639	657
	infrastructure to enable staff to deliver services in a smart, productive and efficient way.				
Customer	This unit provides front counter	Ехр	861	880	918
Services	services at Alexandra, Yea and	Rev	5	4	5
	Kinglake offices including reception,	NET	856	876	913
telephone, receipting of payments, connecting customers with relevant departments, customer request coordination, hall bookings, as well as the provision of a number of other civic services.					
Asset Planning	This unit strategically manages the	Ехр	1,509	1,263	1,100
and	capital works planning and renewal	Rev	1,686	688	601
Management	requirements of all of Council's \$300m worth of public assets.	NET	(177)	575	499

Major Initiatives

- 1) Represent and advocate for our community in a transparent and equitable way.
- 2) Ensure our culture, systems and technologies encourage and enable innovation in our business practices and service delivery.
- Ensure the range of services we provide and the way we provide them are best aligned with community priorities and Council's resources.
- 4) Commit to developing a stronger customer-focused culture that makes us easier to deal with.

Other Initiatives

- 5) Expand our communication and two-way engagement with the community.
- 6) Maintain Council's financial sustainability through sound financial and assets management.
- 7) Support a skilled, engaged and flexible workforce that can respond to changing needs.

Service Performance Outcome Indicators

Service	Indic	or Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.5 Reconciliation with budgeted operating result

	Net Cost (Revenue)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Our People	2,044	3,902	1,858
Our Place	4,763	12,655	7,892
Our Prosperity	764	1,363	599
Our Promise	6,367		1,547
Total	13,938	25,834	11,896
Expenses added in:			
Depreciation (ex.plant)	8,363		
COVID-19 relief and recovery package	500		
Finance costs	25		
Net (gain)/loss on disposal of property, infrastructure, plant & equip.	600		
Deficit before funding sources	23,426		
Funding sources added in:			
Rates & charges revenue (not including waste charges)	18,060		
Grants commission - operating grant (ex. local roads)	3,176		
Grants - capital	2,135		
Total funding sources	23,371		
Operating surplus/(deficit) for the year	(55)	•	

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2020/21 has been supplemented with projection to 2023/24 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 1989 and the Local Government Planning and Reporting regulations 2014.

Comprehensive Income Statement Balance Sheet Statement of Changes in Equity Statement of Cash Flows Statement of Capital Works Statement of Human Resources

Comprehensive Income Statement

For the four years ending 30 June 2024

		Forecast Actual	Budget	_	ic Resource Projections	Plan
	NOTES	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Income						
Rates and charges	4.1.1	21,489	21,501	22,081	22,673	23,276
Statutory fees and fines	4.1.2	1,104	1,182	1,206	1,230	1,255
User fees	4.1.3	1,902	1,492	1,522	1,552	1,583
Grants - Operating	4.1.4	7,896	6,925	6,911	7,049	7,190
Grants - Capital	4.1.4	2,525	2,135	1,557	1,138	904
Contributions - monetary	4.1.5	124	54	54	54	54
Contributions - non-monetary	4.1.5	600	600	600	600	600
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(326)	(600)	(600)	(600)	(600)
Other income	4.1.6	1,433	1,378	1,350	1,323	1,297
Total income	_	36,747	34,667	34,681	35,019	35,559
Expenses						
Employee costs	4.1.7	15,076	14,180	14,464	14,753	15,048
Materials and services	4.1.8	12,436	11,186	10,910	11,128	11,201
Depreciation and amortisation	4.1.9	8,869	9,014	9,194	9,378	9,566
Finance costs		37	25	14	6	1
Other expenses	4.1.10	320	317	323	329	336
Total expenses	_	36,738	34,722	34,905	35,594	36,152
Surplus/(deficit) for the year	- -	9	(55)	(224)	(575)	(593)
Total comprehensive result	_	9	(55)	(224)	(575)	(593)

Balance Sheet

For the four years ending 30 June 2024

		Forecast Actual		Strateg F	Plan	
	NOTES	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Assets				•	•	
Current assets						
Cash and cash equivalents		34,094	31,332	29,391	29,685	30,193
Trade and other receivables		3,353	3,259	3,292	3,325	3,358
Other assets	_	407	405	405	405	405
Total current assets	4.2.1	37,854	34,996	33,088	33,415	33,956
Non-current assets						
Intangible assets		2,255	1,688	1,629	1,572	1,517
Property, infrastructure, plant & equipment		353,932	356,919	358,285	357,094	355,776
Trade and other receivables		13	550,919	550,205	557,094	555,776
Total non-current assets	4.2.1	356,200	358,613	359,920	358,672	357,299
Total assets	T.Z.1	394,054	393,609	393,008	392,087	391,255
10141 433013	_	004,004	000,000	000,000	002,007	001,200
Liabilities						
Current liabilities						
Trade and other payables		3,021	2,948	2,977	3,007	3,037
Trust funds and deposits		1,088	1,026	1,026	1,026	1,026
Provisions		3,200	3,360	3,394	3,428	3,462
Interest-bearing liabilities	4.2.3	178	141	126	33	· -
Total current liabilities	4.2.2	7,487	7,475	7,523	7,494	7,525
Non-assessed tick title						
Non-current liabilities Provisions		6,217	F 090	E 601	5,397	E 107
Interest-bearing liabilities	4.2.3	300	5,980 159	5,681 33	5,397	5,127
Total non-current liabilities	4.2.3	6,517	6,139	5,714	5,397	5,127
Total liabilities	4.2.2	14,004	13,614	13,237	12,891	12,652
Net assets	_	380,050	379,995	379,771	379,196	378,603
1101 000010	=	555,550	010,000	010,111	070,100	070,000
Equity						
Accumulated surplus		133,123	135,220	139,039	139,141	139,639
Reserves		246,927	244,775	240,732	240,055	238,964
Total equity	_	380,050	379,995	379,771	379,196	378,603

Statement of Changes in EquityFor the four years ending 30 June 2024

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2020 Forecast Actual Balance at beginning of the financial year Surplus/(deficit) for the year	380,041 9	133,160 9	227,542	19,339
Transfers to other reserves Transfers from other reserves	-	(2,152) 2,106	- -	2,152 (2,106)
Balance at end of the financial year	380,050	133,123	227,542	19,385
2021 Budget				
Balance at beginning of the financial year Surplus/(deficit) for the year	380,050 (55)	133,123 (55)	227,542	19,385 -
Transfers to other reserves	-	(1,794)	-	1,794
Transfers from other reserves Balance at end of the financial year	379,995	3,946 135,220	227,542	(3,946) 17,233
,	010,000	100,220	221,042	11,200
2022 Balance at beginning of the financial year Surplus/(deficit) for the year	379,995 (224)	135,220 (224)	227,542	17,233
Transfers to other reserves Transfers from other reserves	(<i>ZZ</i> +) - -	(1,445) 5,488	-	1,445 (5,488)
Balance at end of the financial year	379,771	139,039	227,542	13,190
2023				
Balance at beginning of the financial year Surplus/(deficit) for the year	379,771 (575)	139,039 (575)	227,542	13,190 -
Transfers to other reserves Transfers from other reserves	-	(1,983) 2,660	-	1,983 (2,660)
Balance at end of the financial year	379,196	139,141	227,542	12,513
2024				
Balance at beginning of the financial year Surplus/(deficit) for the year	379,196 (593)	139,141 (593)	227,542	12,513 -
Transfers to other reserves Transfers from other reserves	-	(1,593) 2,684	-	1,593 (2,684)
Balance at end of the financial year	378,603	139,639	227,542	11,422

Statement of Cash Flows

For the four years ending 30 June 2024

	Forecast Actual	Budget	Strategic Resource Plan P		Projections	
	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	
	Inflows	Inflows	Inflows	Inflows	Inflows	
	(Outflows)	(Outflows	(Outflows)	(Outflows)	(Outflows)	
Cash flows from operating activities						
Rates and charges	21,440	21,605	21,750	22,333	23,127	
Statutory fees and fines	1,100		,	1,158	1,160	
User fees	2,581	1,669		1,675	1,678	
Grants - operating	8,904			6,583	6,418	
Grants - capital	2,526	2,135	1,557	1,138	904	
Contributions - monetary	124	54	54	54	54	
Interest received	795	700	686	672	659	
Other income	772	746	761	776	792	
Net GST refund / payment	1,015	933	-	-	-	
Net Trust funds and deposits	(127)	(62)	-	-	-	
Employee costs	(15,145)	(14,077)	(14,319)	(14,605)	(14,898)	
Materials and services	(12,406)		(10,801)	(11,019)	(11,089)	
Other payments	(352)	(349)	(329)	(336)	(343)	
Net cash provided by/(used in) operating						
activities	11,227	8,878	8,939	8,429	8,462	
Cash flows from investing activities						
Payments for property, infrastructure, plant and						
equipment	(14,459)	(11,682)	(11,005)	(8,293)	(8,258)	
• •						
Proceeds from sale of property, infrastructure, plant and equipment	733	247	281	290	338	
Net cash provided by/ (used in) investing activities	(13,726)	(11,435)	(10,724)	(8,003)	(7,920)	
Cash flows from financing activities						
Finance costs	(39)	(27)	(15)	(6)	(1)	
Repayment of borrowings	(188)	(178)	(141)	(126)	(33)	
Net cash provided by/(used in) financing			\ /		(33)	
activities	(227)	(205)	(156)	(132)	(34)	
Net increase/(decrease) in cash & cash equivalents	(2,726)	(2,762)	(1,941)	294	508	
Cash and cash equivalents at the beginning of the financial year	36,820	34,094	31,332	29,391	29,685	
Cash and cash equivalents at the end of the financial year	34,094	31,332	29,391	29,685	30,193	

Statement of Capital Works

For the four years ending 30 June 2024

NOTES \$109/20 \$2020/21 \$2021/22 \$2023/23 \$2023/24 \$10000 \$10000 \$100			Forecast Actual	Budget	Strategic Res	source Plan F	Projections
Property			2019/20	2020/21	2021/22	2022/23	2023/24
Land improvements		NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
Total land	Property						
Total land Harts	Land		-	-	-	-	-
Buildings 1,418	•	_			-	-	
Total buildings		_			-	-	
Plant and equipment	•	_					
Plant and equipment 2,232 1,021 924 938 1,267 Computers and telecommunications 367 116 385 90 126 Library books 102 100 100 100 100 Total plant and equipment 2,701 1,237 1,409 1,128 1,493 Infrastructure Roads 6,313 4,664 2,482 3,188 2,814 Bridges 528 110 300 100 100 Footpaths and cycleways 355 659 555 495 404 Drainage 441 35 272 280 346 Recreational, leisure and community facilities 739 799 135 163 148 Waste management 1,166 3,218 5,488 2,600 2,684 Off street car parks 383 - - - - - Total capital works expenditure 4,31 14,459 11,682		_					
Plant, machinery and equipment 2,232 1,021 924 938 1,267 Computers and telecommunications 367 116 385 90 126 100	Total property	_	1,833	960	364	339	269
Computers and telecommunications 367 total plant and equipment 1102 total plant and equipment 367 total plant and equipment 1102 total plant and equipment 100 total plant and equipment 1,237 total plant and equipment 1,237 total plant and equipment 1,237 total plant and equipment 1,128 total plant and equipment and equipment and equipment 1,000 total plant and equipment and equipme	Plant and equipment						
102 100	Plant, machinery and equipment		2,232	1,021	924	938	1,267
Total plant and equipment 2,701 1,237 1,409 1,128 1,493	•				385	90	126
Infrastructure Roads 6,313 4,664 2,482 3,188 2,814 2,814 2,000 2,684 3,186 2,814 3,186 3,1		_					
Roads 6,313 4,664 2,482 3,188 2,814 Bridges 528 110 300 100 100 Footpaths and cycleways 355 659 555 495 404 Drainage 441 35 272 280 346 Recreational, leisure and community facilities 739 799 135 163 148 Waste management 1,166 3,218 5,488 2,600 2,684 Off street car parks 383 - - - - - Total infrastructure 9,925 9,485 9,232 6,826 6,496 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Represented by: New asset expenditure 7,787 5,410 8,254 5,939 5,562 Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459	Total plant and equipment	_	2,701	1,237	1,409	1,128	1,493
Roads 6,313 4,664 2,482 3,188 2,814 Bridges 528 110 300 100 100 Footpaths and cycleways 355 659 555 495 404 Drainage 441 35 272 280 346 Recreational, leisure and community facilities 739 799 135 163 148 Waste management 1,166 3,218 5,488 2,600 2,684 Off street car parks 383 - - - - - Total infrastructure 9,925 9,485 9,232 6,826 6,496 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Represented by: New asset expenditure 7,787 5,410 8,254 5,939 5,562 Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459	Infrastructura						
Bridges 528 110 300 100 100 Footpaths and cycleways 355 659 555 495 404 Drainage 441 35 272 280 346 Recreational, leisure and community facilities 739 799 135 163 148 Waste management 1,166 3,218 5,488 2,600 2,684 Off street car parks 383 - <td></td> <td></td> <td>6 313</td> <td>4 664</td> <td>2 482</td> <td>3 188</td> <td>2 81/</td>			6 313	4 664	2 482	3 188	2 81/
Footpaths and cycleways 355 659 555 495 404 Drainage 441 35 272 280 346 Recreational, leisure and community facilities 739 799 135 163 148 Waste management 1,166 3,218 5,488 2,600 2,684 Off street car parks 383 - - - - - Total infrastructure 9,925 9,485 9,232 6,826 6,496 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Represented by: New asset expenditure 1,267 4,309 1,675 - 1,600 Asset expansion expenditure 7,787 5,410 8,254 5,939 5,562 Asset upgrade expenditure 7,807 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Funding sour			· ·			•	•
Drainage 441 35 272 280 346 Recreational, leisure and community facilities 739 799 135 163 148 Waste management 1,166 3,218 5,488 2,600 2,684 Off street car parks 383 -	•						
Recreational, leisure and community facilities 739 799 135 163 148 Waste management 1,166 3,218 5,488 2,600 2,684 Off street car parks 383 - - - - - Total infrastructure 9,925 9,485 9,232 6,826 6,496 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Represented by: New asset expenditure 1,267 4,309 1,675 - 1,600 Asset renewal expenditure 7,787 5,410 8,254 5,939 5,562 Asset upgrade expenditure 798 359 192 285 199 Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Funding sources represented by: Grants 2,929 2,511 1,557 1,138 904 Contributions 835 247<	• • •		441	35		280	346
Off street car parks 383 -			739	799	135	163	148
Total infrastructure 9,925 9,485 9,232 6,826 6,496 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Represented by: New asset expenditure 1,267 4,309 1,675 - 1,600 Asset expansion expenditure 7,787 5,410 8,254 5,939 5,562 Asset upgrade expenditure 798 359 192 285 199 Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Funding sources represented by: 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016	Waste management		1,166	3,218	5,488	2,600	2,684
Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Represented by: New asset expenditure 1,267 4,309 1,675 - 1,600 Asset renewal expenditure 7,787 5,410 8,254 5,939 5,562 Asset expansion expenditure 798 359 192 285 199 Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Funding sources represented by: 2,929 2,511 1,557 1,138 904 Contributions 2,929 2,511 1,557 1,138 904 Council cash 10,695 8,924 9,167 6,865 7,016	Off street car parks		383	-	-	-	-
Represented by: New asset expenditure 1,267 4,309 1,675 - 1,600 Asset renewal expenditure 7,787 5,410 8,254 5,939 5,562 Asset expansion expenditure 798 359 192 285 199 Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Funding sources represented by: 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016	Total infrastructure		9,925	9,485	9,232	6,826	6,496
New asset expenditure 1,267 4,309 1,675 - 1,600 Asset renewal expenditure 7,787 5,410 8,254 5,939 5,562 Asset expansion expenditure 798 359 192 285 199 Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Funding sources represented by: Grants 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016	Total capital works expenditure	4.3.1	14,459	11,682	11,005	8,293	8,258
New asset expenditure 1,267 4,309 1,675 - 1,600 Asset renewal expenditure 7,787 5,410 8,254 5,939 5,562 Asset expansion expenditure 798 359 192 285 199 Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Funding sources represented by: Grants 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016	Represented by:						
Asset renewal expenditure 7,787 5,410 8,254 5,939 5,562 Asset expansion expenditure 798 359 192 285 199 Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Funding sources represented by: 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016			1,267	4,309	1,675	-	1,600
Asset upgrade expenditure 4,607 1,604 884 2,069 897 Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258 Funding sources represented by: 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016	•		· ·		8,254	5,939	
Funding sources represented by: 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016							
Funding sources represented by: Grants 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016	Asset upgrade expenditure		4,607	1,604	884	2,069	897
Grants 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016	Total capital works expenditure	4.3.1	14,459	11,682	11,005	8,293	8,258
Grants 2,929 2,511 1,557 1,138 904 Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016	Funding sources represented by:						
Contributions 835 247 281 290 338 Council cash 10,695 8,924 9,167 6,865 7,016			2 929	2 511	1 557	1 138	904
Council cash 10,695 8,924 9,167 6,865 7,016			· ·	•			
Total capital works expenditure 4.3.1 14,459 11,682 11,005 8,293 8,258		4.3.1					8,258

Statement of Human Resources

For the four years ending 30 June 2024

	Forecast Actual	Budget	Strategic Resource Plan Projections			
	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	
Staff expenditure						
Employee costs - operating	15,076	14,180	14,464	14,753	15,048	
Employee costs - capital	122	422	431	441	451	
Total staff expenditure	15,198	14,602	14,895	15,194	15,499	
	FTE	FTE	FTE	FTE	FTE	
Staff numbers						
Employees	152.7	144.4	145.0	145.0	145.0	
Total staff numbers	152.7	144.4	145.0	145.0	145.0	

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

	Comprises				
Department	Budget		anent	Casual	Temporary
4.000	2020/21 \$'000	Full Time \$'000	Part time \$'000	\$'000	\$'000
Business development tourism and events	388	240	ֆ 000 148	\$ 000	ֆ 000 160
·		_	_	_	
Business services	1,482	635	847	-	29
Community assets	3,957	3,585	372	-	98
Community wellbeing	1,473	272	1,201	239	30
Customer experience	1,574	876	698	27	-
Development services	1,815	1,612	203	-	73
Circular economy and environmental services	865	484	381	-	115
Executive team and support	873	873	-	-	-
Governance and risk	982	786	196	-	<u>-</u>
Total permanent staff expenditure	13,409	9,363	4,046	266	505
Casuals, temporary and other expenditure	771				
Total employee costs - operating	14,180				
Total employee costs - capital	422				
Total staff expenditure	14,602				

A summary of the number of full time equivalent (FTE) positions in relation to the above expenditure is included below.

	Comprises					
Donavimoni	Budget	Perma	nent	Casual	Temporary	
Department	2020/21	Full Time	Part time			
	FTE	FTE	FTE			
Business development tourism and events	3.70	2.00	1.70	-	2.00	
Business services	14.28	5.00	9.28	-	0.40	
Community assets	42.10	38.00	4.10	-	1.00	
Community wellbeing	13.98	2.00	11.98	2.85	0.37	
Customer experience	16.84	9.00	7.84	0.38	-	
Development services	17.72	16.00	1.72	-	0.63	
Circular economy and environmental services	9.23	5.00	4.23	-	1.00	
Executive team and support	4.00	4.00	0.00	-	-	
Governance and risk	8.93	7.00	1.93	-	-	
Total permanent staff expenditure	130.77	88.00	42.77	3.23	5.40	
Casuals, temporary and other expenditure	8.63					
Capitalised labour costs	5.00					
Total staff	144.40					

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges are identified as Council's most important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System ("FGRS") sets out the maximum amount councils may increase rates in a year. For 2020/21 the FGRS cap has been set at 2%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges. It should be noted that the waste & recycling charges are not included in the FGRS cap calculation.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, and in response to the COVID-19 pandemic, the average general rate and the municipal charge will increase by 0%. In addition, the 25% premium differential rate paid by commercial and industrial property owners has been removed for 2020/21.

This will raise total rates and charges for 2020/21 to \$21.5M.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Budget Actual		Change	%
	\$'000	\$'000	\$'000	
General rates*	14,541	14,553	12	0.08%
Municipal charge*	3,290	3,291	1	0.02%
Waste management charge	3,357	3,441	84	2.49%
Special rates and charges	87	-	- 87	-100.00%
Supplementary rates and rate adjustments	148	150	2	1.34%
Revenue in lieu of rates	65	66	1	1.80%
Total rates and charges	21,489	21,501	12	0.06%

^{*}These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2019/20 cents/\$CIV*	2020/21 cents/\$CIV*	Change
General rate for rateable residential properties	0.3052	0.2968	-2.75%
General rate for rateable commercial/industrial properties	0.3815	0.2968	-22.20%
General rate for rateable vacant land properties	0.4579	0.4451	-2.80%
General rate for rateable rural 1 properties	0.2137	0.2077	-2.81%
General rate for rateable rural 2 properties	0.3022	0.2938	-2.78%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of rateable land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2019/20	2020/21	Chan	ge
Type of class of failu	\$'000	\$'000	\$'000	%
Residential	6,622	6,764	142	2.14%
Commercial / Industrial	890	724	- 166	-18.65%
Vacant Land	644	751	107	16.61%
Rural 1	3,249	3,195	- 54	-1.66%
Rural 2	3,136	3,119	- 17	-0.54%
Total amount to be raised by general rates	14,541	14,553	12	0.08%

4.1.1(d) The number of assessments in relation to each type or class of rateable land, and the total number of assessments, compared with the previous financial year

Type or class of land	2019/20	2020/21	Chan	ge
Type of Class of failu	Number	Number	Number	%
Residential	5,662	5,674	12	0.21%
Commercial / Industrial	443	438	- 5	-1.13%
Vacant Land	712	757	45	6.32%
Rural 1	1,289	1,304	15	1.16%
Rural 2	1,803	1,808	5	0.28%
Total number of assessments	9,909	9,981	72	0.73%

- 4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).
- 4.1.1(f) The estimated total value of each type or class of rateable land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2019/20	2020/21	Chan	ge
Type of class of land	\$'000	\$'000	\$'000	%
Residential	2,169,704	2,278,864	109,160	5.03%
Commercial / Industrial	233,362	243,830	10,468	4.49%
Vacant Land	140,641	168,808	28,167	20.03%
Rural 1	1,520,572	1,538,491	17,919	1.18%
Rural 2	1,037,622	1,061,565	23,943	2.31%
Total value of land	5,101,901	5,291,558	189,657	3.72%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Cha	rge	Per Rateable Property 2019/20 \$	Per Rateable Property 2020/21 \$	Cha	ange %
Municipal		341.00	341.00	-	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2019/20	2020/21	Chan	ge
Type of Charge	\$'000	\$'000	\$'000	%
Municipal	3,290	3,291	1	0.02%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2019/20 \$	Per Rateable Property 2020/21 \$	Chang \$	je %
Kerbside Collection	381.20	391.20	10.00	2.62%
Recycling	116.50	119.60	3.10	2.66%
Total	497.70	510.80	13.10	2.63%

For the purposes of clarification of "defined properties" for garbage and recycling charges, defined properties for compulsory garbage and recycling charges are described as follows;

- all townships (residential)
- all townships and low density residential zones;
- all other residential properties within the area as defined previously by Council. (no change).

For industrial or commercial properties, 75% of the garbage charge & recycling charge will be waived upon production of satisfactory evidence to Council that an alternative commercial waste disposal arrangement is in operation.

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

	2019/20	2020/21	Chanç	je
Type of Charge	\$'000	\$'000	\$'000	%
Kerbside Collection	2,561	2,624	63	2.44%
Recycling	796	817	21	2.65%
Total	3,357	3,441	84	2.49%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2019/20	2020/21	Cha	nge
	\$'000	\$'000	\$'000	%
General Rates	14,541	14,553	12	0.08%
Municipal Charge	3,290	3,291	1	0.02%
Kerbside Collection and Recycling	3,357	3,441	84	2.49%
Special rates and charges	87	-	- 87	-100.00%
Agreement in lieu of rates (Power Station)	65	66	1	1.80%
Supplementary rates and charges	148	150	2	1.34%
Total Rates and charges	21,489	21,501	12	0.06%

4.1.1(I) Fair Go Rates System Compliance

Murrindindi Shire Council is fully compliant with the State Government's Fair Go Rates System, as demonstrated in the following table.

	2019/20		20	20/21
		\$'000	\$	'000
Total Rates	\$	17,382	\$	18,015
Number of rateable properties		9,909		9,981
Base Average Rates	\$	1,754	\$	1,805
Maximum Rate Increase (set by the State Government)		2.50%		2.00%
Capped Average Rate	\$	1,798	\$	1,841
Maximum General Rates and Municipal Charges Revenue	\$	17,816	\$	18,376
Budgeted General Rates and Municipal Charges Revenue	\$	17,805	\$	17,844

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- · The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.
- 4.1.1(n) Differential rates categories

Rates to be levied

The rate and amount of rates payable in relation to land in each category are:

- A general rate of 0.002968 (0.2968 cents in the dollar of CIV) for all rateable residential properties; and
- A differential rate of 0.002968 (0.2968 cents in the dollar of CIV) for all rateable Commercial and Industrial properties (100% of general rate); and
- A differential rate of 0.002077 (0.2077 cents in the dollar of CIV) for all rateable Rural 1 properties (70% of general rate); and
- A differential rate of 0.002938 (0.2938 cents in the dollar of CIV) for all rateable Rural 2 properties (99% of general rate); and
- A differential rate of 0.004451 (0.4451 cents in the dollar of CIV) for all rateable Vacant Land properties (150% of general rate).

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Rural 1 Land

Rural 1 land is any rateable land, which is:

- Not less than 40 hectares in area; and
- shall include non-contiguous assessments within the Shire operating as a single farm enterprise.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets:
- Development and provision of health and community services;
- Provision of general support services; and
- Recognition of the capital required for farming within the Shire and limited access to some services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Land covered by this classification is not affected by ward boundaries.

Rural 2 Land

Rural 2 land is any rateable land, which is:

- greater than 4 hectares and less than 40 hectares in area; and
- shall include non-contiguous assessments within the Shire operating as a single farm enterprise.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets:
- Development and provision of health and community services;
- Provision of general support services; and
- Recognition of the capital required for farming within the Shire and limited access to some services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Land covered by this classification is not affected by ward boundaries.

Vacant Land

Vacant land is defined as:

- Any land which is located in Council's defined residential, commercial, rural living or industrial zones for planning purposes that is currently undeveloped.
- Undeveloped land is broadly classified as land not containing an approved, habitable structure, or land that has not been developed for the purpose of commercial or industrial use.

The objective of this differential rate is to encourage property owners to develop vacant land identified by Council as suitable for development, rather than simply acquire or hold land for the purpose of future investment without developing it. Encouraging the development of land ensures that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of the Council.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Land covered by this classification is not affected by ward boundaries.

Commercial / Industrial Land

Commercial and industrial properties are defined as:

- Any property which is used primarily for commercial and/or industrial purposes and/or,
- Any property zoned as commercial and industrial land under the planning scheme in force in the municipal district which is not deemed vacant as per above.

The objective of this differential rate is to ensure that the owners of the property having the characteristics of Commercial and Industrial Land make an equitable financial contribution to the cost of carrying out Council's functions, including those functions supporting economic development and tourism, and the renewal and maintenance of public infrastructure that is of critical importance and benefit to business owners.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

4.1.2 Statutory fees and fines

	Forecast Actual 2019/20	Budget 2020/21	Chan	ge
	\$'000	\$'000	\$'000	%
Building	362	382	20	5.52%
Community Safety	185	234	49	26.49%
Environmental Health	153	136	- 17	-11.11%
Development Services	58	58	-	0.00%
Planning and Subdivisions	324	337	13	4.01%
Other	22	35	13	59.09%
Total statutory fees and fines	1,104	1,182	78	7.07%

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include planning permits, subdivision fees, building permits, Health Act registrations, animal registrations and parking infringements,

4.1.3 User fees

	Forecast Actual 2019/20	Budget 2020/21	Chai	nge
	\$'000	\$'000	\$'000	%
Halls & Community Centres	37	26	(11)	-29.73%
Aged Care	334	-	(334)	-100.00%
Saleyards fees	436	437	1	0.23%
Recreation Pools & leisure centres	91	15	(76)	-83.52%
Waste - transfer stations & landfill fees	981	994	13	1.33%
Other	23	19	(4)	-17.39%
Total user fees	1,902	1,492	(410)	-21.56%

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include charges for use of community facilities and the provision of human services such as home help services, saleyards fees and waste management fees. In setting the budget, the key principle for determining the level of user charges has been to ensure that where possible, individual fee levels increases do not exceed the rate cap.

The significant decrease in budgeted user fees is due to Council's decision to transition out of providing Aged & Disability services and the decision to trial free entry to all four pools across Murrindindi Shire for the 2020/21 season.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget. A list of operating grants and capital grants by type and source, classified into recurrent and non-recurrent, is included below.

	Forecast Actual 2019/20	Budget 2020/21	Chan	ge
	\$'000	\$'000	\$'000	%
Grants received in respect of the following:	·			
Summary of grants				
Commonwealth funded grants	7,661	7,843	182	2%
State funded grants	2,760	1,217	(1,543)	-56%
Total grants received	10,421	9,060	(1,361)	-13%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Aged and disability	480	55	(425)	-89%
Financial assistance grants	4,815	4,878	63	1%
Children services	1,131	1,131	-	0%
Recurrent - State Government				
Aged and disability	189	20	(169)	-89%
Children services	249	249	-	0%
Environmental health	13	12	- 1.00	-8%
Community Safety	37	37	-	0%
Libraries	154	155	1	1%
Total recurrent grants	7,068	6,537	(531)	-8%
Non-recurrent - Commonwealth Government				
Children services	10	-	- 10.00	-100%
Infrastructure services	119	-	- 119.00	-100%
Non-recurrent - State Government				
Children services	36	55	19	53%
Community Development	15	-	(15)	-100%
Economic development	374	-	(374)	-100%
Emergency management	60	60	-	0%
Environmental health	5	230	225	4500%
Environmental programs	38	-	(38)	-100%
Library services	2	-	(2)	-100%
Recreational services	17	-	(17)	-100%
Transport services	66	-	(66)	-100%
Youth services	86	43	- 43	-50%
Total non-recurrent grants	828	388	(440)	-53%
Total operating grants	7,896	6,925	(971)	-12%

	Forecast Actual 2019/20	Budget 2020/21	Chan	je	
	\$'000	\$'000	\$'000	%	
(b) Capital Grants					
Recurrent - Commonwealth Government					
Roads to recovery	1,083	1,156	73	7%	
Recurrent - State Government					
Library Book stock	6	6	-	-	
Total recurrent grants	1,089	1,162	73	7%	
Non-recurrent - Commonwealth Government					
Infrastructure	23	623	600	2609%	
Non-recurrent - State Government					
Buildings	358	-	(358)	-100%	
Infrastructure	1,055	350	(705)	-67%	
Total non-recurrent grants	1,436	973	(463)	-32%	
Total capital grants	2,525	2,135	(390)	-15%	
Total Grants	10,421	9,060	(1,361)	-13%	

4.1.5 Contributions

	Forecast Actual 2019/20	Budget 2020/21	Chan	ge
	\$'000	\$'000	\$'000	%
Monetary - operating	99	24	(75)	-75.76%
Monetary - capital	25	30	5	20.00%
Non-monetary - Capital	600	600	0	0.00%
Total contributions	724	654	(70)	-9.61%

Monetary contributions are funds paid by developers that relate to public recreation, drainage and car parking in accordance with planning permits issued for property development.

Non-monetary contributions relate to gifted assets that are received from developers for public recreation, drainage and car parking in accordance with planning permits issued for property development in lieu of making a monetary payment to Council.

4.1.6 Other income

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000		Chan \$'000	ge %
Interest	596	536	-	60	-10.07%
Interest on rates	135	164		29	21.48%
Rental	261	254	-	7	-2.68%
Reimbursements	349	331	-	18	-5.16%
Other	92	93		1	1.09%
Total other income	1,433	1,378	-	55	-3.84%

Other income relates to a range of items such as cost recovery and other miscellaneous income items. It consists primarily of interest revenue on investments and rate arrears and rent revenue that Council receives from various lease or licence agreements.

4.1.7 Employee costs

	Forecast Actual 2019/20	Budget 2020/21	Chan	ge
	\$'000	\$'000	\$'000	%
Wages and salaries	13,528	12,695	(833)	-6.15%
WorkCover	249	270	21	8.43%
Superannuation	1,299	1,215	(84)	-6.47%
Total employee costs	15,076	14,180	(896)	-5.94%

Employee costs include all labour related expenditure such as wages, salaries, allowances and on-costs such as leave entitlements, superannuation and WorkCover. Employee costs are estimated to decrease due to the cessation of the provision of Aged and Disability Services. This total includes positions which have been funded from specific grants.

4.1.8 Materials and services

	Forecast Actual 2019/20	Budget 2020/21	Cha	nge
	\$'000	\$'000	\$'000	%
Consultants	393	313	- 80	-20.36%
Contractors	9,064	7,641	- 1,423	-15.70%
Contributions	910	1,193	283	31.10%
Insurance	501	493	- 8	-1.60%
Legal expenses	306	276	- 30	-9.80%
Materials	758	752	- 6	-0.79%
Utilities	504	518	14	2.78%
Total materials and services	12,436	11,186	- 1,250	-10.05%

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs.

4.1.9 Depreciation and amortisation

	Forecast Actual 2019/20	Budget 2020/21	Chanç	ge
	\$'000	\$'000	\$'000	%
Property	2,279	2,291	12	0.53%
Plant & equipment	888	913	25	2.82%
Infrastructure	5,077	5,243	166	3.27%
Intangible Assets	625	567	- 58	-9.28%
Total depreciation and amortisation	8,869	9,014	145	1.63%

Depreciation is an accounting measure which allocates the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains.

4.1.10 Other expenses

	Forecast Actual 2019/20	Budget 2020/21		inge
	\$'000	\$'000	\$'000	%
Auditor remuneration	87	87	-	0.00%
Councillor Allowances	205	209	4	1.95%
Other	28	21	- 7	-25.00%
Total other expenses	320	317	- 3	-0.94%

Other expenses relate to rates and charges waived for charitable and not-for-profit organisations, Councillors' allowances and remuneration for auditors and audit committee members.

4.2 Balance Sheet

4.2.1 Assets

Council's asset position is primarily driven by the value of its physical infrastructure (property, plant and equipment) and its projected cash levels. Cash and cash equivalents include cash and investments held in the bank in deposits or other highly liquid investments with short term maturities of three months or less.

4.2.2 Liabilities

Council's liabilities, exclusive of bank debt which is detailed further in section 4.2.3 below is primarily made up of entitlements owed to employees and funds held as sureties against a variety of contracts.

Council's working capital ratio remains extremely strong, as more than four times the level of Council's current liabilities are covered by its current asset position. This ensures Council's ability to meet its employee and supplier payments, as well as immediately commence on its capital works program in 2020/21, rather than waiting for the receipt of rate funds which do not commence until October each year.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2019/20 \$	2020/21 \$
Amount borrowed as at 30 June of the prior year	667	479
Amount proposed to be borrowed	-	-
Amount projected to be redeemed	(188)	(179)
Amount of borrowings as at 30 June	479	300

4.2.4 Borrowing Costs

	Forecast Actual	Budget		Chan	ige
	2019/20	2020/21			
	\$'000	\$'000	\$'	000	%
Interest - borrowings	37	25	-	12	-32.43%
Total borrowing costs	37	25	-	12	-32.43%

Council is forecasting no new borrowings. As a result, Council's total debt holdings will decrease to \$300k by 30 June 2021, with costs associated with borrowings reducing by more than 32% in the 2020/21 financial year.

4.3 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2020/21 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.3.1 Summary

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
Property	1,833	960	(873)	-47.63%
Plant and equipment	2,701	1,237	(1,464)	-54.20%
Infrastructure	9,925	9,485	(440)	-4.43%
Total	14,459	11,682	(2,777)	-25.79%

	Project	A	sset expen	diture type:	S	Sur	nmary of Fu	ınding Soເ	nding Sources	
	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Property	960	555	133	205	67	-	-	960	_	
Plant and equipment	1,237	195	997	45	-	6	247	984	-	
Infrastructure	9,485	3,559	4,280	1,354	292	2,505	-	6,980	_	
Total	11,682	4,309	5,410	1,604	359	2,511	247	8,924	-	

4.3.2 Current Budget

	Project	Α	sset expen	diture type	S	Su	ırces		
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Land Improvements									
Strath Creek Pioneer Reserve Tennis Court demolition - Landscaping	75	-	8	-	67	-	-	75	-
Buxton Meeting of the Waters Reserve - Access Road	15	-	-	15	-	-	-	15	-
Total Land Improvements	90	-	8	15	67	-	-	90	-
Duildingo									
Buildings Alexandra Shire Hall - Sound and Lighting system	85	85	-	-	-	-	-	85	-
Kinglake Ranges Neighbourhood House - Playground Roofing	25	-	25	-	-	-	-	25	-
Public Conveniences - renewal - Buxton Recreation Reserve	60	-	60	-	-	-	-	60	-
Public Conveniences - Kinglake Memorial Reserve (New Building)	350	350	-	-	-	-	-	350	-
Public conveniences - upgrade - Kinglake Public Toilets	160	-	-	160	-	-	-	160	-
Fire tank replacement program	40	-	40	-	-	-	-	40	-
Yea Saleyards - Emergency Generator - Security Fencing & Cameras.	90	90	-	-	-	-	-	90	-
Yea Saleyards - Drainage, B-Double approaches & Decontamination Facility	60	30	-	30	-			60	
Total Buildings	870	555	125	190	-	-	-	870	-
TOTAL PROPERTY	960	555	133	205	67	-	-	960	-

	Project	F	sset expen	diture type	es	Su	mmary of Fເ	ınding Sou	ırces
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	cash \$'000	\$'000
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Alexandra Operations Centre Emergency	30	30						30	
Generator	30	30	-	_	-	-	-	30	-
Marysville Community Centre Emergency	20			20				20	
Generator	30	-	-	30	-	-	-	30	-
Landfill - tag trailer & tilt bucket	80	65	-	15	-	-	-	80	-
Plant replacement	881	-	881	-	-	-	247	634	-
Total Plant, Machinery & Equip.	1,021	95	881	45	-	-	247	774	-
Computers and Telecommunications									
IT System - Renewal & Development	116	_	116	_		_	_	116	_
Total Computers & Telecomm.	116	-	116	_		-	-	116	_
Library books									
Library Bookstock	100	100	_	_	_	6	_	94	_
Total Library Books	100	100				6		94	
TOTAL PLANT AND EQUIPMENT	1,237	195	997	45	-	6	247	984	-
INFRASTRUCTURE									
Roads									
Gravel Roads - major maintenance	400	-	400	-	-	-	-	400	-
Gravel Roads - Resheeting	1,280	-	1,280	-		1,156	-	124	-
Sealed Roads - Renewal & Major Patching	103	-	103	-		-	-	103	-
Sealed Roads - Reseals	1,095	-	1,095	-		-	-	1,095	-
Sealed Roads - Shoulder resheeting	67	-	67	-	-	-	-	67	-
Mt Pleasant Road - Entry realignment	170	-	-	170	-	-	-	170	-
Kinglake West Primary School - Service road /	175			88	87			175	
drop off improvement	1/5	-	-	00	07	-	-	1/5	-
Mountain Home Rd - improvement	25	_		25	-	-	-	25	
Total Roads	3,315	-	2,945	283	87	1,156	-	2,159	-

	Project	A	Asset expen	diture type	es	Su	mmary of F	unding Sou	ırces
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Bridges									
Bridge renewal - Yea Caravan Park	50	-	50	-	-	-	-	50	-
Bridge upgrade - Pincombes Bridge	60	-	-	60		-	-	60	
Total Bridges	110	-	50	60	-			110	<u> </u>
Footpaths and Cycleways									
Footpath - renewal - Kinglake	370	-	370	-	-	-	-	370	-
Footpath - extension - Falls Road Marysville	100	100	-	-	-	-	-	100	-
Footpath - extension - Williams Street & Station Street Alexandra	189	-	-	-	189	-	-	189	-
Total Footpaths & Cycleways	659	100	370	-	189	-	-	659	-
Drainage									
Drainage - renewal - pit covers	35	_	35	-	_	_	-	35	-
Total Drainage	35	-	35	-	-	-	-	35	-
Recreational, Leisure & Community Facilities									
Kinglake Memorial Reserve - disability access ramp	40	-	34	-	6	-	-	40	-
Yea Recreation Reserve Facility - replacement of Bi-fold door	40	-	40	-	-	-	-	40	-
Kinglake Memorial Reserve - installation of new bore	60	-	60	-	_	-	-	60	-
Thornton Recreation Reserve - fencing & coaches box	35	-	18	7	10	-	-	35	-
Playground Equipment Program - Flowerdale & Eildon	55	-	10	45	-	-	-	55	-
Swimming Pool - Shade - Yea	45	45	-	-	-	-	-	45	-
Swimming Pool - Renewal - Replace pool liner, repair chemical pumps, reseal toddlers pool - Marysville	479	-	383	96	-	-	-	479	-

	Project	Asset expenditure types				Summary of Funding Sources			
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Swimming Pool - install Solar Hot Water - Eildon & Marysville Pools	45	-	-	45	-	-	-	45	-
Total Recreational Facilities	799	45	545	193	16	-	-	799	-
Waste Management									
Landfill - cell capping design	75	75	-	-	-	-	-	75	-
Landfill - projects	60	-	60	-	-	-	-	60	-
Landfill - closed landfill rehabilitation	1,000	1,000	-	-	-	-	-	1,000	-
Resource Recovery Centres - Yea	150	150	-	-	-	-	-	150	-
Resource Recovery Centres - Recycling Infrastructure	105	90	15					105	
Resource Recovery Centres - improvements	77	11	58	8	-	-	-	77	-
Total Waste Management	1,467	1,326	133	8	-	-	-	1,467	
TOTAL INFRASTRUCTURE	6,385	1,471	4,078	544	292	1,156	-	5,229	
TOTAL CAPITAL WORKS	8,582	2,221	5,208	794	359	1,162	247	7,173	

4.3.3 Works carried forward from the 2019/20 year

	Project	A	Asset expenditure types			Summary of Funding Sources			ırces
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Roads									
Kinglake Streetscape	1,349	337	202	810	-	1,349	-	-	-
Waste Management	-								
Landfill - Construction of Cap	1,751	1,751	-	-	-	-	-	1,751	-
TOTAL INFRASTRUCTURE	3,100	2,088	202	810	-	1,349	-	1,751	-
TOTAL CARRIED FORWARD CAPITAL WORKS 2019/20	3,100	2,088	202	810	-	1,349	-	1,751	-

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	+/0/-
Operating position Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1.6%	-5.9%	-5.0%	-7.5%	-7.1%	-6.3%	-
Liquidity								
Working Capital	Current assets / current liabilities	590.2%	505.6%	468.2%	439.8%	445.9%	451.2%	0
Unrestricted cash	Unrestricted cash / current liabilities	439.3%	372.3%	339.2%	315.2%	324.1%	333.1%	0
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3.2%	2.2%	1.4%	0.7%	0.1%	0.0%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	1.8%	1.1%	1.0%	0.7%	0.6%	0.1%	+
Indebtedness	Non-current liabilities / own source revenue	16.3%	18.8%	18.6%	17.6%	16.2%	15.1%	+
Asset renewal	Asset renewal expenses / Asset depreciation	43.3%	94.5%	64.0%	95.7%	67.4%	61.8%	0
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	55.9%	62.0%	65.0%	68.0%	68.2%	68.5%	0
Rates effort	Rate revenue / CIV of rateable properties in the municipality	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0
Efficiency								
Expenditure level	Total expenses/ no. of property assessments	\$3,645	\$3,707	\$3,479	\$3,497	\$3,566	\$3,622	0
Revenue level	Residential rate revenue / no. of residential property assessments	\$1,108	\$1,170	\$1,192	\$1,219	\$1,246	\$1,274	0
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year	13.3%	10%	10%	10%	10%	10%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Appendix A

Fees and charges schedule

This appendix presents the fees and charges of a statutory (*highlighed rows) and non-statutory nature which will be charged in respect to various goods and services provided during the 2020-21 year. A number of fees and charges are set by other levels of government (statutory fees) and are not subject to discretionary change by Council. Statutory fees will be changed by Council when advised of a change by the relevant authorities. All other fees and charges may be reviewed and altered by Council during the year should circumstances warrant a change.

Fees & Charges		2019/20	2020/21
rees & Charges		Budget	Budget
Administration Charges			
Photocopy - A4 Black & White	Per side printed	0.30	0.30
Photocopy - A4 Colour	Per side printed	1.00	1.00
Photocopy - A3 Black & White	Per side printed	0.60	0.60
Photocopy - A3 Colour	Per side printed	2.00	2.00
Photocopy - AO B&W Photocopies	Per copy	8.00	8.00
Photocopy - A1 B&W Photocopies	Per copy	6.80	6.80
Photocopy - A2 B&W Photocopies	Per copy	5.50	5.50
Photocopy Charges - Planning Photo A3 Freedom of Information Request - Statutory (Photocopy / Incoming Faxing	Per side printed	1.00	1.00
additional)	Per application	29.60	29.60
Freedom of Information - Search Charges	1.5 fee units per hour	1.5 fee units per hour	1.5 fee units per hour
Freedom of Information requests - Supervision Charges	1.5 fee units per hour	1.5 fee units	1.5 fee units
Freedom of Information requests - B & W Photocopy / Incoming Fax (A4)	Per copy	0.20	0.20
Freedom of Information - health explanation provided by a suitably qualified practitioner	Per qtr hour or part there of	1.9 fee units to a maximum of 6 fee units	1.9 fee units to a maximum of 6 fee units
Freedom of Information - provision of a health information summary	Per qtr hour or part there of	1.9 fee units to a maximum of 6 fee units	1.9 fee units to a maximum of 6 fee units
General - Rates etc.			
Land Information Certificate Receipt	Per certificate	27.00	27.00
Reprint of lost/misplaced Rates Notice	Per certificate	5.00	5.00
Streets 9 Open Space			
Streets & Open Space			
Road Closure Permit - Advertising costs	Per application	100.00	101.00
Development Comitoes			
Development Services			
Drainage Point of Discharge information (BCA Scheduled fee)	Per information certificate	66.50	67.50
Works Maintenance Bonds (Refundable)		5% of Cost of works	5% of Cost of works
Checking Engineering Plans	Per application	0.75% of value of works	0.75% of value of works
Supervision Fees of Works	Per application	2.5% of value of works	2.5% of value of works
Municipal Roads <50kph			
Major Works (A)	Per application	348.00	348.00
Major Works (B)	Per application	88.90	88.90
Minor Works (A)	Per application	137.70	137.70
Minor Works (B)	Per application	88.90	88.90
Municipal Roads >50kph			
Major Works (A)	Per application	638.30	638.30
Major Works (B)	Per application	348.00	348.00
Minor Works (A)	Per application	137.70	137.70
Minor Works (B)	Per application	88.90	88.90
(A) On Roadway, shoulder or pathway			
(B) Not on Roadway, shoulder or pathway			

Fees & Charges		2019/20 Budget	2020/21 Budget
Driveway crossings and service connections are generally considered as minor works			
Asset Protection permit	Per application	N/A	250.00
Building			
Domestic Building Applications:			
Dwellings additions / alterations			
Up to \$40,000	Per permit	505.00	510.00
Up to \$170,000 in value (4 inspections) Over \$170,000 in value (4 inspections)	Per permit Per permit	905.00	915.00 \$cost/200 + gst
Over \$170,000 iii value (4 inspections)	rei peilliit	\$cost/200 + gst	\$0051/200 + gst
New Dwellings			
Up to \$280,000	Per permit	1500.00	1,522.00
Over \$280,000	Per permit	\$cost/200 + gst	\$cost/200+gst
e.g. cost of works new dwelling \$290,000 / 200 = \$1,450 + gst + \$121.90 Lodgement fee			
Shed / Carport / Verandas	Per permit	515.00	520.00
Sheds over 50m2	Per permit	695.00 695.00	700.00 700.00
Swimming Pools Re-stumping	Per permit Per permit	345.00	350.00
Underpinning	Per permit	345.00	350.00
Demolition Permits	: 5. po	3.5.55	200.00
- Dwellings	Per permit	360.00	365.00
- Commercial / Industrial up to 200m2	Per permit	700.00	710.00
Fences	Per permit	280.00	284.00
Commercial Building Applications:			
as per AIBS Guidelines 4 (\$cost / 2000 + V cost) e.g. cost of works \$250,000 / 2000 = \$125, V\$250,000 = \$500, \$125 + \$500		oo por AIDC	oo nor AIDC
le.g. cost of works \$250,000 / 2000 = \$125, $\sqrt{$250,000}$ = \$500, \$125 + \$500 = \$625 x 4 = \$2,500 + GST + \$118.90 Lodgement fee + govt. levy		as per AIBS Guidelines	as per AIBS Guidelines
- ψ020 X + - ψ2,000 + 001 + ψ110.00 Lougement lee + govt. levy		4(\$cost/2000+Sqrt\$c	4(\$cost/2000+Sqrt\$c
		ost)	ost)
Construction value \$100,000	Per application	1611.40	1,611.40
Construction value \$250,000	Per application	2750.00	2,750.00
Building Commission's Operations Levy		244.00	245.00
Extension of Time Amendment to Permit / Variation to Plan	Per application Per application	214.00 135.00	215.00 137.00
Inspection of dwelling - relocation (plus deposit \$50.00)	Per application	450.00	455.00
Inspection Fees - expired permits - final certificate required	Per application	215.00	218.00
Copy of Plans- (Dwellings)	Per set	57.00	57.50
Copy of Plans- (Commercial/Industrial)	Per set	87.00	88.00
Building Permit Search Fee	Per search	77.00	78.00
Modification to siting requirements	Per application	283.40	290.40
Application to build over easement	Per application	283.40	290.40
Building Information Certificate Complex Property Inquiry - Commercial/Industrial	Per certificate Per inquiry	46.10 76.50	47.20 77.60
Building Control Lodgement Fees (Domestic & Commercial)	Per lodgement	118.90	121.90
Fee for Building in a flood prone area	Per lodgement	283.40	290.40
Swimming pool registration fee	Per lodgement		31.84
Swimming pool construction information search	Per lodgement		47.24
Lodgement of certificate of pool barrier compliance	Per lodgement		20.43
Lodgement of certificate of pool barrier non compliance	Per lodgement		385.06
Inspection of pool barrier for certificate of compliance	Per lodgement		350.00
Health			
Septic Tank Fees domestic	Per permit	550.00	558.00
Septic Tank Alteration	Per permit	306.00	310.00
Septic Tank Fees commercial	Per permit	550.00	558.00
Septic Tank Permit extension	Per permit	153.00	155.00
Food Premises Registration (New categories) Category 3	Per registration	183.00	185.00
Category 2	Per registration Per registration	325.00	330.00
Category 1	Per registration	408.00	414.00
Prescribed Accommodation Registration			
Level 1 - up to 25 beds	Per registration	147.90	150.00
Level 2 - 26 to 50 beds	Per registration	204.00	207.00
Level 3 - 51 to 74 beds	Per registration	270.30	274.00
Level 4 - 75 to 100 beds	Per registration	336.60	341.00
Level 5 - 101 to 125 beds	Per registration	402.90	408.00

Face 9 Channes		2019/20	2020/21
Fees & Charges		Budget	Budget
Hair Dressers Registration	Per registration	178.00	180.00
Skin Penetration Registration	Per registration	178.00	180.00
<u> </u>	, ,		
Caravan Parks Registration - per site	Per site registration	14.81	N/A
Business Registration Transfers - Health	Per transfer	145.00 145.00	147.00
Inspections - Health Flu shots to external organisations	Per inspection Per shot	20.40	147.00 20.70
Fig. shots to external organisations	Per Shot	20.40	20.70
Local Laws			
Animal Impound Fees (Pound release)			
Dog	Per head	85.50	149.00
Dog (Concession owner)	Per head	45.00	74.00
Cattle	Per head	93.50	94.90
Goats & Pigs	Per head	50.00	50.75
Horses	Per head	93.50	94.90
Sheep	Per head	25.00	25.35
Livestock Sustenance (per day)	Per head	25.50	25.85
All other small animals (birds, poultry/ pocket pets)	Per head	2.20	2.00
- Small animal sustenance (per day)	Per head	2.00	2.00
		259.00	262.00
Livestock transport	Flat rate		
l			as per costs incurred
Impounded vehicle release			
Animal Registrations			
Dog Tag Replacement Fee	Per tag	4.40	4.40
Cat Tag Replacement Fee	Per tag	4.40	4.40
Dog/cat registration - not desexed	Per dog/cat	132.00	134.00
Dog cat registration - not desexed (Concession)	Per dog/cat	66.00	67.00
Dog/cat Registration - Desexed	Per dog/cat	45.00	44.00
Dog/cat Registration - Desexed (Concession)	Per dog/cat	22.50	22.00
Guide dogs, assistance dogs and state & federal service dogs - registration &	Dondon	0.00	0.00
re-registration	Per dog	0.00	0.00
Restricted breeds/Declared Animals	Per animal	255.00	258.00
Dog/cat discounted registration	Per dog/cat	45.00	44.00
Dog/cat discounted registration - concession	Per dog/cat	22.50	22.00
New dog/cat registration (after 1 January - pro rata)	Per dog/cat	66.00	67.00
New dog cat registration (after 1 January - pro rata)- Concession	Per dog/cat	33.50	33.50
New Dog/cat Registration (after 1 January) - pro rata- Desexed	Per dog/cat	22.50	22.00
New Dog/cat Registration (after 1 January) - pro rata- Desexed - Concession	Per dog/cat	11.50	11.50
Foster Care animal registration	1 11 9 1111	N/A	5.00
Domestic Animal Business Registration / Renewal	Per Premises	124.00	125.00
Fire Prevention			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Fire Prevention Slashing of Private Blocks - Administration Charges	Per infringement	52.00	52.00
Other			
Non-compliance fee (Community Local law 2019)	Per offence	N/A	50.00
Eildon Alliance Boat Ramp - parking fee	Daily Fee	5.50	0.00
Local Law Permit Application Fees			
Burn Permit application – less than 20m3	Per container	N/A	No fee
Burn permit application – 20m3 and over	Per container	N/A	50.00
Permanent Shipping Container Application fee	per property	N/A	400.00
Temporary Shipping Container Permit Application Fee	Per container	101.50	600.00
Alfresco Dining/ Goods on footpath Application Fee	+	N/A	150.00
Extra Animal Application		N/A	50.00
Roadside grazing/ stock movement		N/A	50.00
	Per sign for 2 years		
A Frame Sign Application Fee	(common expiry)	67.00	68.00
Disabled Parking Permits		0.00	0.00
Planning Charges			
Advertising fee			+
Public notice in paper (to be inserted by Council)	 	,	
	Per notice	170.00	170.00
Public notice on site (when erected for applicant)	Per notice	79.00	79.00

Fees & Charges		2019/20	2020/21
rees a onarges		Budget	Budget
Admin. Charge	Per notice	40.00	40.00
Satisfaction Matters			
Satisfaction matters - As prescribed in regulation Assessing a Plantation Development Notice	Per assessment	135.00	135.00
Assessing a Figure 11 Notice Assessing a Timber Harvesting Plan	Per assessment	150.00	150.00
r socioning a riminour rian rooming ritain	. c. doccomoni	100.00	.00.00
Subdivision Certification Fees			
Public Open Space Contributions			
T danie Open Opace Contributions		5% of land value	5% of land value
Preparation of Engineering Plans By Council	Per set	3.5 of works value	3.5 of works value
Plancia a Face (atalatam)			
Planning Fees (statutory) House <\$10,000	Per application	195.10	199.90
House \$10,000 - \$100,000	Per application	614.10	629.40
House \$100,000 - \$500,000	Per application	1,257.20	1,288.50
House \$500,000 - \$1,000,000	Per application	·	1,392.10
House \$1,000,000 -\$2,000,000	Per application		1,495.80
Vicsmart up to \$10,000	Per application		199.90
Vicsmart over \$10,000	Per application		429.50
Vicsmart subdivision	Per application		199.90
Building works <\$100,000	Per application	1,119.90	1,147.80
Building works \$100,001 - \$1,000,000	Per application	1,510.00	1,547.60
Building works \$1,000,001 - \$5,000,000	Per application	3,330.70	3,413.70
Building works \$5,000,000 - \$15,000,000	Per application	1 000 10	8,700.90
subdivision 2 or more lots	Per application	1,286.10	1,318.10
Change in use	Per application	1,286.10	1,318.10
Liquor licence	Per application	1,286.10	1,318.10
Boundary realignment	Per application	1,286.10	1,318.10
Creation of easement	Per application	1,286.10	1,318.10
Section 173 Agreements			
Administrative fee	per agreement	130.00	130.00
Applicant must also pay the full cost of assessment of a Section 173 agreement	por agroomon	100100	100100
by council's solicitors			
Planning Permit / Consent Fees			
Extension of time for Planning Permit & Consents - first extension	per application	260.00	260.00
Extension of time for Planning Permit & Consents - second or more		457.00	457.00
Approval of Endorsed Plan/s	Per approval	130.00	130.00
Amendment of Endorsed Plan/s	Per amendment	130.00	130.00
Planning Permit / Consent archive search fee	Per item	77.00	77.00
Planning - Archive Search Fee	Per item	77.00	77.00
Planning Scheme Amendments			
Amendments - As prescribed in regulations			
When an independent panel report is required, the proponent must pay full panel			
charges for the hearing and panel report			
stanger to the treatment part of the part			
Administrative Fees			
Fee for providing formal advice aerial photography			\$75 residential, \$125
		46.00	commercial
Planning Enforcement			
Planning infringement notice - As prescribed in regulation		805.95	826.10
		000.00	020.10
Community Wellbeing Children's Services			
Official 2 Oct Vices			
Community Due rental			
Community Bus rental per day - Not for Profit	Holf do.	75 50	76.50
- Not for Profit - Not for Profit	Half day	75.50	76.50
	Full day	123.00	124.00
Disability rate -half day hire	Full day	37.50	38.00
	Full day	37.30	30.00
Refundable Bond		100.00	100.00
		-	
Swimming Pools			
Schools and private facility bookings			

Fees & Charges		2019/20 Budget	2020/21 Budget
Small groups/programs: Must include minimum ONE MSC paid life guard All hire agreements include facility hire fee	Per hour	n/a	72.30
Larger groups/events: Must include minimum TWO MSC paid life guards all hire agreements include facility hire fee	Per hour	n/a	102.30
Public Hire Facilities			
Public Liability Insurance - all facilities	Per hire	35.00	35.00
Fee for hire for funeral (excludes wakes) - all facilities	Per hire	100.00	100.00
Alexandra - Council Chambers			
Bond	Per rental period	120.00	120.00
Commercial	Per 1/2 day	70.00	70.00
Commercial	Per Full day	140.00	140.00
Bond	Per rental period	60.00	60.00
Non commercial	Per 1/2 day	35.00	35.00
Non commercial	Per Full day	70.00	70.00
Alexandra Town Hall Charges			
Bond	Per rental period	235.00	235.00
Commercial Commercial	1/2 day Full day	125.00 250.00	125.00 250.00
- Commonda	1 un day	200.00	200.00
Bond	Per rental period	120.00	120.00
Non commercial	1/2 day	60.00	60.00
Non commercial	Full day	120.00	120.00
Bond - Piano hire	Per hire	150.00	150.00
Piano Hire Fee	Per hire	120.00	120.00
Vinglaka Community Contra			
Kinglake Community Centre Bond	Per rental period	250.00	250.00
Stadium Hire	Hourly rate	31.00	31.00
Stadium Hire	Daily rate	250.00	250.00
Stadium Hire	Weekend rate	420.00	420.00
Lounge, Hall and Craft Room - Casual Hire Lounge, Hall and Craft Room - User Group with Agreement Hire	Hourly rate Hourly rate	31.00 16.00	31.00 16.00
Lounge, Hall and Craft Room	Daily rate	126.00	126.00
Lounge, Hall and Craft Room	Weekend rate	250.00	250.00
Foyer	Flat rate per function	105.00	105.00
Servery	Flat rate per function	52.00	52.00
Kitchen and Servery	Flat rate per	105.00	105.00
	function		
Kinglake - Council meeting room & kitchen			
Bond	Per rental period	100.00 50.00	100.00
Commercial Commercial	Per 1/2 day Per Full day	100.00	50.00 100.00
Sommorous	1 or 1 air day	100.00	100.00
Bond	Per rental period	50.00	50.00
Non commercial Non commercial	Per 1/2 day Per Full day	25.00 50.00	25.00 50.00
Non commercial	Per Full day	50.00	50.00
Thornton Hall			
Bond	Per rental period	245.00	245.00
Commercial (profit) casual hire	Hourly rate	21.00	21.00
Community group (non-profit) casual hire Commercial (profit) casual hire	Hourly rate Daily rate	16.00 130.00	16.00 130.00
Community group (non-profit) casual hire	Daily rate Daily rate	130.00	130.00
Commercial (profit) casual hire	Weekend rate	210.00	210.00
Community group (non-profit) casual hire	Weekend rate	155.00	155.00
Yea - council chambers & supper room Chambers & kitchen			
Bond	Per rental period	120.00	120.00
ропа	i di remai pendu	120.00	120.00

Per Full day 140,00	Fees & Charges		2019/20 Budget	2020/21 Budget
Per rental period	Commercial	Per 1/2 day	70.00	70.00
Non commercial	Commercial	Per Full day	140.00	140.00
Non commercial	Bond	Per rental period	60.00	60.00
Per Full day				
Per rental period 100.00	Non commercial			
Per rental period 100.00				
Per ricit day	Supper room & kitchen			
Per Full day	Bond	Per rental period	100.00	100.00
Per rental period Per 1/2 day 25.00 25	Commercial			
Per 1/2 day	Commercial	Per Full day	100.00	100.00
Per 1/2 day	Bond	Per rental period	50.00	50.00
Per Full day 50.00 50.00		Per 1/2 day		
Vera Town Hall Hire (YTH) Sond	Non commercial			
Per rental period 235.00 235.00 235.00 235.00 2000				
December Per Four	Yea Town Hall Hire (YTH)			
December Per Four	Bond	Per rental period	235.00	235.00
Per 1/2 day 270.00 270.0	Commercial	•		
Per Full day 540.00 540.	Commercial	•		
Non commercial	Commercial	Per Full day	540.00	540.00
Non commercial	David	Danier I	400.00	400.00
1/2 day		•		
Full day 270.00		•		
Fer hire 1000.00 100				
Per hire 1000.00 1000.00 200.00	Non commercial	Full day	270.00	270.00
Per hire 200.00	Hire of sound system			
Per hire 500.00 500.00 100.00	Bond	Per hire	1000.00	1000.00
Per hire 100.00	Commercial	Per hire	200.00	200.00
Vaca Chambers (New Charging system) 230nd Per rental period 120.00 120.00 20.00	Bond	Per hire	500.00	500.00
Per rental period 120.00	Non-commercial	Per hire	100.00	100.00
Per rental period 120.00	Yea Chambers (New Charging system)			
Per 1/2 day 60.00 60.00	Bond	Per rental period	120.00	120.00
Per rental period Ro.00	Commercial		60.00	60.00
Non commercial Non co	Commercial	Per Full day	120.00	120.00
Non commercial Non co	Rand	Per rental period	60.00	60.00
Non commercial Per Full day 60.00 60.00 Yea Railway Station - Good Shed including kitchen Per day 100.00 100.00 Library Services Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Black & White Per copy 0.30 0.30 Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Black & White copy 0.60 0.60 Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Colour Per copy 1.00 1.00 Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Colour Per copy 1.00 1.00 Murrindindi Library - Photocopy / Incoming Fax - A3 Black & White Per copy 0.60 0.60 Murrindindi Library - Photocopy / Incoming Fax - A3 Black & White Per copy 0.60 0.60 Murrindindi Library - Photocopy / Incoming Fax - A3 Black & White Per copy 0.60 0.60 Murrindindi Library - Photocopy / Incoming Fax - A3 Colour Per copy 0.60 0.60 Murrindindi Library - Photocopy / Incoming Fax - A3 Colour Per copy 0.00 0.00 Murrindindi Library - Photocopy / Incoming Fax - A3 Colour - double sided copy 0.00 0.00 Murrindindi Library - Photocopy / Incoming Fax - A3 Colour - double sided copy 0.00 0.00 Murrindindi Library - Photocopy / Incoming Fax - A3 Colour - double sided copy 0.00 0.00 Murrindindi Library - Inter Library Loan Fees (Non Academic Library) Murrindindi Library - Academic Library Loan Fees (Non Academic Library) Murrindindi Library Overdue Fees (adult) 0.00 0.00 Murrindindi Library Overdue Fees (invier and teen)				
Yea Railway Station - Good Shed including kitchen	Non commercial			
Library Services Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Black & White - Gopy (10,60) (10		,		
Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Black & White - double sided	Yea Railway Station - Good Shed including kitchen	Per day	100.00	100.00
Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Black & White - double sided				
Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Black & White - double sided copy	Library Services			
Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Black & White - double sided copy	Murrindindi Lihrary - Photocopy / Incoming Fax Charges - A4 Rlack & White	Per conv	0.30	0.30
Copy Code Copy Code Copy Code Copy Code Copy Code Copy Code Code Copy Code	Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Black & White -			
Murrindindi Library - Photocopy / Incoming Fax Charges - A4 Colour - double sided copy	double sided			
Copy		17	1.00	1.00
Murrindindi Library - Photocopy / Incoming Fax - A3 Black & White Per copy 0.60 0.60 Murrindindi Library - Photocopy / Incoming Fax - A3 Black & White - double sided copy 1.20 1.20 Murrindindi Library - Photocopy / Incoming Fax - A3 Colour Per copy 2.00 2.00 Murrindindi Library - Photocopy / Incoming Fax - A3 Colour - double sided copy 4.00 Murrindindi Library - Inter Library Loan Fees (Non Academic Library) Per item 3.00 3.00 Murrindindi Library - Academic Library Loan Fees (\$10 + \$16.50) Per item (\$3 + 16.50) Per item 4.00 Murrindindi Library Overdue Fees (adult) Murrindindi Library Overdue Fees (unior and teen)	sided sided		2.00	2.00
Murrindindi Library - Photocopy / Incoming Fax - A3 Black & White - double sided copy Murrindindi Library - Photocopy / Incoming Fax - A3 Colour Murrindindi Library - Photocopy / Incoming Fax - A3 Colour - double sided Murrindindi Library - Photocopy / Incoming Fax - A3 Colour - double sided Murrindindi Library - Inter Library Loan Fees (Non Academic Library) Per item 3.00 3.00 Murrindindi Library - Academic Library Loan Fees (\$10 + \$16.50) Per item Murrindindi Library Overdue Fees (adult) Murrindindi Library Overdue Fees (unior and teen)	Murrindindi Library - Photocopy / Incoming Fax - A3 Black & White		0.60	0.60
Murrindindi Library - Photocopy / Incoming Fax - A3 Colour Per copy Murrindindi Library - Photocopy / Incoming Fax - A3 Colour - double sided Murrindindi Library - Inter Library Loan Fees (Non Academic Library) Per item 3.00 3.00 Murrindindi Library - Academic Library Loan Fees (\$10 + \$16.50) Per item Murrindindi Library Overdue Fees (adult) Murrindindi Library Overdue Fees (adult) Murrindindi Library Overdue Fees (impior and teen)	Murrindindi Library - Photocopy / Incoming Fax - A3 Black & White - double		1.20	1.20
Murrindindi Library - Photocopy / Incoming Fax - A3 Colour - double sided copy Murrindindi Library - Inter Library Loan Fees (Non Academic Library) Per item 3.00 4.00 4.00 4.00 Murrindindi Library - Academic Library Loan Fees (\$10 + \$16.50) Per item (\$3 + 16.50) Per item Murrindindi Library Overdue Fees (adult) Murrindindi Library Overdue Fees (unior and teen)	Sided Murrindindi Library - Photocopy / Incoming Fax - A3 Colour			
Murrindindi Library - Inter Library Loan Fees (Non Academic Library) Per item 3.00 3.00 Murrindindi Library - Academic Library Loan Fees (\$10 + \$16.50) Per item (\$3 + 16.50) Per item item (\$3 + 16.50) Per item (\$3 + 16.50) Per item item item (\$3 + 16.50) Per item item item item (\$3 + 16.50) Per item item item item item item item item				
Murrindindi Library - Inter Library Loan Fees (Non Academic Library) Per item 3.00 3.00 Murrindindi Library - Academic Library Loan Fees (\$10 + \$16.50) Per item (\$3 + 16.50) Per item (\$3 + 16.50) Per item Murrindindi Library Overdue Fees (adult) Murrindindi Library Overdue Fees (iunior and teen)			4.00	4.00
Murrindindi Library - Academic Library Loan Fees (\$10 + \$16.50) Per item (\$3 + 16.50) Per item (\$3 + 16.50) Per item Murrindindi Library Overdue Fees (adult) O.00 O.00	Murrindindi Library - Inter Library Loan Fees (Non Academic Library)			
Murrindindi Library Overdue Fees (adult) (\$3 + 16.50) Per item (\$3 + 16.50) Per item (\$3 + 16.50) Per item (\$3 + 16.50) Per item (\$3 + 16.50) Per item		Per item	3.00	3.00
Murrindindi Library Overdue Fees (adult) (\$3 + 16.50) Per item (\$3 + 16.50) Per item (\$3 + 16.50) Per item (\$3 + 16.50) Per item (\$3 + 16.50) Per item				
item (\$3 + 16.50) Per item (\$3 + 16.50) Per item Murrindindi Library Overdue Fees (adult) Murrindindi Library Overdue Fees (junior and teen)	Murrindindi Library - Academic Library Loan Fees	(\$10 ± \$16 E0) D==		
Murrindindi Library Overdue Fees (adult) Murrindindi Library Overdue Fees (iunior and teen)	•	, ,	(\$3 + 16.50) Per item	(\$3 + 16.50) Per item
Murrindindi Library Overdue Fees (junior and teen)	Murrindindi Lihrary Ovardua Foos (adult)	1.2	0.00	0.00
Per day per item 0.00 0.00		B /		
	,y	Per day per item	0.00	0.00

Fees & Charges		2019/20 Budget	2020/21 Budget
Murrindindi Library Reimbursement Lost Item	Per Item	book cost	book cost
Murrindindi Library Internet Printing - A4 Black & white	Per page	0.30	0.30
Murrindindi Library Internet Printing - A4 colour	Per page	1.00	1.00
Murrindindi Library Internet Printing - A3 Black & white	Per page	0.60	0.60
Murrindindi Library Internet Printing - A3 Colour	Per page	2.00	2.00
Replacement Membership Cards	per Card	2.50	2.50
Saleyards			
Yea Saleyard - Agent Fees	Per head	0.50	0.50
Yea Saleyard - Cow & Calf Fee	Per unit	13.00	14.30
Yea Saleyard - Weighed Cattle Fee	Per head	new fee structure	12.55
Yea Saleyard - Non-Weighed Cattle Fee	Per head	new fee structure	9.25
Yea Saleyard - Bulls (incl. \$2 weigh fee)	Per head	17.00	17.00
Yea Saleyard - Scanning Fees	Per head	2.55	2.55
Yea Saleyard - No Tag Fee	Per head	35.00	35.00
Yea Saleyard - Non-reader Tag Fee	Per head	11.00	11.00
Yea Saleyard - Non-Sale Day Fee (Private)	Per head	1.20	1.20
Yea Saleyard - Non-Sale Day Fee (Agent)	Per annum	400.00	400.00
Yea Saleyard - Facility Hire Fee (Private)	Per Event		By arrangement under delegation of CEO
Yea Saleyard - Hay Fees	Per Bale	Cost plus \$1.00	Cost plus \$1.00
Yea Saleyard - Non-Sale Day Weigh Fee	Per callout	Min \$250 /or \$5 per head	Min 3hr callout \$330 Over 3 hrs \$150 per hr

Attachment - Waste Fees and Charges 2020-21

Food & Charges		2019-20	2020-21
Fees & Charges		2019-20	2020-21
WASTE			
KERBSIDE COLLECTION SERVICE			
Commercial collection charges			
Commercial garbage bin hire	per item per year	12.00	12.00
Commercial garbage bin per lift	per item	12.00	10.00
Commercial recycle bin hire	per item per year	12.00	12.00
Commercial recycle bin per lift	per item	7.00	7.00
Event bin charges		7.00	1.00
Event bin delivery	per item	4.00	0.00
Event bin top hire	per item	0.00	0.00
Garbage bin - supply and clear - 1st five bins (public event only) if recycling is included	per item	0.00	0.00
Recycle bin - clear and remove - 1st five bins (public event only)	per item	0.00	0.00
Garbage bin - supply and clear - bins in excess of 5 bins (all for private event)	per item	17.00	18.00
Recycle bin - clear and remove - bins in excess of 5 bins (all for private event)	per item	17.00	18.00
Special event - clearance only during event	per item	14.00	15.00
WASTE DISPOSAL	1 1 1 1 1 1 1	1 1.00	10.00
Waste direct to landfill (over weighbridge)			
Compacted Commercial / Business (Industrial) Waste (Direct to Landfill)	per tonne	193.00	196.00
Construction/Demolition material (Industrial) (direct to landfill)	per tonne	193.00	196.00
Commercial/Business (Industrial) Waste - general	per tonne	193.00	196.00
Residential/Municipal General Waste (direct to landfill)	per tonne	162.00	165.00
Clean fill	per tonne	55.00	56.00
Asbestos cement sheet (direct to landfill) - wrapped - max 10m2 per day, no commercial disposal	per tonne	193.00	196.00
Minimum gate fee	per tonne	58.00	59.00
Public Weighbridge fee	per item	21.00	21.00
Account card replacement fee	por nom	32.00	32.00
Weekend tipping fee	per load	32.00	150.00
Resource Recovery Centre Gate Fees	per load		150.00
Shire Residents and Ratepayers			
Commercial/Business (Industrial) Waste	per cubic metre	100.00	100.00
Residential (Municipal) Waste – all kinds	per cubic metre	40.00	40.00
Car Tyre	each	9.00	9.00
Motor Cycle Tyre	each	4.00	4.00
4wd / Light truck tyre	each	12.00	12.00
Truck Tyre	each	20.00	20.00
Super single truck tyre	each	45.00	45.00
Tractor Tyre < / > 1m diameter	each	85.00 / 145.00	85.00 / 145.00
Earthmover	each	200.00	200.00
Car / 4WD / Truck tyre on rim	each	add 6.00	add 5 / 15 / 35

		0040.00	0000 04
Fees & Charges		2019-20	2020-21
Greenwaste Cuttings (domestic) up to 3m3 per ratepayer per day	per cubic		
Se (construction of the configuration)	metre	0.00	0.00
Greenwaste Cuttings (domestic) beyond 3m3 per ratepayer per day	per cubic		45.00
	metre		15.00
Greenwaste Cuttings (commercial)	per cubic	14.00	15.00
	metre	14.00	13.00
Natural timber >25cm diameter	per metre	2.00	0.00
Comingled Recyclables (Commercial)	per cubic	12.00	15.00
	metre	12.00	10.00
Comingled Recyclables (Residential)	per cubic	0.00	0.00
Wasta Matar Oil	metre		
Waste Motor Oil	per litre	0.10c + \$1 per	0.10c + \$1 per
Domestic Gas Bottle - small	per hottle	container 6.00	container 6.00
Domestic Gas Bottle - small Domestic Gas Bottle - medium	per bottle	8.00	8.00
Domestic Gas Bottle - Inedidin Domestic Gas Bottle - large /acetylene	per bottle	13.00	13.00
Chemical containers "DrumMuster" (triple rinsed)	Per container	0.00	0.00
Chemical containers - non "DrumMuster" (triple rinsed)	Per container	8.00	8.00
Mattress - single	per item	25.00	25.00
Mattress -double	per item	25.00	25.00
Couch	per item	25.00	30.00
White Goods, except fridges	per item	10.00	10.00
Fridges	per item	10.00	10.00
Car Batteries	per item	0.00	0.00
Scrap Steel	per m3	0.00	0.00
TV's, computers, peripherals	per item/screen	0.00	0.00
E-waste (other) <2kg	per item	0.00	0.00
E-waste (other) >2kg	per item		
, , , , , , , , , , , , , , , , , , ,	· ·	2.00	2.00
Fluorescent tube	per item	0.00	1.00
Transfer Station & Tipping Fees			
Non - Shire Residents and Ratepayers Commercial/Business (Industrial) Waste -	por oubio		
Commercial/business (industrial) waste -	per cubic metre		250.00
Residential (Municipal) Waste – all kinds - from outside the shire			
Residential (Municipal) Waste – all Kinds - Horn outside the Shire	per cubic metre		100.00
CorTyro	each		10.00
Car Tyre	each		18.00 8.00
Motor Cycle Tyre 4wd / Light truck tyre	each		24.00
Truck Tyre	each		40.00
Super single truck tyre	each		90.00
Tractor Tyre < / > 1m diameter	each		150 / 300
Earthmover	each		400.00
Car / 4WD / Truck tyre on rim	each		add 10 / 30 / 70
Greenwaste Cuttings (domestic) up to 3m3 per ratepayer per day	per cubic		70
	metre		30.00
Comingled Recyclables (Commercial)	per cubic metre		30.00
Comingled Recyclables (Residential)	per cubic		15.00
	metre		

Fees & Charges		2019-20	2020-21
Waste Motor Oil	per litre		0.10c + \$1 per container
Domestic Gas Bottle - small	per bottle		6.00
Domestic Gas Bottle - medium	per bottle		8.00
Domestic Gas Bottle - large /acetylene	per bottle		13.00
Chemical containers "DrumMuster" (triple rinsed)	Per container		0.00
Chemical containers - non "DrumMuster" (triple rinsed)	Per container		8.00
Mattress - single	per item		50.00
Mattress -double	per item		50.00
Couch	per item		60.00
White Goods, except fridges	per item		0.00
Fridges	per item		10.00
Car Batteries	per item		0.00
Scrap Steel	per m3		0.00
TV's, computers, peripherals	per item/screen		0.00
E-waste (other) <2kg	per item		0.00
E-waste (other) >2kg	per item		2.00
Fluorescent tube	per item		2.00

Strategic Resource Plan (2020/21 Review)

The Strategic Resource Plan (SRP) identifies the financial and non-financial resources required over the four-year period of the Council Plan 2017-21. The purpose of the strategic resource plan is to ensure adequate resources are available to maintain services at levels established by the Council and to implement the strategic objectives identified in the Council Plan.

The SRP is prepared in accordance with the requirements of the Local Government Act 1989 (the Act) and requires a minimum four-year financial estimate based on financial and economic data available at the time of its preparation. Council has elected to extend this plan to a ten-year horizon to facilitate better long term planning for community priorities and to better manage its longer term infrastructure renewal requirements.

The SRP will be reviewed annually as part of the Council Plan review and Budget process, to both confirm that the underlying assumptions remain valid and to ensure that its outcomes meet the strategic objectives identified in the new Council Plan 2017-21.

As well as establishing this financial framework, sound financial management as required by the Act is dependent on non-financial strategies such as risk management, organisational development and good governance. The SRP seeks to blend both financial and non-financial strategies in the pursuit of achieving Council's strategic objectives.

A number of assumptions are required to be made regarding forecasts for income, expenditure, capital works, borrowings, cash, assets, liabilities and human resources. These assumptions are sourced from historical audited performance of Council's financial position, external economic indicators, forecast changes in population and demographics, advice from officers responsible for service delivery and capital works planning and the strategic objectives proposed to be delivered by Council in the new Council Plan.

Key strategic assumptions and strategies that underpin the SRP are detailed further as follows:

Rates Strategy

Rates and charges are the most significant source of Council revenue, accounting for 62% of total operating revenue that Council is forecasting for 2020/21.

The State Government of Victoria requires that local government rates adhere to a rate cap, which is announced in December each year for the forthcoming financial year. For 2020/21 this has been determined at 2.0%. However due to the COVID-19 pandemic, Council is not intending to increase rates in 2020/21. Increases from 2021/22 and beyond are assumed at 2.00%, in line with longer term inflation for the life of the SRP.

Council adopted its Rating Strategy in March 2015 that defines differential rating categories as they apply to different classes of land. It was adopted to provide a fair and considered approach to the way rates are dealt with across different classes of land. It is reflected across the ten years of the SRP, with the exception of 2020/21 where the 25% premium differential rate paid by commercial and industrial property owners has been removed.

Borrowing Strategy

Council is forecasting no new borrowings. As a result, Council's total debt holdings will decrease to \$300k by 30 June 2021, with costs associated with borrowings reducing by more than 32% in the 2020/21 financial year.

Goods and Services Costs

Goods and services costs are expected to increase by 2.0%, which is above the current Consumer Price Inflation (CPI) rate of 1.8%. This is due to Council procuring a wider range of goods and services than those reflected in the CPI levels, such as building materials, heavy machinery and professional services.

Fees and charges

Revenue from fees and charges is assumed to increase at 2.00% per annum, in line with CPI expectations and based on historical increases.

Wages

Council's Enterprise Agreement considers the impact of rate cap that is imposed on Council. The wage assumption in the SRP takes into account annual pay increases, as well as incremental movements in salary banded positions.

Grants (capital and operating)

Council receives both non-recurrent and recurrent government grants for funding capital works. Where the source of funds is certain, or reasonably assumed to continue over the life of the plan (e.g. Roads to Recovery), a funding allowance is made in the SRP. Where capital works are predicated on unconfirmed capital grants, such projects are not included at this stage, but remain available to be reconsidered each year as a part of the annual budget process.

Asset Management

Council maintains a strong focus on balancing its asset renewal gap over the life of the SRP. Renewal expenditure will not fully meet renewal requirements over the next ten years, which will see the asset renewal gap increase, though improved strategic asset management systems and planning, combined with enhanced strategic procurement will continue the gains made in this area in recent years.

Interest

Interest on investments is assumed at 1.5% per annum during the life of the plan.

Depreciation

All depreciation expenses are based on current accounting standards rates and current asset valuations.

Staffing Levels

Council's budget and SRP must incorporate all current funded positions, which is not an indication of Council's permanent establishment listing, as a number of positions remain funded via operating grants, are determined by service demand (e.g. Home Carers and Family Day Carers), or are fixed term positions to facilitate specific projects. Council's establishment listing is currently forecast to remain constant over the life of the SRP.

Strategic Resource Plan (2020/21 Review)

Standard Statements

The standard income statement for the SRP shows what is expected to occur during the next ten years in terms of revenue, expenses and other adjustments. The Operating Result (Surplus or Deficit) shows the total difference between the financial position at the begin ning and the end of each year.

BUDGETED COMPREHENSIVE INCOME STATEMENT

	Forecast Actual	Budget	SRP							
	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Income										
Rates and charges	21,489	21,501	22,081	22,673	23,276	23,892	24,520	25,160	25,813	26,479
Statutory fees and fines	1,104	1,182	1,206	1,230	1,255	1,280	1,306	1,332	1,359	1,386
User fees	1,902	1,492	1,522	1,552	1,583	1,615	1,647	1,680	1,714	1,748
Contributions - cash	124	54	54	54	54	54	54	54	54	54
Contributions - non-monetary assets	600	600	600	600	600	600	600	600	600	600
Grants - Operating	7,896	6,925	6,911	7,049	7,190	7,334	7,481	7,631	7,784	7,940
Grants - Capital	2,525	2,135	1,557	1,138	904	872	872	872	872	872
Net gain on disposal of property, infrastructure, plant and equipment	(326)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Other income	1,433	1,378	1,350	1,323	1,297	1,271	1,246	1,221	1,197	1,173
Total income	36,747	34,667	34,681	35,019	35,559	36,318	37,126	37,950	38,793	39,652
Expenses										
Employee costs	15,076	14,180	14,464	14,753	15,048	15,349	15,656	15,969	16,288	16,614
Materials and services	12,436	11,186	10,910	11,128	11,201	11,425	11,654	11,887	12,125	12,368
Depreciation and amortisation	8,869	9,014	9,194	9,378	9,566	9,757	9,952	10,151	10,354	10,561
Finance costs	37	25	14	6	1	0	0	0	0	0
Other expenses	320	317	323	329	336	343	350	357	364	371
Total expenses	36,738	34,722	34,905	35,594	36,152	36,874	37,612	38,364	39,131	39,914
Surplus (deficit) for the year	9	(55)	(224)	(575)	(593)	(556)	(486)	(414)	(338)	(262)

BUDGETED BALANCE SHEET

The standard balance sheet for the SRP shows a snap shot of the expected financial situation of Council at the end of each of the next ten years. It shows the total of what is owned by Council (i.e. assets) against what is owed (i.e. liabilities). The difference between these two figures is the net assets, or equity of Council

equity of Council.	Forecast	Dudmet	SRP	SRP	SRP	SRP	SRP	SRP	SRP	SRP
	Actual	Budget	SKF	SKF	SKF	SKF	SKF	JKF	SKF	SKF
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets										
Current assets										
Cash and cash equivalents	34,094	31,332	29,391	29,685	30,193	32,950	31,987	32,559	34,618	35,373
Trade and other receivables	3,353	3,259	3,292	3,325	3,358	3,392	3,426	3,460	3,495	3,530
Inventories	30	30	30	30	30	30	30	30	30	30
Otherassets	377	375	375	375	375	375	375	375	375	375
Total current assets	37,854	34,996	33,088	33,415	33,956	36,747	35,818	36,424	38,518	39,308
Non-current assets Trade and other receivables	13	6	6	6	6	6	4	4	4	4
Property, infrastructure, plant & equipment	353,932	356,919	358,285	357,094	355,776	352,291	352,609	351,473	348,936	347,789
Intangible assets	2,255	1,688	1,629	1,572	1,517	1,464	1,413	1,364	1,316	1,270
Total non-current assets	356,200	358,613	359,920	358,672	357,299	353,761	354,026	352,841	350,256	349,063
Total assets	394,054	393,609	393,008	392,087	391,255	390,508	389,844	389,265	388,774	388,371
Liabilities										
Current liabilities										
Trade and other payables	3,021	2,948	2,977	3,007	3,037	3,067	3,098	3,129	3,160	3,192
Trust funds and deposits	1,088	1,026	1,026	1,026	1,026	1,026	1,026	1,026	1,026	1,026
Provisions	3,200	3,360	3,394	3,428	3,462	3,497	3,532	3,567	3,603	3,639
Interest-bearing loans and borrowings	178	141	126	33	0	0	0	0	0	0
Total current liabilities										
. otal our maximus	7,487	7,475	7,523	7,494	7,525	7,590	7,656	7,722	7,789	7,857
Non-current liabilities	7,487	7,475	7,523	7,494	7,525	7,590	7,656	7,722	7,789	7,857
	6,217	7,475 5,980	7,523 5,681	7,494 5,397	7,525 5,127	7,590 4,871	7,656 4,627	7,722 4,396	7,789 4,176	7,857 3,967
Non-current liabilities	·	<u> </u>	·	· · · · · · · · · · · · · · · · · · ·	·	· · · · · · · · · · · · · · · · · · ·		·	<u> </u>	<u> </u>
Non-current liabilities Provisions	6,217	5,980	5,681	5,397	5,127	4,871	4,627	4,396	4,176	3,967
Non-current liabilities Provisions Interest-bearing loans and borrowings	6,217 300	5,980 159	5,681 33	5,397 0	5,127 0	4,871 0	4,627 0	4,396 0	4,176 0	3,967
Non-current liabilities Provisions Interest-bearing loans and borrowings Total non-current liabilities	6,217 300 6,517	5,980 159 6,139	5,681 33 5,714	5,397 0 5,397	5,127 0 5,127	4,871 0 4,871	4,627 0 4,627	4,396 0 4,396	4,176 0 4,176	3,967 0 3,967
Non-current liabilities Provisions Interest-bearing loans and borrowings Total non-current liabilities Total liabilities	6,217 300 6,517 14,004	5,980 159 6,139 13,614	5,681 33 5,714 13,237	5,397 0 5,397 12,891	5,127 0 5,127 12,652	4,871 0 4,871 12,461	4,627 0 4,627 12,283	4,396 0 4,396 12,118	4,176 0 4,176 11,965	3,967 0 3,967 11,824 376,547
Non-current liabilities Provisions Interest-bearing loans and borrowings Total non-current liabilities Total liabilities Net assets Equity Accumulated surplus	6,217 300 6,517 14,004 380,050	5,980 159 6,139 13,614 379,995	5,681 33 5,714 13,237 379,771	5,397 0 5,397 12,891 379,196	5,127 0 5,127 12,652 378,603	4,871 0 4,871 12,461 378,047	4,627 0 4,627 12,283 377,561	4,396 0 4,396 12,118 377,147	4,176 0 4,176 11,965 376,809	3,967 0 3,967 11,824 376,547
Non-current liabilities Provisions Interest-bearing loans and borrowings Total non-current liabilities Total liabilities Net assets Equity	6,217 300 6,517 14,004 380,050	5,980 159 6,139 13,614 379,995	5,681 33 5,714 13,237 379,771	5,397 0 5,397 12,891 379,196	5,127 0 5,127 12,652 378,603	4,871 0 4,871 12,461 378,047	4,627 0 4,627 12,283 377,561	4,396 0 4,396 12,118 377,147	4,176 0 4,176 11,965 376,809	3,967 0 3,967 11,824 376,547

BUDGETED STATEMENT OF CHANGES IN EQUITY

The budgeted statement for changes in equity for the SRP shows what is included across Council's various reserves throughout the life of the ten-year long term financial plan.

	Forecast Actual	Budget	SRP							
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Accumulated Surplus	133,123	135,220	139,039	139,141	139,639	137,886	139,703	139,838	138,342	138,011
Waste Reserve	10,130	8,380	4,128	3,369	2,136	3,191	746	55	1,571	1,498
Yea Saleyards Reserve	64	26	138	190	302	414	526	638	250	362
Marysville Caravan Park Reserve	175	239	239	239	239	239	239	239	239	239
Yea Caravan Park Reserve	(108)	(67)	0	0	0	0	0	0	0	0
Public Open Space Reserve	590	620	650	680	710	740	770	800	830	860
Unfunded Superannuation Reserve	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Future Capital Works Reserves	7,334	6,835	6,835	6,835	6,835	6,835	6,835	6,835	6,835	6,835
Asset Revaluation Reserve	227,542	227,542	227,542	227,542	227,542	227,542	227,542	227,542	227,542	227,542
Total Equity	380,050	379,995	379,771	379,196	378,603	378,047	377,561	377,147	376,809	376,547

The standard cash flow statement for the SRP shows what is expected to happen over the next ten years in terms of the cash held, received and paid by Council. It details the expectations of cash movements each year, and the ways in which it is anticipated that cash will be generated through operating activities, what is invested in capital works, what financial commitments need to be met, and ultimately what is left to fund future operating and capital requirements.

	Forecast Actual	Budget	SRP							
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows	Inflows
	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
Cash flows from operating activities										
Rates and charges	21,440	21,605	21,750	22,333	23,127	23,892	24,520	25,160	25,813	26,479
Statutory fees and fines	1,100	1,154	1,156	1,158	1,160	1,162	1,164	1,166	1,168	1,170
User fees	2,581	1,669	1,672	1,675	1,678	1,681	1,684	1,687	1,690	1,693
Grants - operating	8,904	6,925	6,752	6,583	6,418	6,258	6,102	5,949	5,800	5,655
Grants - capital	2,526	2,135	1,557	1,138	904	872	872	872	872	872
Contributions - cash	124	54	54	54	54	54	54	54	54	54
Interest	795	700	686	672	659	646	633	620	608	596
Otherincome	772	746	761	776	792	808	824	840	857	874
Net Trust funds and deposits	(127)	(62)	0	0	0	0	0	0	0	0
Net GST refund / payment	1,015	933	0	0	0	0	0	0	0	0
Employee costs	(15,145)	(14,077)	(14,319)	(14,605)	(14,898)	(15,196)	(15,499)	(15,809)	(16,125)	(16,448)
Materials and consumables	(12,406)	(12,555)	(10,801)	(11,019)	(11,089)	(11,311)	(11,537)	(11,768)	(12,004)	(12,244)
Otherpayments	(352)	(349)	(329)	(336)	(343)	(350)	(357)	(364)	(371)	(378)
Net cash provided by operating activities	11,227	8,878	8,939	8,429	8,462	8,516	8,460	8,407	8,362	8,323
Cash flows from investing activities										
Payments for property, plant and equipment	(14,459)	(11,682)	(11,005)	(8,293)	(8,258)	(6,073)	(9,906)	(8,173)	(6,678)	(7,951)
Proceeds from sale of property, plant and equipment	733	247	281	290	338	314	483	338	375	383
Net cash used in investing activities	(13,726)	(11,435)	(10,724)	(8,003)	(7,920)	(5,759)	(9,423)	(7,835)	(6,303)	(7,568)
Cash flows from financing activities										
Finance costs	(39)	(27)	(15)	(6)	(1)	0	0	0	0	0
Repayment of borrowings	(188)	(178)	(141)	(126)	(33)	0	0	0	0	0
Net cash provided by (used in) financing activities	(227)	(205)	(156)	(132)	(34)	0	0	0	0	0
Net (decrease) increase in cash & cash equivalents	(2,726)	(2,762)	(1,941)	294	508	2,757	(963)	572	2,059	755
Cash and cash equivalents at beginning of the financial year	36,820	34,094	31,332	29,391	29,685	30,193	32,950	31,987	32,559	34,618
Cash and cash equivalents at end of the financial year						32,950	31,987	32,559		35,373

BUDGETED STATEMENT OF CAPITAL WORKS

The budgeted capital works statement is provided to indicate the level of capital works that are anticipated to be funded over the next ten years, and in what asset categories the works are to occur in. The level of capital works expenditure is consistent with Council's long term strategic asset management plans and determined by the expected level of funding that will be available.

	Forecast Actual	Budget	SRP	SRP	SRP	SRP	SRP	SRP	SRP	SRP
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property										
Land	245	0	0	0	0	0	0	0	0	0
Land improvements	170	90	0	0	0	0	0	0	0	0
Total land	415	90	0	0	0	0	0	0	0	0
Buildings	1,418	870	364	339	269	447	229	300	668	450
Total buildings	1,418	870	364	339	269	447	229	300	668	450
Total property	1,833	960	364	339	269	447	229	300	668	450
Plant and equipment	· · ·									
Plant, machinery and equipment	2,232	1,021	924	938	1,267	1,144	1,576	1,315	1,526	1,845
Computers and telecommunications	367	116	385	90	126	171	133	104	115	103
Library books	102	100	100	100	100	100	100	100	100	100
Total plant and equipment	2,701	1,237	1,409	1,128	1,493	1,415	1,809	1,519	1,741	2,048
Infrastructure										
Roads	6,313	4,664	2,482	3,188	2,814	2,144	2,190	2,421	1,939	2,393
Bridges	528	110	300	100	100	60	300	60	150	0
Footpaths and cycleways	355	659	555	495	404	1,117	929	1,205	1,440	435
Drainage	441	35	272	280	346	252	277	290	327	372
Recreational, leisure and community	739	799	135	163	148	213	217	148	358	578
facilities	1 166	2 240	E 400	2 600	0.604	405	2.055	2 220	EE	1 675
Waste management Off street car parks	1,166 383	3,218	5,488 0	2,600 0	2,684 0	425 0	3,955 0	2,230 0	55 0	1,675 0
Total infrastructure	9, 925	9,485	9,232	6,826	6,496	4,211	7,868	6,354	4,269	5,453
				•	•		•	•	•	7,951
Total capital works expenditure	14,459	11,682	11,005	8,293	8,258	6,073	9,906	8,173	6,678	7,951
Represented by:										
New asset expenditure	1,267	4,309	1,675	0	1,600	0	0	1,600	0	1,675
Asset renewal expenditure	7,787	5,410	8,254	5,939	5,562	5,226	6,513	5,422	5,685	5,586
Asset expansion expenditure	798	359	192	285	199	282	298	217	331	230
Asset upgrade expenditure	4,607	1,604	884	2,069	897	565	3,095	934	662	460
Total capital works expenditure	14,459	11,682	11,005	8,293	8,258	6,073	9,906	8,173	6,678	7,951

BUDGETED STATEMENT OF HUMAN RESOURCES

The budgeted human resources statement is provided to indicate the level of staffing that is required to deliver the services and capital works detailed by Council in its operating statement and capital works program. The EFT included for budgetary purposes is a financial measure, and includes all funded positions for the upcoming financial year, and is not an indication of Council's permanent establishment listing. The total forecast costs and staff numbers are further broken down by each division in the following statements.

	Forecast Actual	Budget	Strategic Resource Plan Projections				
	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000		
Staff expenditure							
Employee costs - operating	15,076	14,180	14,464	14,753	15,048		
Employee costs - capital	122	422	431	441	451		
Total staff expenditure	15,198	14,602	14,895	15,194	15,499		
	FTE	FTE	FTE	FTE	FTE		
Staff numbers							
Employees	152.7	144.4	145.0	145.0	145.0		
Total staff numbers	152.7	144.4	145.0	145.0	145.0		

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

			Com	Comprises			
Department	Budget 2020/21	Full Time	Part time	Casual	Temporar y		
Due in each development to wings and	\$'000	\$'000	\$'000	\$'000	\$'000		
Business development tourism and events	388	240	148	-	160		
Business services	1,482	635	847	-	29		
Community assets	3,957	3,585	372	-	98		
Community wellbeing	1,473	272	1,201	239	30		
Customer experience	1,574	876	698	27	-		
Development services	1,815	1,612	203	-	73		
Circular economy and environmental services	865	484	381	-	115		
Executive team and support	873	873	-	-	-		
Governance and risk	982	786	196	-	-		
Total permanent staff expenditure	13,409	9,363	4,046	266	505		
Casuals, temporary and other expenditure	771	,	·				
Total employee costs - operating	14,180						
Total employee costs - capital	422						
Total staff expenditure	14,602						

A summary of the number of full time equivalent (FTE) positions in relation to the above expenditure is included below.

below.		prises	es			
	Budget	Perm	nanent	Casual	Temporary	
Department	2020/21	Full	Part time			
	FTE	Time FTE	FTE			
Business development tourism and	3.70	2.00	1.70	_	2.00	
events	0110	2.00	1.70		2.00	
Business services	14.28	5.00	9.28	-	0.40	
Community assets	42.10	38.00	4.10	-	1.00	
Community wellbeing	13.98	2.00	11.98	2.85	0.37	
Customer experience	16.84	9.00	7.84	0.38	-	
Development services	17.72	16.00	1.72	-	0.63	
Circular economy and environmental services	9.23	5.00	4.23	-	1.00	
Executive team and support	4.00	4.00	0.00	-	_	
Governance and risk	8.93	7.00	1.93	-	-	
Total permanent staff expenditure	130.77	88.00	42.77	3.23	5.40	
Casuals, temporary and other expenditure	8.63					
Capitalised labour costs	5.00					
Total staff	144.40					

issue Kinglake Memorial Tennis Courts Synth Yea Office External Façade Beautification Works Stage 1 (Design Only) Yea Children's Centre Redevelopment (Stage 1 Schematic Design) Tumbling Waters - Toilet Renewal Renewal Thornton Drainage Upgrade Stage 2 of 3 Stages (Construction) System Goult Goult Synth Goult Synth Goult Synth Goult Synth Goult Synth Goult Synth Goult Goult Synth Goult Goult Goult Synth Goult Goult Synth Goult Goult Goult Synth Goult Go	cket nets chain wire rectification. Exposed poles create OH&S ue to user groups with balls ricocheting. htthetic court crack repair nsultation, scoping and designs to enhance and beautify the Yea ice/library. Scope to incorporate a mural on the car park side of facility. hematic design and cost estimates of the redevelopment. hewal of plumbing fixtures & fittings, internal and external dering, lighting renewal (led) and upgrade sinks. Epoxy flooring tem installation. Extensive works to the service duct area	\$ \$ \$	7,000 7,000 10,000 25,000 60,000	\$ \$ \$ \$ \$ \$ \$ \$		eveloper ntribution	\$ \$ \$	eserve - - -	7,000 7,000 10,000 25,000
Kinglake Memorial Cricket Nets Kinglake Memorial Tennis Courts Synth Yea Office External Façade Beautification Works Stage 1 (Design Only) Yea Children's Centre Redevelopment (Stage 1 Schematic Design) Tumbling Waters - Toilet Renewal Thornton Drainage Upgrade Stage 2 of 3 Stages (Construction) Kinglake Memorial Cricket Nets Synthesis Sundarians Rener rendee Thornton Construction Stage 2 of 3 Stages (Construction)	cket nets chain wire rectification. Exposed poles create OH&S ue to user groups with balls ricocheting. In thetic court crack repair Insultation, scoping and designs to enhance and beautify the Yea ice/library. Scope to incorporate a mural on the car park side of facility. In the facility is a significant of the redevelopment. In the facility is a significant of plumbing fixtures & fittings, internal and external dering, lighting renewal (led) and upgrade sinks. Epoxy flooring teem installation. Extensive works to the service duct area uired. In the fronting the properties was installed as a combined teem that caters for the grey water discharge from the adjoining perties. This results in grey water being directed into the ulburn River. Stage 1 design was funded 2019/2020. It is posed construction is staged in two parts. This is the	\$	7,000 10,000 25,000	\$ \$	-	\$ -	\$	-	\$ 7,000
issue Kinglake Memorial Tennis Courts Synth Yea Office External Façade Beautification Works Stage 1 (Design Only) Yea Children's Centre Redevelopment (Stage 1 Schematic Design) Tumbling Waters - Toilet Renewal Renewal Thornton Drainage Upgrade Stage 2 of 3 Stages (Construction) System Goult Goult Synth Goult Synth Goult Synth Goult Synth Goult Synth Goult Synth Goult Goult Synth Goult Goult Goult Synth Goult Goult Synth Goult Goult Goult Synth Goult Go	ue to user groups with balls ricocheting. thetic court crack repair nsultation, scoping and designs to enhance and beautify the Yea icof/library. Scope to incorporate a mural on the car park side of facility. nematic design and cost estimates of the redevelopment. newal of plumbing fixtures & fittings, internal and external dering, lighting renewal (led) and upgrade sinks. Epoxy flooring item installation. Extensive works to the service duct area uired. omton urban area has had issues with the level of drainage. The inage line fronting the properties was installed as a combined item that caters for the grey water discharge from the adjoining perties. This results in grey water being directed into the ulburn River. Stage 1 design was funded 2019/2020. It is posed construction is staged in two parts. This is the	\$	7,000 10,000 25,000	\$ \$	-	\$ -	\$	-	\$ 7,000
Pea Office External Façade Beautification Works Stage 1 (Design Only) Yea Children's Centre Redevelopment (Stage 1 Schematic Design) Tumbling Waters - Toilet Renewal Thornton Drainage Upgrade Stage 2 of 3 Stages (Construction) Construction Construction Construction Confice External Façade Confice Incompany Confice I	nsultation, scoping and designs to enhance and beautify the Yea ice/library. Scope to incorporate a mural on the car park side of facility. nematic design and cost estimates of the redevelopment. newal of plumbing fixtures & fittings, internal and external dering, lighting renewal (led) and upgrade sinks. Epoxy flooring tem installation. Extensive works to the service duct area uired. onton urban area has had issues with the level of drainage. The inage line fronting the properties was installed as a combined tem that caters for the grey water discharge from the adjoining perties. This results in grey water being directed into the ulburn River. Stage 1 design was funded 2019/2020. It is posed construction is staged in two parts. This is the	\$	10,000	\$		\$	\$		\$ 10,000
Beautification Works Stage 1 (Design Only) Vea Children's Centre Redevelopment (Stage 1 Schematic Design) Tumbling Waters - Toilet Renewal Thornton Drainage Upgrade Stage 2 of 3 Stages (Construction) The Construction of th	ice/library. Scope to incorporate a mural on the car park side of facility. nematic design and cost estimates of the redevelopment. newal of plumbing fixtures & fittings, internal and external dering, lighting renewal (led) and upgrade sinks. Epoxy flooring item installation. Extensive works to the service duct area dured. ornton urban area has had issues with the level of drainage. The inage line fronting the properties was installed as a combined item that caters for the grey water discharge from the adjoining perties. This results in grey water being directed into the ulburn River. Stage 1 design was funded 2019/2020. It is posed construction is staged in two parts. This is the	\$	25,000	\$	-			-	
Redevelopment (Stage 1 Schematic Design) Tumbling Waters - Toilet Renewal Thornton Drainage Upgrade Stage 2 of 3 Stages (Construction) Thornton Drainage Upgrade Goult	newal of plumbing fixtures & fittings, internal and external dering, lighting renewal (led) and upgrade sinks. Epoxy flooring stem installation. Extensive works to the service duct area uired. ornton urban area has had issues with the level of drainage. The inage line fronting the properties was installed as a combined stem that caters for the grey water discharge from the adjoining perties. This results in grey water being directed into the ulburn River. Stage 1 design was funded 2019/2020. It is posed construction is staged in two parts. This is the		·			\$ -	\$	-	\$ 25,000
Renewal rende system requirements from the system of the system of the stage 2 of 3 Stages (Construction) system prope Goult	dering, lighting renewal (led) and upgrade sinks. Epoxy flooring tem installation. Extensive works to the service duct area uired. ornton urban area has had issues with the level of drainage. The inage line fronting the properties was installed as a combined tem that caters for the grey water discharge from the adjoining perties. This results in grey water being directed into the ulburn River. Stage 1 design was funded 2019/2020. It is posed construction is staged in two parts. This is the	\$	60,000	\$					
Stage 2 of 3 Stages draina (Construction) system prope Goulb	inage line fronting the properties was installed as a combined tem that caters for the grey water discharge from the adjoining perties. This results in grey water being directed into the ulburn River. Stage 1 design was funded 2019/2020. It is posed construction is staged in two parts. This is the					\$ -	\$	-	\$ 60,000
const	budget following the completion of the design.	\$	100,000	\$	-	\$ -	\$	-	\$ 100,000
Street existin	velop a 1.5m wide concerte footpath on the west side of Hall eet between Downey Street and Cooper Street to join the sting paths on Cooper Street (approximately 450m), Nihil Street if Downey Street.	\$	150,000	\$	-	\$ -	\$	-	\$ 150,000
	tallation of a spinner at the Yea Railway Playground to complete masterplan.	\$	12,000	\$,	\$	\$	-	\$ 12,000
Marshbank, Craigie and Smith Sealir	aling of Craigie Street, Marshbank Street and Smith Street to nplete the construction of the roads.	\$	66,500	\$	-	\$ -	\$	-	\$ 66,500
Drainage Improvement Corner of Install Grant and Vickery St the expense jumps in the expense in	tall a 300mm RCP from north side of Vickery St to connect to existing drainage network on the south side of Vickery St with a y junction pit. This will direct the water from table drain to the sting drainage network.	\$	31,000	\$	-	\$ -	\$	-	\$ 31,000
	Total	\$	468,500	\$	-	\$ -	\$	-	\$ 468,500
Due commerced musicate if man	out application accessful								
Pre-approved projects if gran	livery of streetscape works which include street furniture,								
	rance signage and landscaping along the Whittlesea-Kinglake	\$	281,963	\$	-	\$ -	\$	-	\$ 281,963
Yea Recreation Reserve - Oval	X lighting at the Yea Oval is below standard. This project will rease the average LUX lighting to support industry standards for ateur football.	\$	345,000	\$	230,000	\$ 15,000	\$	-	\$ 100,000
Yea Children's Centre Stage 2 redevelopment (Construction) Mater years room for 15	ge 2 of the redevelopment will allow for the integration of ternal and Child Health services into a fully integrated early are centre, increase size of the long day care room and kinder m to meet unmet demand for child care and provide provision 15 hours funded 3 year old kindergarten, extend the reception d waiting area and create a new entry.	\$	543,000	\$	407,000	\$	\$	-	\$ 136,000
Alexandra Cricket Club Training Nets	e Alexandra Cricket Club based at Leckie Park has one training facility with two lanes. The club renewed one of the lanes with acrete renewal/expansion and surface replacement in 2016/17.	\$	40,000	\$	-	\$ -	\$	-	\$ 40,000
Alexandra Youth Precinct Masterplan impelmentation	e intent of the Master Plan project has been to seek creative and ovative solutions to support enhancing community participation, alth and wellbeing outcomes. The project was activated with the wiledge that the Rotary Park Playground equipment is due for ewal.	\$	610,000	\$	250,000	\$ -	\$	100,000	\$ 260,000
Terrew	Total	\$	1.819.963						