



**Murrindindi**  
Shire Council

# ***Council Budget***

## ***2011 – 2012***

Adopted by Council

13 July 2011

This Budget Report has been prepared with reference to The Institute of Chartered Accountants in Australia, *Victorian City Council Model Budget – 2011/12: a best practice guide for reporting local government budgets in Victoria*.

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COUNCILLORS 2011



Cr Peter Beales - Mayor



Cr Kevin Bellingham  
Deputy Mayor



Cr Sally Abbott Smith



Cr Bob Flowers



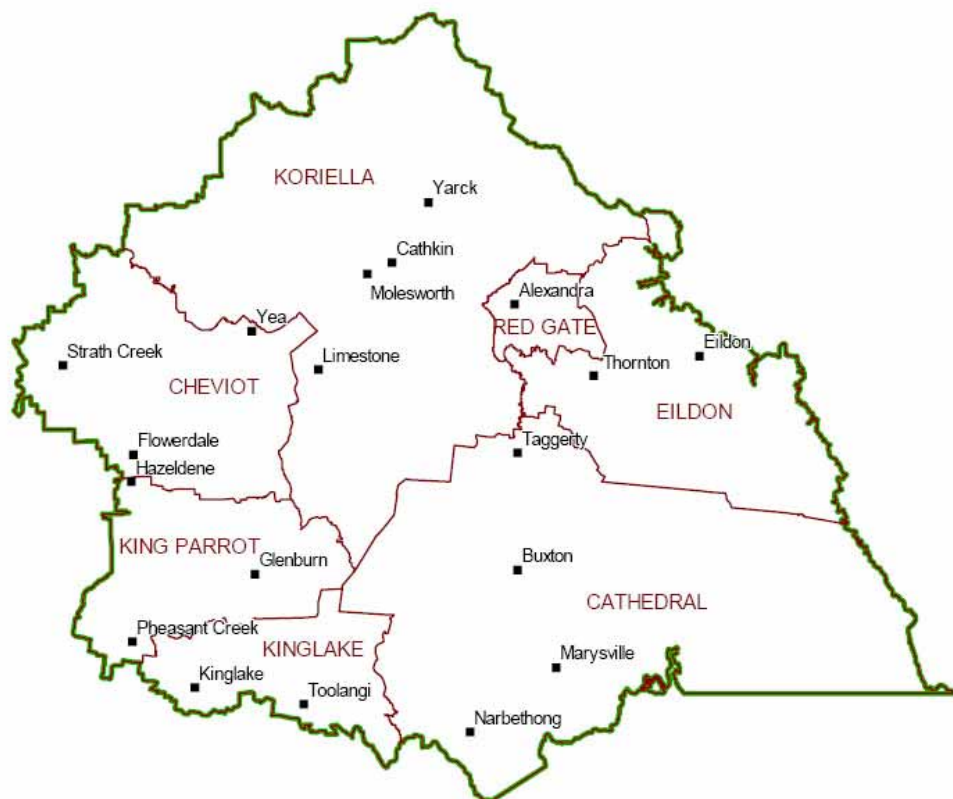
Cr Chris Healy



Cr Cris Ruhr



Cr John Walsh



## CEO & MAYOR'S INTRODUCTION

The *2011-12 Budget* is prepared in response to the *Council Plan* that has an emphasis on continuing the efforts of restoring communities and facilities following the February 2009 bushfires. These bushfires were followed by floods in 2010 and 2011 which have also had an impact upon the rebuilding and maintenance of our infrastructure. The receipt of new and enhanced assets, following the 2009 bushfires has an important impact upon the *2011-12 Budget* with recurrent expenditure and income remaining at significantly higher than "pre bushfire" levels as the restoration of Council and community facilities continues. The cost of operating and maintaining these new and enhanced assets will be a significant burden upon Council and the Murrindindi community for many years to come.

In total the expenditure identified in this budget totals **\$56.7 million**, operating expenditure of **\$44.9 million** and capital works at **\$11.8 million**.

The priorities in the Budget take into consideration the third year of the *Council Plan* approved in November 2009 (reviewed in June 2011) and detailed herein are the activities and the performance measures and indicators the organisation will be accountable for during the financial year. These will be reported in Council's Performance Statement in its Annual Report at year end and will be reported to council on a quarterly basis.

As a result of the Victorian Bushfire Reconstruction and Recovery Authority reaching the end of its term of operation, projects totalling **\$52.8 million** have been gifted and/or novated to Council. Approximately **\$30.6 million** will become assets of Council for the long term and their maintenance and depreciation will impact upon our budget in the order of **\$1.8 million** per annum. This is beyond the capacity of Council to sustain, and has been, and will continue to be the subject of strong advocacy by Council to the State government.

In addition, the Goulburn River High Country Rail Trail of about 80 kilometres will be completed in 2011/12. This important project will also require Council to meet ongoing maintenance costs.

Council reviews its long term financial strategy each year based upon the knowledge available regarding the rate of rebuild and the impact the rebuild will have on the long term financial sustainability as well as the new costs, such as those outlined above.

As outlined above, the Budget contains Capital Expenditure of **\$11.8 million** in 2011-12, which is made up of:

renewal investment of **\$ 5.547 million**;

upgrade of **\$2.874 million**; and

new assets of **\$3.418 million**.

Council's operating revenues and expenses for 2011-12 are **\$52 million** and **\$45 million** respectively.

Council will borrow **\$900,000** in 2011-12 with a further **\$500,000** per annum thereafter for the life of the Strategic Resource Plan (SRP) to assist funding of long term assets. The 2011-12 proposed borrowing includes **\$400,000** to fund the construction of a roof over the Yea Saleyards, which will be repaid from future Saleyard earnings.

## Council Budget 2011-12

These projects are achieved as Council will increase municipal rates and charges revenue from all rateable properties by **8.41 per cent** or **\$1.047 million**. Included within this increase is an **8 per cent** rise in total revenue for waste collection, primarily due to the increase in State Government levies. Effectively this means an increase in the rate in the dollar of **6 per cent** plus **1 per cent** arising from supplementary valuations and growth. As part of an initial review of Council operations, recurrent expenditure of \$206,780 will be earmarked for establishment of an Infrastructure Maintenance Reserve to assist in addressing Council's long term infrastructure renewal obligations.

A focus of the plan is a continued commitment to asset management and funding of the renewal gap to maintain safe and serviceable assets for our community and Maintenance of the current range and level of service provision. Council is working towards ensuring that it continues to increase its expenditure towards the renewal of its assets in order to achieve its longer term objective of reducing the infrastructure renewal gap.

Council is also committed to reducing its expenditure and operational costs and has achieved that by:

keeping operational cost levels below the MAV Local Government cost index which was forecast at 4% for the 2010-2011 year;

reducing the staff numbers by 6.7 EFT as a result of the Kinglake Early Learning Centre becoming a community managed service at the Kinglake Ranges Children's Centre and no additional staff being engaged; and

no new operational initiatives being funded in 2011-2012.

The rate assistance package is an essential outcome to compensate for the revenue loss of Council whilst the rebuild occurs. The rate of rebuild and restoration of Council's valuation and revenue base will have a significant impact on council's long term ability to maintain the range and levels of services in the long term. The rate assistance package will assist in the short to medium term whilst the community rebuild lives and property, however it will not address the longer term impact of the new and enhanced facilities being constructed following the 2009 Bushfires.

This budget was developed through a rigorous process of consultation and review and Council endorses it as being a financially responsible response to the challenges that the Murrindindi community faces.

 Margaret Abbey

Cr Peter Beales  
Mayor



Margaret Abbey  
Chief Executive Officer



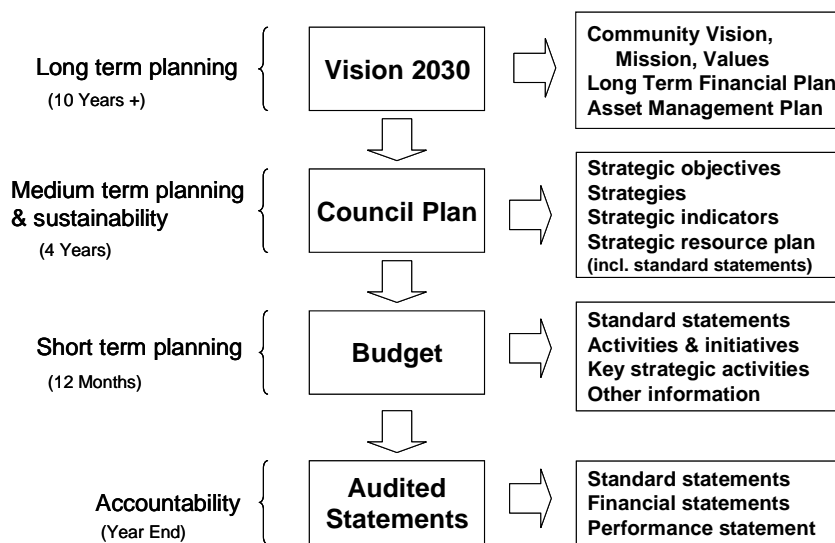
**LINKING THE BUDGET TO THE COUNCIL PLAN**

**STRATEGIC PLANNING FRAMEWORK**

The *Strategic Resource Plan* (long term financial plan) included in the *Council Plan 2009 – 2013* summarises the financial and non-financial impacts of the objectives and strategies of the *Council Plan* and determines the sustainability of these objectives and strategies.

The *Annual Budget 2011-12* has been framed within the *Strategic Resource Plan*. Activities and initiatives have been included in the *Annual Budget 2011-12* which contribute to achieving the strategic objectives specified in the *Council Plan*.

The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year.

This budget has been prepared generally in accordance with *Local Government Act 1989* Financial Regulations, accepted accounting practices and the *Best practice guide for reporting local government budgets in Victoria*, which is reviewed and released annually by The Institute of Chartered Accountants in Australia in conjunction with the Municipal Association of Victoria, Finpro and LGPro.

## **OUR PURPOSE**

### **Our Vision**

Murrindindi Shire will be a vibrant and progressive place, with strong communities thriving within a healthy environment.

### **Our Mission**

To care for, foster and promote the Murrindindi Shire in partnership with communities and other stakeholders.

### **Our Values**

Our behavior and actions will be guided by our values.

#### **Honesty and Integrity**

We will be open and truthful in our dealings

#### **Accountability and Consistency**

We will accept responsibility for our actions and be consistent in the application of our principles, policies and processes

#### **Innovation and Excellence**

We will consider new ideas, opportunities and better ways of doing things

#### **Respect and Trust**

We will respect other people and their opinions and do as we say we will

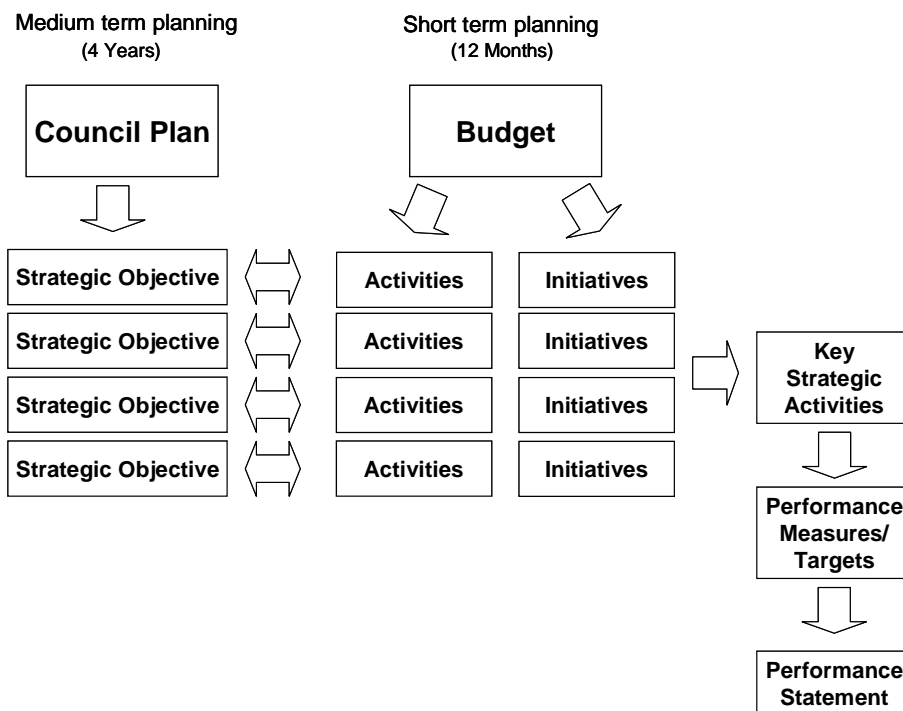
STRATEGIC OBJECTIVES

<b>Strategic Objective</b>	<b>Description</b>
Governance	Effective leadership providing representation and advocacy for the community backed by a financially strong organisation.
Community	Communities enjoying good health and well being.
Local Economy	Sustainable growth in our local economy.
Environment and Climate Change	A natural environment that is diverse, healthy and cared for.
Planning and Land Use	Sustainable land use, development and growth
Infrastructure	To enhance the sustainability of our infrastructure, recognising the changing needs and expectations of our communities
Corporate Development	Improve systems and processes.



## ACTIVITIES, INITIATIVES AND KEY STRATEGIC ACTIVITIES

This section provides a description of the activities and initiatives to be funded in the *Annual Budget* for the 2011-12 year and how these will contribute to achieving the strategic objectives specified in the *Council Plan*. It also includes a number of key strategic activities and performance targets and measures in relation to these. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and Council Plan is shown below.



THEME 1: GOVERNANCE

OBJECTIVES

- Effective leadership providing representation and advocacy for the community backed by a financially strong organisation.

Strategies the Council will use during the year to achieve the objectives above are:

- Facilitate and support recovery within fire affected communities
- Provide opportunity for open and responsive communication with the community
- Improve governance systems, processes and relationships
- Be consistent fair and transparent in our decision making
- Provide sound financial management.
- Advocate on issues of importance to our community

ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue (Expenditure) <b>Net Cost</b> \$'000
<b>Civic functions and events</b>	These events and functions include Council meetings and the support of community functions including Australia Day event, citizenship ceremonies and support of local art shows	0 (50) <b>(50)</b>
<b>Communications and publications</b>	Communications and publications include a regular Mayors chair and Councillor Comment to keep residents informed of council activities and what's happening across the shire. Regular radio spots are maintained and newsletters issued as well as annual reports and strategy documents	0 (161) <b>(161)</b>
<b>Chief Executive and Executive Team</b>	This area includes Chief Executive Officer and Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas. Income relates to Victorian Grants Commission Annual Grant.	3,006 (990) <b>2,016</b>
<b>Councillors</b>	This includes the cost of council elections, council chambers, Mayor and Councillors expenses and corporate support for Councillors	0 (309) <b>(309)</b>

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INITIATIVES

1. Undertake a community visioning exercise to develop a Murrindindi 2030 Community Plan.
2. Complete continuous improvement and Best Value requirements.
3. Participate in Council Reforming Business – Procurement Excellence Program.
4. Develop a strategy to manage and maintain gifted assets and Council's long term sustainability.

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KEY STRATEGIC ACTIVITIES

<b>Key Strategic Activity</b>	<b>Activity</b>	<b>Performance measure</b>	<b>Performance Target</b>
<b>Provide Sound financial stewardship</b>	Ensure sound financial practices are maintained	Number of serious/high audit issues raised in Management Letter for 2010-11 Financial Year	≤ 2

THEME 2: COMMUNITY

OBJECTIVES

- Communities enjoying good health and well being

Strategies the Council will use during the year to achieve the above objectives are:

- Facilitate and support recovery within fire affected communities.
- Foster a more resilient community by prompting diversity, inclusion, access and equity, and supporting community interaction
- Facilitate improved quality of life for the Murrindindi community.
- Advocate for and facilitate access to Arts and culture experiences and events.

ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue
		(Expenditure)
		<b>Net Cost</b>
		<b>\$'000</b>
<b>Children and Family Services</b>	This Unit provides family orientated support services including Maternal and Child Health, home and centre based childcare and youth support.	451 <u>(934)</u> (483)
<b>Aged &amp; Disability Services</b>	This Unit provides a range of services for the aged and people with disabilities including delivered and group meals, domestic support, personal care, social activities and outings, home maintenance and senior citizens clubs	1,555 <u>(1,938)</u> (383)
<b>Community Services Administration</b>	This includes general administration and the administration of Council's Community Properties.	118 <u>(484)</u> (366)
<b>Emergency Services</b>	Funding of Council's Emergency Services obligations.	37 <u>(68)</u> (31)
<b>Library Services</b>	This Unit provides Libraries in Alexandra, Yea and Kinglake and the mobile library visits Marysville, Buxton, Eildon, Flowerdale and Strath Creek. The service caters for cultural, recreational and educational needs of residents and provides a focal point for the community to meet, relax and enjoy the facilities and services offered.	137 <u>(625)</u> (488)
<b>Customer Services</b>	This Unit provides front counter services at Alexandra, Yea and Kinglake offices including reception, telephone, receipting of payments, connecting customers with relevant departments, customer request coordination, hall bookings etc.	4 <u>(478)</u> (474)

Service Category	Description	Revenue
		(Expenditure)
		Net Cost
		\$'000
<b>Recreation Services</b>	This Unit provides strategic planning to inform the development of recreation services and infrastructure and coordinates council services including swimming pools and the mobile skate ramp includes all recreation responsibilities in Shire including Swimming Pools, Sports Pavilions and Recreation centre.	472 (798) (326)

## INITIATIVES

1. Continue work with fire affected communities to assist with ongoing implementation of community based recovery plans based on active participation and strengthened community connectedness.
2. Establish maintenance service standards for Section 86 Committees of Management.
3. Implement initiatives from the Health and Well Being Plan.
4. Continue the implementation of the Transport Connections Program into 2011.
5. Extend programs to all fire affected communities to strengthen communities and prepare for future disasters.
6. Investigate a community building initiative in Yea.

## KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Activity	Performance measure	Performance Target
Funding Community Groups Needs	Community and Emergency Grants	That Community Grant applications are considered in accordance with grant guidelines	All applications are determined by Council

**THEME 3: LOCAL ECONOMY**

**OBJECTIVES**

- Sustainable growth in our local economy

Strategies the Council will use during the year to achieve the above objectives are:

- Facilitate and support recovery of businesses within fire affected communities.
- Support and promote events and festivals across the Shire.
- Provide support to new and expanding businesses.
- Participate in cooperative marketing.
- Facilitate improved access to Information communication Technology and mobile phone services.
- Undertake or facilitate major economic development projects.

**ACTIVITIES**

The following represent the main activities of this Theme.

<b>Service Category</b>	<b>Description</b>	Revenue (Expenditure) <b>Net Cost</b> <b>\$'000</b>
<b>Tourism</b>	Provides a framework for shire wide and cross council co-operation in visitor information services and destination marketing to maximize visitor numbers and economic yield.	184 <u>(300)</u> (116)
<b>Economic Development</b>	This Unit assists business investment and growth and facilitates opportunities for local residents to improve their education and skill levels and access local employment	27 <u>(368)</u> (341)
<b>Yea Saleyards</b>	This area covers the management and operations of the Yea Saleyards.	177 <u>(137)</u> 40

**INITIATIVES**

1. Develop Action Plans to enable implementation of the Economic Development Strategy 2011 – 2016.
2. Participate in development of a feasibility study of the Murrindindi Training Institute.
3. Develop a plan to attract new business and support existing businesses throughout the shire.

## Council Budget 2011-12

4. Facilitate processes relating to the development of Mt Pinniger Resort, and a core tourism development in Marysville.
5. Progress the development of industrial land in Alexandra – Alexandra Saleyards and Binns-McCrae Road.
6. Participate in Yarra Valley – High Country touring route marketing campaign.
7. Undertake a feasibility study to enable improved access to high speed, affordable broadband and mobile phone services. If warranted apply for grant funding for an initial implementation.
8. Facilitate opportunities for promotion and marketing of the Goulburn River High Country Rail Trail

### KEY STRATEGIC ACTIVITIES

<b>Key Strategic Activity</b>	<b>Activity</b>	<b>Performance measure</b>	<b>Performance Target</b>
<b>Provide support to new and expanding businesses</b>	Implementation of the Economic Development Strategy	Action Plan Developed	30 June 2012

THEME 4: CLIMATE CHANGE AND NATURAL ENVIRONMENT

OBJECTIVES

- A natural environment that is diverse, healthy and cared for

Strategies the Council will use during the year to achieve the above objectives are:

- Facilitate and support environmental recovery within fire affected communities
- Promote and advocate sustainable living, business practice and land use
- Reduce generation of waste by Council and the community
- Integrate environmental resource and land management across Council operations
- Reduce council and community carbon footprint
- Encourage the community to adapt to climate change

ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue
		(Expenditure)
		<b>Net Cost</b>
		<b>\$'000</b>
<b>Bushfire Recovery</b>	Continue the Bushfire Recovery Program as funded.	5,163 <u>(6,195)</u> (1,032)
<b>Environmental Management</b>	Manage the overall impact of council's impact on the environment including roadside biodiversity and weed mapping and pest, plant and animal programs.	0 <u>(339)</u> (339)
<b>Waste Management Services</b>	Provides kerb side rubbish and recycling collection, management of refuse recovery centers at Alexandra, Yea, Eildon Kinglake and Marysville and a landfill in Alexandra. The service also provides educational programs aimed at reducing the generation of waste.	2,889 <u>(2,333)</u> 556



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INITIATIVES

1. Implement an environmental best practice code and training plan for outdoor works.
2. Assess roadside biodiversity and conservation value and develop guidelines for management and protection.
3. Identify and prioritise sites with significant biodiversity values and formulate management guidelines to protect them.
4. Develop and commence implementation of an offset plan for native vegetations removal associated with Council managed works.
5. Establish water use targets for Council facilities and activities and monitor progress.
6. Finalise and commence implementation of the Council's waste management, including the expansion of recycling facilities in public places.

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KEY STRATEGIC ACTIVITIES

<b>Key Strategic Activity</b>	<b>Activity</b>	<b>Performance measure</b>	<b>Performance Target</b>
Reduce generation of waste by Council and the Community	Complete Council's Waste management Strategy	Strategy adopted by Council	30 June 2012

**THEME 5: PLANNING AND ENVIRONMENT**

**OBJECTIVES**

- Sustainable land use, development and growth

Strategies the Council will use during the year to achieve the above objectives are:

- Streamline approvals processes to encourage rebuilding in fire affected areas
- Use a strategic approach to land use planning to facilitate integrated residential and public facility construction
- Continue to strengthen partnerships with the Department of Sustainability and Environment and The Country Fire Authority.

**ACTIVITIES**

The following represent the main activities of this Theme.

<b>Service Category</b>	<b>Description</b>	Revenue (Expenditure) <b>Net Cost</b> <b>\$'000</b>
<b>Building Control</b>	Provides statutory building services to the council and community including processing of building permits, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	208 (298) (90)
<b>Local Laws</b>	Facilitates a safer community through the provision of school crossing supervision, traffic management, domestic animal management, regulation and enforcement of local laws and community fire prevention	137 (444) (307)
<b>Development Approvals</b>	Processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing council at the Victorian Civil and Administrative Tribunal where necessary. The service also monitors the Murrindindi Planning Scheme as well as preparing major policy documents shaping the future of the shire. It also prepares and processes amendments to the Murrindindi Planning Scheme.	180 (654) (474)
<b>Environmental Health</b>	Protects the community's health and well being by coordinating food safety support programs and immunization.	74 (169) (95)

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INITIATIVES

1. Review the Council's fire management planning having regard to the state's response to the Bushfire Royal Commission.
2. Map municipal fire risk
3. Review and adopt Alexandra Urban Design Framework.
4. Develop a plan for the review of existing Urban Design Frameworks.
5. Assess implications of conducting a shire wide Rural Land Study.
6. Assist Goulburn Murray Water in rezoning process related to the Mt Pinniger Resort Development.

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KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Activity	Performance measure	Performance Target
Use a strategic approach to land use planning to facilitate integrated residential and public facility construction	Complete development of a Kinglake Ranges, Flowerdale and Toolangi Strategic Plan	Plan adopted by Council	30 June 2012

## THEME 6: INFRASTRUCTURE

### OBJECTIVES

- To enhance the sustainability of our infrastructure, recognizing the changing needs and expectations of our communities

Strategies the Council will use during the year to achieve the above objectives are:

- Rebuild community infrastructure damaged or destroyed by the February 2009 fires
- Work with the fire affected communities and other levels of government to assist the implementation of priority infrastructure projects
- Undertake a range of community infrastructure projects which enhance community amenity and foster civic pride
- Align infrastructure service delivery with community needs and expectations
- Improve and expand the network of footpaths and shared trails both within towns and linking communities
- Maintain and further develop a safe and efficient transport network
- Undertake whole-of –life costing analyses for all new assets, and commit to funding necessary operational, maintenance and renewal amounts
- Enhance the organisation's asset knowledge and data
- Define and quantify the infrastructure renewal funding gap and seek to close this gap by 5% per annum.

Activities set out below are those the Council undertakes to meet the needs of the community.

Large capital and recurrent grants and contributions are received under this theme. The details of the income are described under the analysis of the Operating Statement.

See section 6 and Appendix C for details of capital works projects.

## ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue (Expenditure)
		Net Cost \$'000
<b>Capital Income</b>	Funding for Capital projects.	6,694 (0) 6,694
<b>Parks &amp; Gardens</b>	Provide planning, development and maintenance to our public open space, road reserves and parks	0 (1,185) (1,185)
<b>Quarry operations</b>	Operation of Council's Topsy Gully Quarry.	526 (384) 142
<b>Infrastructure Works</b>	Includes cost of Murrindindi Construction and other infrastructure works in Shire.	5,407 (9,789) (4,382)
<b>Street Lighting</b>	Provision of street lighting for townships.	0 (97) (97)

## INITIATIVES

1. Develop a shire wide pathway strategy to identify future priorities.
2. Rebuild damaged and destroyed buildings and other infrastructure.
3. Develop Asset Management Plans for key infrastructure categories.
4. Develop a five year forward capital works plan (new and upgrade works) aligned to the Strategic Resource Plan (SRP).
5. Implement systems that quantify the infrastructure renewal gap and adopt policies that seek to close the gap by 5% per annum.
6. Build the Goulburn River High Country Rail Trail.
7. Pursue funding for the replacement or upgrade of key bridges.
8. Undertake a review of special Charge Scheme policies and processes.
9. Implement the findings of the Alexandra and Yea Storm Water Strategies as opportunities arise.

## KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Activity	Performance measure	Performance Target
Undertake a range of community infrastructure projects which enhance community amenities and foster civic pride	Completion of capital works program.	Report to Council on a quarterly basis	Minimum 70 percent of program budget expended.

THEME 7: CORPORATE DEVELOPMENT

OBJECTIVES

- Improve systems and processes

Strategies the Council will use during the year to achieve the above objectives are:

- Improve systems and processes.
- Communicate well with our stakeholders
- Deliver excellent customer service
- Reduce organisational risk
- Be an employer of choice

Activities set out below are those the Council undertakes to meet the needs of the community.

ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue
		(Expenditure)
		Net Cost
		\$'000
<b>Financial Services</b>	Includes the management of council's finances, payment of salaries, accounts payable & receivable, raising and collection of rates and charges and valuation of properties throughout the municipality	12,797 (941) 11,856
<b>Corporate Services</b>	Provides statutory and corporate support services to council, including coordination of business papers for meetings of the council and its committees and coordination of procurement. It is responsible for the provision of document and information management support services to Council, including compliance with statutory obligations under Freedom of Information, Public Records, Information Privacy and Local Government Acts.	0 (731) (731)
<b>Organisational Development</b>	Has a focus on management of risk and organisational well being and improving performance through the continuous development, improvement and implementation of our strategies, policies and procedures.	0 (308) (308)
<b>Depreciation</b>	Depreciation of Council's physical and infrastructure assets	0 (994) (994)
<b>Information Technology</b>	Provides support, and maintains communications and computing systems, facilities and infrastructure to enable staff to deliver services in a smart, productive and efficient way	0 (622) (622)

## INITIATIVES

**Note:** where not specified, services will be funded from net operating budget.

1. Support staff to achieve their best given the increased workload for bushfire recovery.
2. Implement the Customer Service Plan.
3. Investigate the option of participating in the MAV shared services proposal.
4. Implement procurement policies and processes.
5. Review Chart of Accounts.
6. Review the Rating Strategy.

## KEY STRATEGIC ACTIVITIES

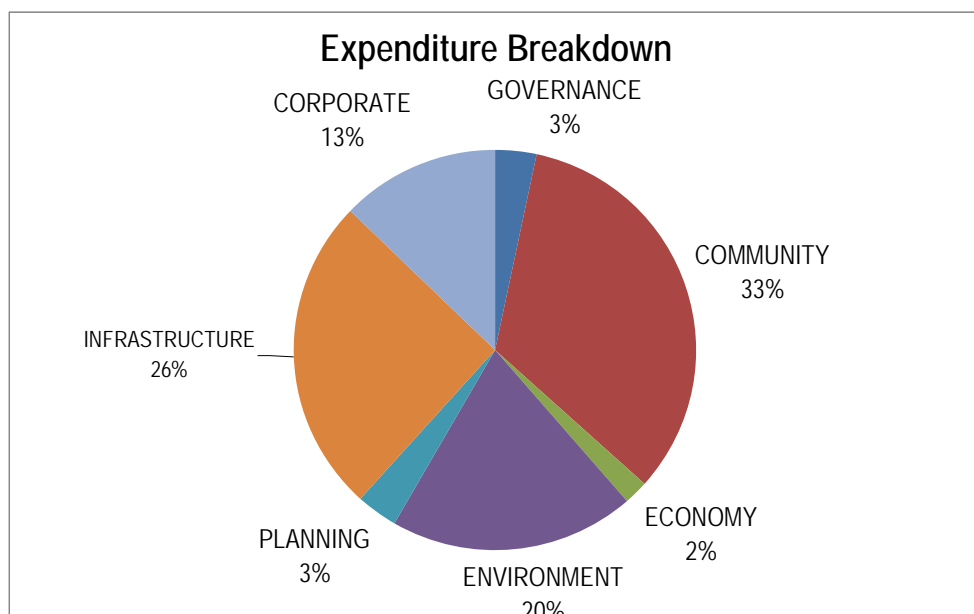
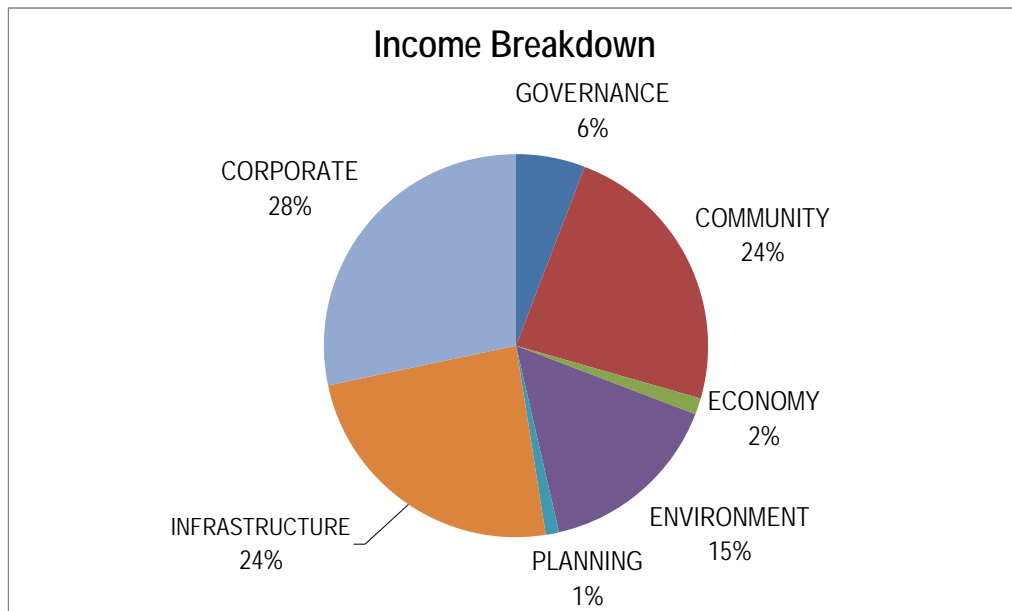
Key Strategic Activity	Activity	Performance measure	Performance Target
Improve systems and processes	Review the Rating Strategy	Review commenced and consultant engaged	30 June 2012

## THEMATIC SUMMARY

Theme	Income	Expenditure	Net
Governance	3,006,949	1,508,953	1,497,996
Community	12,438,999	14,994,670	(2,555,671)
Local Economy	787,259	805,309	(18,050)
Environment & Climate Change	8,051,229	8,866,402	(815,173)
Planning and Land Use	598,762	1,565,532	(966,770)
Infrastructure	12,626,540	11,451,851	1,174,689
Corporate Development	14,913,163	5,712,211	9,200,952
<b>TOTAL</b>	<b>52,422,901</b>	<b>44,904,928</b>	<b>7,517,973</b>

THEME BREAKDOWN – INCOME AND EXPENDITURE

The following two graphs show the Income and Expenditure by Theme. The Environment theme includes the Bushfire recovery income and expenditure and is therefore accentuated, but diminished in comparison with 2010/2011.





## BUDGET INFLUENCES

This section sets out the key influences on the *2011-12 Budget*.

### EXTERNAL INFLUENCES

#### STATE GOVERNMENT 2011-12 BUDGET

The *State Government Budget* has been a major contributor to the bushfire recovery effort with government grants via Vic Roads and other agencies that will continue to flow to Murrindindi Shire in 2011-12 to restore facilities and services to affected communities.

#### ROADS TO RECOVERY ALLOCATIONS

In March 2009 the Minister for Infrastructure, Transport, Regional Development and Local Government, Anthony Albanese announced individual council allocations for the next five years of the *Roads to Recovery Program* (2010-11 to 2013-14). The five year funding allocations are based on the recommendations of State/Territory Local Government Grants Commissions. Councils can use the funding they receive from the Program to make urgent repairs and upgrades to their local road networks. The funding is untied and can go towards the local priorities identified by local communities.

For the Shire of Murrindindi this means an allocation of **\$4,167,501** for the life of the program (2009-10 to 2013-14). The allocation for the year 2011-12 and for each of the next 3 years is an amount of **\$833,500**.

#### SUPERANNUATION – UNFUNDED DEFINED BENEFITS LIABILITY

Allowance has been made for payment of the Vision Super unfunded Defined Benefits liability of \$355,875 as a result of an actuarial shortfall reported in December 2008. This shortfall is being levied across all Councils in Victoria and is payable on 1 July 2011.

Local Government Victoria have reported on consultation with the Victorian Auditor-General's Office and recommends that councils apply the accounting treatment required by *AASB 119 Employee Benefits* for the shortfall identified by Vision Super for each council.

#### EPA LEVIES

Increases in the levy payable to the State Government upon disposal of waste into landfill have resulted in additional waste costs being borne by all local government.

#### REGIONAL GROWTH FUND

As the fund is not finalised provision has not been made in the 2011-12 budget for additional infrastructure funding. Whilst additional support is welcomed it will not significantly reduce the renewal gap. As funding is confirmed the budget will be modified accordingly.

## INTERNAL INFLUENCES

### EMPLOYEE BENEFITS

New Enterprise Agreement (EA) came into effect in February 2010.

New increases include:

- Increments of 3.8 percent or \$36.00(minimum)
- Additional Superannuation
- End of Band increases
- Maternity Leave

A review of Councils EA is scheduled for January, 2012.

## OTHER INFLUENCES

### VICTORIA GRANTS COMMISSION

The amount included in the 2011-12 Budget has assumed an increase of 3% of the 2010/2011 grant amount. The estimate for the 2011/12 financial year is \$4,283,205.

### BUSHFIRE REBUILDING AND COMMUNITY PROJECTS

The impact of taking on \$52.8 million in VBRRRA assets has been included in the operating statements via depreciation, maintenance and operating costs for the 2011-12 financial year and successive periods as reflected in the Long Term Financial Plan (LTFP). These assets will remain as a continuing legacy of the Bushfire Recovery. A portion of these assets are incomplete projects and will it be the responsibility of Council to finalise delivery. As the process of project completion will be ongoing for some time it is anticipated there will be further regular reviews required to assess any potential financial impacts on the LTFP and 2011/12 budget.

Council and the Victorian Government have entered into a Memorandum of Understanding (MOU) for the purpose of facilitating the planning, resourcing and delivery of bushfire recovery programs in the municipality by the provision of financial assistance to serve the needs of the community.

The Reform and Recovery Plan is based upon the 7 themes of the Council Plan. In addition the Plan establishes five goals which overarch it as being:

- Financial sustainability
- Enhancing governance and corporate systems
- Community empowerment and capacity building
- Managing infrastructure provision
- Sound strategic framework.

## Council Budget 2011-12

Each goal is supported by a range of strategies and actions which respond to the needs of both the Murrindindi community and council. It is directed towards both supporting the recovery of the community as well as reforming Council processes and practices to support its ongoing financial sustainability.

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### GOULBURN RIVER HIGH COUNTRY RAIL TRAIL

The construction of the Goulburn River High Country Rail Trail is scheduled to be completed in early 2012 and will become one of the State's premier rail trail attractions, encompassing approximately 80 kilometres in length within the Murrindindi Shire and passing through the Shire's townships of Yea, Molesworth, Alexandra and Yarck. With responsibility for the management of the trail within the Shire, the Council has allocated \$40,000 in its 2011/2012 budget for trail maintenance.

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### FUTURE FINANCIAL AND SERVICE REVIEWS

Council has also identified a number of initiatives which will influence future budgets enabling further savings in expenditure and increases in non-rate revenue to be realised.

These will include reviews of policies relating to employee benefits, particularly vehicle allocation, a review of Council assets and its property portfolio as well as its fees and charges.

In addition Council will undertake a review of its rating strategy in 2011- 2012 and will also have completed a review of services by October 2011 and commenced its implementation of that review.

The Council Plan, incorporating the Strategic Resource Plan, has also highlighted the impacts of the new and enhanced gifted assets as a result of the February 2009 bushfires and in 2011-2012 Council will be strongly advocating to the State Government on the need for government assistance in addressing the financial legacy of these facilities which Council is currently bearing.

## MURRINDINDI SHIRE COUNCIL BUDGET PRINCIPLES

Guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets.

The principles included:

- Existing fees and charges to be increased in line with CPI or market levels
- Grants to be based on confirmed funding levels
- New revenue sources to be identified where possible
- Salaries and wages to be increased in line with Council's *Enterprise Bargaining Agreement*
- Operating revenues and expenses arising from completed 2010-11 capital projects to be included.

## LEGISLATIVE REQUIREMENTS

The *2011-12 Budget*, which is included in this report, is for the year 1 July 2011 to 30 June 2012 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2012 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, and other financial information that Council requires in order to make an informed decision about the adoption of the budget.

**BUDGET OVERVIEW****BUDGETED STANDARD INCOME STATEMENT**

	<b>Forecast 2010-11 \$'000</b>	<b>Budget 2011-12 \$'000</b>	<b>Variance \$'000</b>
<b>Revenue Types</b>			
Revenue – Ordinary Activities	25,138	24,910	(228)
Revenue – Non Cash	24,123	6,436	(17,687)
Revenue – Non Recurrent Grants	44,487	21,076	(23,411)
<b>Total Revenue</b>	<b>93,748</b>	<b>52,422</b>	<b>(41,326)</b>
Operating Expenditure	66,770	44,904	(21,866)
<b>Surplus/(Deficit)</b>	<b>26,978</b>	<b>7,518</b>	<b>(19,460)</b>

**BUDGETED STANDARD CASHFLOW STATEMENT**

	<b>Forecast 2010-11 \$'000</b>	<b>Budget 2011-12 \$'000</b>	<b>Variance \$'000</b>
<b>Cashflows</b>			
Operating	12,452	6,191	(6,261)
Investing	(15,202)	(11,554)	3,648
Financing	(1,738)	(112)	1,626
<b>Net Movement in Cash held</b>	<b>(4,488)</b>	<b>(5,475)</b>	<b>(987)</b>
Cash at beginning of Year	17,080	12,592	(4,488)
<b>Cash at End of Year</b>	<b>12,592</b>	<b>7,117</b>	<b>(5,475)</b>

**BUDGETED STANDARD BALANCE SHEET**

	<b>Forecast 2010-11 \$'000</b>	<b>Budget 2011-12 \$'000</b>	<b>Variance \$'000</b>
<b>Assets</b>			
Current Assets	14,712	11,346	(3,366)
Non-Current Assets	251,310	263,854	12,544
<b>Total Assets</b>	<b>266,022</b>	<b>275,200</b>	<b>9,178</b>
<b>Liabilities</b>			
Current Liabilities	6,474	7,835	(1,361)
Non-Current Liabilities	5,016	5,315	( 299)
<b>Total Liabilities</b>	<b>11,490</b>	<b>13,150</b>	<b>(1,660)</b>
<b>NET ASSETS</b>	<b>254,532</b>	<b>262,050</b>	<b>7,518</b>
Equity	254,532	262,050	7,518
<b>TOTAL EQUITY</b>	<b>254,532</b>	<b>262,050</b>	<b>7,518</b>

**BUDGETED STANDARD STATEMENT OF CAPITAL WORKS**

	<b>Forecast 2010-11 \$'000</b>	<b>Budget 2011-12 \$'000</b>	<b>Variance \$'000</b>
Renewal	7,989	5,547	(2,442)
New	5,354	3,418	(1,936)
Upgrade	2,211	2,874	663
<b>Total</b>	<b>15,554</b>	<b>11,839</b>	<b>(3,715)</b>

## BUDGET ANALYSIS

### REVENUE FROM ORDINARY ACTIVITIES

Revenue Types	Forecast 2010-11 \$'000	Budget 2011-12 \$'000	Variance \$'000
Rates and charges	12,460	13,507	1,047
Rate Assistance Package	2,126	1,950	(176)
Special Charge Scheme	0	108	108
Statutory fees and fines	626	498	(128)
User fees	4,670	3,119	(1,551)
Grants – Recurrent	4,875	5,929	1,054
Grants – Non-Recurrent	42,361	19,126	(23,235)
Interest	665	472	(193)
Other revenue	542	548	6
Contributions Cash	726	650	(76)
Contributions Non Cash	24,123	6,436	(17,687)
Reimbursements	574	79	(495)
<b>Total operating revenue</b>	<b>93,748</b>	<b>52,422</b>	<b>(41,326)</b>

### RATES AND CHARGES

An increase of 6% of the rate in the dollar has been budgeted for in 2011-12. Growth of 1% in the rate base has also been allowed for and together with waste management charges, contributes to the total rate revenues of \$13.507 million, as calculated in the statutory information table provided at Appendix B. The percentage increase of the rate in the dollar, combined with the increase in waste management charges, equates to an increase in revenue of rates and charges on the previous year of 8.41% or \$1.047 million.

### RATES ASSISTANCE PACKAGE

Due to the February 2009 bushfires the State Government has provided a funding to reflect the Rates Revenue that Council lost as a result of the decrease in private property Capital improved Value. This package (total \$3.085m) will be received by Council over the four year period ending 2012-13.

### SPECIAL CHARGE SCHEMES

Green Street Alexandra special charge scheme is expected to raise revenue of \$108,000. This was originally budgeted to occur in 2009-10 but has been delayed.

### STATUTORY FEES AND FINES

Statutory fees are levied in accordance with legislation and include animal registrations, Health Act registrations, building permits and certificates, septic tank inspections and planning and building inspection fees. Where legislation does not dictate the size of an increase the budget principle of 3 percent has been applied. Income from Fees and Fines is significantly lower in 2011-12 than 2009-10 and 2010-11 due to the once-off effect of the Bushfires on Building Inspection (\$327K), Septic Tank Inspection fees (\$60k) and Planning Fees (\$40K).

Refer Appendix D for complete table of Fees and Charges

## USER FEES

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include external works, use of leisure and other community facilities, and the provision of human services such as child care, and home and community care services. The significant change between the 2009-10 forecast outcome and the 2011-12 relates to use of Council's landfill site for bushfire cleanup. This has been an ongoing dispute, which is anticipated to be resolved in 2011-12.

Other user fees have been estimated to increase at 3 percent for the budget period.

## GRANTS – OPERATING

Recurrent grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's recurrent services to ratepayers. Contributions from other parties towards property development costs are also included. Operating grants have decreased in total since last year largely due to an advance payment from the Victorian Grants Commission. Significant movements in grant funding are summarized below:

Grant Funding - Recurrent	Forecast 2010-11 \$	Budget 2011-12 \$	Variance \$
<b>HUMAN SERVICES</b>			
Children Services Funding	500	500	0
Family Day Care	246,850	252,900	6,050
In Home Child Care	25,855	20,750	(5,105)
Kinglake Early Learning Centre	99,748	0	(99,748)
Maternal & Child Health	135,219	135,219	0
Respite Care	76,650	81,984	5,334
Community Aged Care Packages	90,500	102,301	11,801
Assessment and Care Management	146,005	146,005	0
Health Care & Delivered Meals	20,631	2,214	(18,417)
Home Care	324,500	324,500	0
Personal Care	52,172	52,172	0
Planned Activity Group (Core & High)	111,865	114,680	2,815
Property Maintenance	62,286	62,286	0
Respite Home and Community	38,026	38,026	0
Rural Transaction Centre - Kinglake	4,186	4,186	0
Senior Citizens Week	2,350	2,200	(150)
Social Support Core	61,596	61,596	0
Service System Resourcing	46,064	46,064	0
Volunteer Co-ordination	11,132	11,148	16
	<b>1,556,135</b>	<b>1,458,731</b>	<b>(97,404)</b>
<b>RECREATION &amp; CULTURE</b>			
Murrindindi Library Service	121,363	125,004	3,641
<b>WASTE &amp; ENVIRONMENT</b>			
State Emergency Service	36,000	37,080	1,080

	Forecast 2010-11 \$	Budget 2011-12 \$	Variance \$
<b>Grant Funding - Recurrent</b>			
<b>PLANNING &amp; ENVIRONMENT</b>			
School Crossing Supervision	14,836	14,836	0
Immunizations	10,500	10,500	0
	<b>25,336</b>	<b>25,336</b>	<b>0</b>
<b>GRANTS COMMISSION</b>			
General Allocation	1,959,335	2,675,696	716,361
Local Roads Allocation	1,176,457	1,607,509	431,052
	<b>3,135,792</b>	<b>4,283,205</b>	<b>1,147,413</b>
<b>TOTAL RECURRENT</b>	<b>4,874,626</b>	<b>5,929,356</b>	<b>1,054,730</b>

#### GRANTS – NON-RECURRENT

Non-recurrent grants include all state and federal sources for one-off capital works or major projects. The table below lists the non-recurrent grants that will be managed and finalised during the coming year:

	Forecast 2010-11 \$	Budget 2011-12 \$	Variance \$
<b>Grant Funding - Non Recurrent</b>			
<b>Natural Disaster Funding</b>			
Project Manager Bushfire	0	370,000	370,000
Natural Disaster Payments	17,546,291	4,430,475	(13,115,816)
Community Recovery Fund	20,437	244,011	223,574
Community Projects Initiative	12,790,646	9,664,345	(3,126,301)
Bushfire Memorials	62,858	0	(62,858)
Storm Damage	5,695,284	78,640	(5,616,644)
Murrindindi Assistance Package	1,932,383	2,037,408	105,025
Boundary Fencing	56,273	0	(56,273)
Bushfire Commemorative Events	72,500	0	(72,500)
Community Development Officer	200,000	0	(200,000)
Land Purchase/Leases	310,078	0	(310,078)
Other Bushfire Recovery	95,791	118,054	22,263
Rates & Valuations	925,785	800,000	(125,785)
<b>TOTAL NATURAL DISASTER FUNDING</b>	<b>39,708,326</b>	<b>17,742,933</b>	<b>(21,965,393)</b>



	Forecast 2010-11 \$	Budget 2011-12 \$	Variance \$
<b>Grant Funding - Non Recurrent</b>			
<b>Administration</b>			
Saleyards	0	400,000	400,000
<b>Community Development</b>			
UDF Kinglake Initiative CBI	20,000	0	(20,000)
Kinglake Ranges Community Building	72,872	0	(72,872)
Spring Valley Rec	22,500	0	(22,500)
Kinglake Aquatic Study	25,000	0	(25,000)
	<b>140,372</b>	<b>0</b>	<b>(140,372)</b>
<b>Council Buildings</b>			
Yea Shire Hall	203,636	150,000	(53,636)
<b>Human Services</b>			
Community Care and Support	5,522	0	(5,522)
Murrindindi Transport connections Phase 3	53,266	109,234	55,968
Alexandra Community Kitchen & Garden	25,000	0	(25,000)
Family & Youth Services	297,739	19,450	(278,289)
Other	20,000		(20,000)
	<b>401,527</b>	<b>128,684</b>	<b>(278,843)</b>
<b>Planning &amp; Environment</b>			
Roadside Weeds	96,368	0	(96,368)
CFOC Threatened Grassy Woodlands	7,000	0	(7,000)
Environment Strategy	2,000	0	(2,000)
Pest Grant Program	45,000	0	(45,000)
Local Laws – Fire Prevention	20,000	20,000	0
Murrindindi Heritage Study	30,000	10,000	(20,000)
Other	3,460	2,500	(960)
	<b>203,828</b>	<b>32,500</b>	<b>(171,328)</b>
<b>Recreation &amp; Culture</b>			
Rotary Park Upgrade	81,000	0	(81,000)
Kinglake Memorial Reserve SRV	76,000	0	(76,000)
Bushfire Relief Community Sports	120,000	0	(120,000)
Friends of Yea Railway - Pipeline	55,000	39,545	(15,455)
Yea Tennis Club Pipeline	272,727	0	(272,727)
Marysville Skatepark - Community	0	30,000	30,000

## Council Budget 2011-12

Yea Community Park - Railway	55,025	48,026	(6,999)
	<b>Forecast 2010-11</b>	<b>Budget 2011-12</b>	<b>Variance</b>
<b>Grant Funding - Non Recurrent</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Eildon Community Basketball Court	33,468	0	(33,468)
Glenburn Community Playground	102,000	0	(102,000)
Bollygum – Jobs fund (DEEWR)	530,601	0	(530,601)
Bollygum Skate Park Grant	12,000	0	(12,000)
Bollygum Park RDV Grant	30,000	0	(30,000)
Bollygum Park DPCD Grant	118,320	0	(118,320)
Yea Wetlands Visitor Information	190,909	1,513,486	1,322,577
Caravan Parks	150,000	150,000	0
Library Books	6,426	6,619	193
Flowerdale Tennis Courts	60,000	0	(60,000)
Yea Cemetery Memorial Grounds	80,909	0	(80,909)
Alexandra Community Leisure Centre Feasibility Study	10,000	0	(10,000)
Reg & Local Community Infrastructure (RLCIP) 1,2 &3	371,000	0	(371,000)
Swimming Pools	8,000	1,000	(7,000)
	<b>2,363,385</b>	<b>1,788,676</b>	<b>(574,709)</b>
<b>Transport</b>			
Roads to Recovery	833,500	833,500	0
Kinglake Ranges Pathway	58,545	0	(58,545)
Flowerdale Ranges Pathway	32,363	0	(32,363)
Toolangi District House Walking Track	113,637	0	(113,637)
Vic Forest Funding	415,806	0	(415,806)
	<b>1,453,851</b>	<b>833,500</b>	<b>(620,351)</b>
<b>Waste &amp; Environment</b>			
Emergency Services	<b>12,500</b>	<b>0</b>	<b>(12,500)</b>
<b>TOTAL NON RECURRENT GRANTS</b>	<b>44,487,425</b>	<b>21,076,293</b>	<b>(23,411,132)</b>

## INTEREST

Interest earned is forecast to decrease compared to the 2010-11 actual result due to Grant and Insurance Funds received in 2009-10 and 2010-11 being utilised in the bushfire recovery and rebuild projects.

See Appendix A - Budgeted Standard Cash Flow Statement for further detail.

## OTHER REVENUE

Other revenue relates to rental income, leases, cost recoupment, and other miscellaneous income items. The major impact on this revenue stream is due to a slight increase in rental income.

## CONTRIBUTIONS

Contributions relate to monies paid by in accordance with public open space, cost sharing of projects, sponsorships and joint ventures.

Revenue from roads, footpaths and cycle ways and parking and infrastructure development is not anticipated during the 2011-12 financial year as normal development projects may be impaired as a result of the fires.

## CONTRIBUTIONS – NON CASH

Non cash contributions accounts for Council acquiring in the order of \$30 million of new assets as part of the bushfire restoration and recovery program in 2010/11 and 2011/12.

## REIMBURSEMENTS

In the 2009-10 and 2010-11 financial years the revenue received for reimbursements was inflated due to the recovery of expenses incurred by responding to the bushfires. In the 2011-12 financial year this program has largely been completed.

The base budget for reimbursements relates to recovery of legal costs associated with rates, reimbursements from Veteran's Affairs for provision of services and sundry small reimbursements. It is expected that historical levels of revenue from these sources will remain static at around \$80,000 pa.

## NET GAIN ON SALE OF ASSETS

This relates to plant and equipment items traded in during the year. Council budgets to recover the net book value of assets disposed.

## EXPENSES FROM ORDINARY ACTIVITIES

<b>Expenditure Types</b>	<b>Actual 2010-11 \$'000</b>	<b>Budget 2011-12 \$'000</b>	<b>Variance \$'000</b>
<b>Employee benefits</b>	13,712	13,662	(50)
<b>Materials &amp; Services</b>	47,568	24,797	(22,771)
<b>Depreciation and amortisation</b>	4,919	5,465	546
<b>Other expenses</b>	235	614	379
<b>Interest / Finance costs</b>	328	366	38

<b>Total operating expenditure</b>	<b>66,762</b>	<b>44,904</b>	<b>(21,858)</b>
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See Appendix A for detailed information.

## EMPLOYEE BENEFITS

Employee costs include all labour-related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements and superannuation. Employee costs do not include any motor vehicle costs associated with or attributed to the employment of staff.

Employee costs will decrease marginally in 2011-12 compared to 2010-11 due to a decline in fixed term resources responding to the bushfire recovery.

Other key factors include:

- Salary increase in line with Council's Enterprise Agreement (EA), plus increments

## MATERIALS AND SERVICES

Materials and services include the purchase of consumables and payments to contractors for the provision of services. Utility costs are also recorded in this section.

Materials and services are forecast to increase as a result of responding to the grant funded bushfire recovery. This is consistent with the Strategic Resource Plan.

The table below summarises the types of expenses reported in Materials and Contractors.

<b>Materials &amp; Services Expenditure Type</b>	<b>Forecast 2010-11</b>	<b>Budget 2011-12</b>	<b>Variance</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Utilities</b>	537	519	(18)
<b>Contractors</b>	43,406	21,034	(22,372)
<b>Legal Expenses</b>	71	85	14
<b>Insurance</b>	331	393	62
<b>Materials</b>	2,201	1,509	(692)
<b>Contributions</b>	430	469	39
<b>Consultancies</b>	592	788	196
<b>Total Materials &amp; Services</b>	<b>47,568</b>	<b>24,797</b>	<b>(22,771)</b>

Utility costs relate to telecommunications, including usage of telephones and other services such as water, gas and electricity. Contractors relate to works or services contracted by the Murrindindi Shire Council. Some of these works and services include the provision of maintenance services, garbage recycling, meal production, software maintenance, valuation services, and systems development.

Extraordinary decreases in the budgets for Contractors and Consultancies are as a result of the completion of grant funded bushfire recovery projects.

## FINANCE COSTS

## Council Budget 2011-12

Finance costs relate to financial institution charges on borrowed funds.

The increase in borrowing costs results from loans of \$900,000 in 2011-12. Repayments of loan principal are set out in the Budgeted Standard Balance Sheet in Appendix A and the Analysis of Budgeted Cash Position in Section 5 of this document.

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### DEPRECIATION AND AMORTISATION

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant, equipment and infrastructure assets. Investments in new assets and increasing value of assets will raise the base amount from which the depreciation is calculated, therefore as Council continues to improve assets and infrastructure this figure will continue to increase. Depreciation charges in the 2011/12 financial year have increased significantly as a result of the \$30 million assets gifted to Council as a result of the February 2009 bushfire recovery projects.

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### OTHER EXPENSES

Other expenditure relates to rates and charges waived for charitable and not-for-profit organisations, auditor's remuneration and Councillor's allowances. An Unfunded Defined Benefits Liability of \$355,875 being levied across all Councils in Victoria and payable on 1 July 2011.

## ANALYSIS OF BUDGETED STANDARD CASH FLOW STATEMENT

This section analyses the expected cash flows from the operating, investing and financing activities of council for the 2011-12 year. Budgeted cash flows are a key factor for the council in setting the level of rates and guiding the level of sustainable capital expenditure.

### BUDGETED STANDARD CASH FLOW STATEMENT

	Forecast 2010-11 \$'000	Budget 2011-12 \$'000	Variance \$'000
<b>Cash flows from operating activities</b>			
<i>Receipts</i>			
Receipts from ratepayers	12,384	13,468	1,084
Rate Assistance Package	2,126	1,950	(176)
Statutory Fees & Fines & User Charges	9,026	4,230	(4,796)
Recurrent & Non-Recurrent Grants	51,907	23,556	(28,351)
Interest	649	643	(6)
	<b>76,092</b>	<b>43,847</b>	<b>(32,245)</b>
<i>Payments</i>			
Payments to suppliers	(50,231)	(24,427)	25,804
Payments to employees	(13,409)	(13,229)	180
	<b>(63,640)</b>	<b>(37,656)</b>	<b>25,984</b>
<b>Net cash provided by operating activities</b>	<b>12,452</b>	<b>6191</b>	<b>(6,261)</b>
<b>Cash flows from investing activities</b>			
Payment for fixed assets	(15,554)	(11,839)	3,715
Proceeds from sale of fixed assets	352	285	(67)
<b>Net cash used in investing activities</b>	<b>(15,202)</b>	<b>(11,554)</b>	<b>3,648</b>
<b>Cash flows from financing activities</b>			
Trust funds and Deposits	(1,388)	(25)	1,363
Finance Costs	(272)	(305)	(33)
Proceeds from Borrowings	500	900	400
Payment of Borrowings	(578)	(682)	(104)
<b>Net cash used in financing activities</b>	<b>(1,738)</b>	<b>(112)</b>	<b>1,626</b>
<b>Net increase/decrease in cash and cash equivalents</b>	<b>(4,488)</b>	<b>(5,475)</b>	<b>(987)</b>
Cash and cash equivalents at the beginning of the period	17,080	12,592	(4,488)
<b>Cash and cash equivalents at end of the year</b>	<b>12,592</b>	<b>7,117</b>	<b>(5,475)</b>

See Appendix A for details

### CASH FLOWS FROM OPERATING ACTIVITIES

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

### CASH FLOWS FROM INVESTING ACTIVITIES

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

See Appendix C for a summary of the Capital Works Program.

### CASH FLOWS FROM FINANCING ACTIVITIES

The change is due to **\$900K** in new borrowings in 2011-12, offset by the repayment of **\$682K** in loan principal repayments. In 2009-10 funds were received and held in trust related to the Marysville retirement Village being destroyed in the February 2009 bushfires. This money has been held in trust and is expected to be disbursed in 2011-12.

### CASH AND CASH EQUIVALENTS AT END OF THE YEAR

#### RESTRICTED AND UNRESTRICTED CASH AND INVESTMENTS

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement indicates that at 30 June 2011 Council will have cash and investments of **\$6,849K**, which is restricted as shown in the following table:

	Forecast 2010-11 \$'000	Budget 2011-12 \$'000	Variance \$'000
Total cash and investments	12,592	7,117	(5,475)
Restricted cash and investments			
Statutory reserves	971	997	26
Discretionary reserves	3,239	3,356	117
Long service leave	1,763	2,007	244
Quarry Bank Guarantees	112	112	0
	6,085	6,472	387
<b>Total restricted cash and investments</b>	<b>6,507</b>	<b>645</b>	<b>(5,862)</b>

See Appendix A for Budgeted Statement of Investment Reserves.

All reserve funds are backed by cash. Council sets the level of cash required when determining the budget to include other non-discretionary funds such as deposits, trust

funds, investment funds held as security and provision for employee entitlements (balance of investment required under *Local Government Long Service Leave Regulations*) and a nominal amount (25 percent) of Employee Annual Leave Entitlements. As employees do not all take leave at the same time, experience has demonstrated that holding 25 percent of leave entitlements is adequate for any given year.

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### STATUTORY RESERVES BALANCE

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest revenues for Council, they are not available for other purposes.

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### DISCRETIONARY RESERVES BALANCE

The Council has previously made decisions on the purpose of the discretionary reserve. Auditors have suggested in the past that these reserves form part of Council's equity which can be applied to its capital program.

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### LONG SERVICE LEAVE BALANCE

These funds are separately identified as restricted to ensure there are sufficient funds to meet Council's obligations as set out in the *Local Government (Long Service Leave) Regulations 2002*.

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### QUARRY BANK GUARANTEES

These funds relate to bank securities in favour of the Minister of Resources for works authorities relating to Drysdale's Quarry and Topsy Gully Quarry. The securities relate to mining licences and are tied funds.



## ANALYSIS OF BUDGETED STANDARD CAPITAL WORKS STATEMENT

This section analyses the planned capital expenditure budget for the 2011-12 year and the sources of funding for the capital budget.

### CAPITAL WORKS

Capital Works Areas	Forecast 2010-11 \$'000	Budget 2011-12 \$'000	Variance \$'000
Land	364	0	(364)
Buildings	6,621	5,745	(876)
Plant & Machinery	1,101	1,007	(94)
Roads Streets & Bridges	6,947	4,702	(2,245)
Drainage	271	148	(123)
Cultural Assets	8	0	(8)
Furniture & Equipment	129	121	(8)
Library book stock	113	116	3
	0		
<b>Total new works</b>	<b>15,554</b>	<b>11,839</b>	<b>(3,715)</b>
<b>Represented by:</b>			
Renewal	7,989	5,547	(2,442)
Upgrade	2,211	2,874	663
New assets	5,354	3,418	(1,936)
<b>Total capital works</b>	<b>15,554</b>	<b>11,839</b>	<b>(3,715)</b>

See Appendix C for a more detailed listing of the capital works program.

### CARRIED FORWARD WORKS

At the end of each financial year there are projects that are either incomplete or not commenced due to unexpected factors such as planning issues, weather delays or extended consultation.

See Appendix C – Capital Works Program for details.

### LAND

Council has no current plans for purchasing land in the 2011-12 financial year.

### BUILDINGS

Buildings include community facilities, municipal offices, sports facilities, and pavilions.

For the 2011-12 year **\$5.7 million** will be expended on building projects. Details of these projects are available in Appendix C.

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#### PLANT AND EQUIPMENT

Plant and equipment refers to major plant and machinery purchases. For the 2011-12 year it is anticipated that **\$632K** will be expended on the replacement of plant and equipment and vehicles as listed in Appendix C.

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#### PASSENGER VEHICLES

Passenger vehicles relate to sedans and utilities acquired to enable delivery of service. Some vehicles are available to senior officers for private use. For the 2011-12 year it is anticipated that **\$375K** will be expended on the replacement of passenger vehicles.

---

#### ROADS, STREETS AND BRIDGES

During the 2011-12 year **\$4.7 million** will be expended on capital projects (including local roads, car parks, footpaths, bike paths, bridges and culverts, declared main roads, traffic devices, street lighting and traffic signals).

See Appendix C – Capital Works Program for a detailed list of these allocations.

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#### DRAINS

For the 2011-12 year **\$148K** will be expended on drainage projects. Drains include drains in road reserves, retarding basins and waterways.

See Appendix C – Capital Works Program for a detailed list of these allocations.

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#### CULTURAL ASSETS

Cultural assets refer to purchases of local artwork through the local Rotary Art Shows.

These are now funded through operating grants to Art Shows rather than via an acquisition process.

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#### FURNITURE & EQUIPMENT

Furniture and equipment refers to the purchase of replacement computers and other information technology equipment including the provision for upgrade of telephone system, fit out council chambers, and replacement of minor capital equipment for pools.

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#### LIBRARY BOOK STOCK

In 2011-12 **\$116K** has been allocated for the purchase of library book stock that is partly supported by grant funds of **\$7K**.

See Appendix C – Capital Works Program for further information.

## CAPITAL WORKS EXPENDITURE TYPE (ENHANCEMENT, NEW, RENEWAL AND UPGRADE)

A distinction is made between spending to acquire new assets, renewal of existing asset to extend the serviceable life to that which it had originally. An example is expansion or upgrade of existing assets. Expenditure on new assets may result in an additional responsibility for future operation, maintenance and capital renewal.

See Appendix C - Capital Works Program which groups all proposed projects into these four expenditure types.

## FUNDING SOURCES

**Appendix C provides full details of the funding sources for each capital project.**

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### GRANTS - CAPITAL

Capital grants include all monies received from state, federal and community sources for the purposes of funding capital works or major projects on a one off basis.

See section 4.1.6 for a list of significant grants included in the *2011-12 Budget*.

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### CONTRIBUTIONS

Contributions include monies received from community sources and special charge schemes raised to fund infrastructure works.

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### LOANS

**\$900K** will be borrowed to support Council's *Capital Works Program* as determined by our plant replacement strategy, draft *Borrowing Strategy* and the *Strategic Resource Plan*. Of this **\$400K** will be used to construct a roof over the Yea Saleyards, which will be repaid from future earnings.

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### PROCEEDS FROM SALE OF ASSETS

Proceeds from sale of assets includes motor vehicle and plant sales at the time of replacement as determined by council's plant replacement strategy, fleet management company, and *Strategic Resource Plan*.

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### RESERVE INVESTMENTS

Reserve cash and investments include monies set aside for specific purposes.

See Appendix A - Statement of Investment Reserves for more detailed information.

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## SURPLUS BROUGHT FORWARD

In addition to reserve investments, Council also has uncommitted cash and investments which represent working capital and funds preserved from the previous year mainly as a result of grants and contributions being received in advance.

See Appendix C - Capital Works Program for a more complete list of carried forward projects.

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## OPERATIONS

Council generates cash from rates and its operating activities which is used as a funding source for the capital works program. It is forecast that **\$2.823 million** will be generated from operations to fund the 2011-12 capital works program.

## ANALYSIS OF BUDGETED STANDARD BALANCE SHEET

This section analyses the movements in assets, liabilities and equity between 2010-11 and 2011-12. It also considers a number of key performance indicators (KPIs).

## KEY ASSUMPTIONS

In preparing the budgeted Balance Sheet for the year ended 30 June 2011 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- All rates and charges will be collected in the 2011-12 year
- Employee entitlements to be increased in line with Enterprise Bargaining Agreement. No increase in the average rates of leave taken is expected
- Repayment of loan principal is to be \$682K
- Total capital expenditure to be \$11.8 million

## BUDGETED BALANCE SHEET

	Forecast 2010-11 \$'000	Budget 2011-12 \$'000	Variance \$'000
<b>Current assets</b>			
Cash and cash equivalents	12,592	7,117	(5,475)
Trade and other receivables	1,788	3,899	2,111
Accrued Income	40	50	10
Prepayments	152	130	(22)
Inventories	140	150	10
<b>Total current assets</b>	<b>14,712</b>	<b>11,346</b>	<b>(3,366)</b>
<b>Non-current assets</b>			
Property, infrastructure, plant and equipment	251,280	263,804	12,524
Trade and other receivables	30	50	20
<b>Total non-current assets</b>	<b>251,310</b>	<b>263,854</b>	<b>12,544</b>
<b>Total assets</b>	<b>266,022</b>	<b>275,200</b>	<b>9,178</b>
<b>Current liabilities</b>			
Trade and other payables	2,324	3,421	(1,097)
Trust funds and deposits	722	697	25
Provisions – Employee benefits	2,777	2,990	(213)
Interest-bearing loans and borrowings	651	727	(76)
<b>Total current liabilities</b>	<b>6,474</b>	<b>7,835</b>	<b>(1,361)</b>
<b>Non-current liabilities</b>			
Provisions – Employee entitlements	419	517	(98)
Provisions - Other	1,122	1,181	(59)
Interest-bearing loans and borrowings	3,475	3,617	(142)
<b>Total non-current liabilities</b>	<b>5,016</b>	<b>5,315</b>	<b>(299)</b>
<b>Total liabilities</b>	<b>11,490</b>	<b>13,150</b>	<b>(1,660)</b>
<b>Net assets</b>	<b>254,532</b>	<b>262,050</b>	<b>7,518</b>
<b>Equity</b>			
Accumulated surplus	97,817	124,624	26,601
Surplus for year	26,978	7,518	(19,460)
Reserves General	126,668	126,668	0
Reserves – Asset Revaluation	3,060	3,446	377
<b>Total equity</b>	<b>254,532</b>	<b>262,050</b>	<b>7,518</b>

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## CURRENT ASSETS AND NON-CURRENT ASSETS

Cash and cash equivalents includes cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less

Trade and other receivables are monies owed to council by ratepayers and others.

Other assets includes items such as prepayments for expenses that council has paid in advance of service delivery, inventories or stocks held for sale or consumption in council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by the Council over many years.

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## CURRENT LIABILITIES AND NON-CURRENT LIABILITIES

Trade and other payables are those to whom Council owes money as at 30 June each year.

Provisions include accrued long service leave, annual leave and rostered days off which are owed to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

Interest-bearing loans and borrowings are borrowings of Council.

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## NET ASSETS

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of Council as at 30 June each year.

The change in net assets (equity) is due to Government Natural Disaster Funding being utilised to rectify issues created by the February 2009 bushfires.

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## EQUITY

Total equity always equals net assets and is made up of the following components:

Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.

Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.

## LONG TERM STRATEGIES

### STRATEGIC RESOURCE PLAN AND KEY FINANCIAL INDICATORS

Council's Strategic Resource Plan is attached to the Council Plan which was reviewed by Council in June 2011.

## APPENDICES

### APPENDIX A BUDGETED STANDARD STATEMENTS

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the 2011-12 Financial year.

Appendix A includes the following information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Statement of Investment Reserves

## Council Budget 2011-12

### Budgeted Standard Income Statement

For the year ended 30 June 2012

	<b>Forecast 2010/2011 \$000</b>	<b>Budget 2011/2012 \$000</b>	<b>Variance \$000</b>
<b>Revenue</b>			
Rates & Charges	12,460	13,507	1,047
Special Charge	-	108	108
Statutory fees and fines	626	498	(128)
User fees	4,670	3,119	(1,551)
Grants - Recurrent	4,875	5,929	1,054
Grants - Non-Recurrent	44,487	21,076	(23,411)
Contributions - Cash	726	650	(76)
Contributions - Non Cash	24,123	6,436	(17,687)
Reimbursements	574	79	(495)
Other revenue	1,207	1,020	(187)
<b>Total Revenue</b>	<b>93,748</b>	<b>52,422</b>	<b>(41,326)</b>
<b>Expenses</b>			
Employee Benefits	13,712	13,662	(50)
Materials and Services	47,568	24,797	(22,771)
Depreciation and amortisation	4,919	5,465	546
Other Expense	235	614	379
Finance Costs (Interest)	328	366	38
<b>Total Expenses</b>	<b>66,762</b>	<b>44,904</b>	<b>(21,858)</b>
Net gain(loss) on disposal of property, infrastructure, plant and equipment	(8)	-	8
<b>Surplus (deficit) for the period</b>	<b>26,978</b>	<b>7,518</b>	<b>(19,460)</b>



**Budgeted Standard Balance Sheet**

For the year ended 30 June 2012

	Forecast 2010/2011 \$000	Budget 2011/2012 \$000	Variance \$000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	12,592	7,117	(5,475)
Trade and other receivables	1,788	3,899	2,111
Accrued Income	40	50	10
Prepayments	152	130	(22)
Inventories	140	150	10
<b>Total current assets</b>	<b>14,712</b>	<b>11,346</b>	<b>(3,366)</b>
<b>Non current assets</b>			
Property & Plant & Equipment	251,280	263,804	12,524
Receivables	30	50	20
<b>Total non-current assets</b>	<b>251,310</b>	<b>263,854</b>	<b>12,544</b>
<b>Total assets</b>	<b>266,022</b>	<b>275,200</b>	<b>9,178</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	2,324	3,421	(1,097)
Trust funds and deposits	722	697	25
Provisions - Employee Entitlements	2,777	2,990	(213)
Interest-bearing loans and borrowings	651	727	(76)
<b>Total Current Liabilities</b>	<b>6,474</b>	<b>7,835</b>	<b>(1,361)</b>
<b>Non-Current Liabilities</b>			
Provisions - Employee Entitlements	419	517	(98)
Provisions - Other	1,122	1,181	(59)
Interest-bearing loans and borrowings	3,475	3,617	(142)
<b>Total Non Current Liabilities</b>	<b>5,016</b>	<b>5,315</b>	<b>(299)</b>
<b>TOTAL LIABILITIES</b>	<b>11,490</b>	<b>13,150</b>	<b>(1,660)</b>
<b>NET ASSETS</b>	<b>254,532</b>	<b>262,050</b>	<b>7,518</b>
<b>Equity</b>			
Accumulated Surplus	97,817	124,418	26,601
Surplus for the Year	26,978	7,518	(19,460)
Asset Revaluation Reserve	126,668	126,668	-
Other Reserves	3,069	3,446	377
<b>TOTAL EQUITY</b>	<b>254,532</b>	<b>262,050</b>	<b>7,518</b>

**Budgeted Standard Cash Flow Statement**

For the year ended 30 June 2012

	<b>Forecast 2010/2011 \$000</b>	<b>Budget 2011/2012 \$000</b>	<b>Variance \$000</b>
<b>Cash Flow From Operating Activities</b>			
Rates & Charges	12,384	13,468	1,084
User charges and other fines	9,026	4,230	(4,796)
Grants	54,033	25,506	(28,527)
Interest	649	643	(6)
Net GST Refund/Payment	-		-
Payments to suppliers	(50,231)	(24,427)	25,804
Payments to employees	(13,409)	(13,229)	180
<b>Net cash flow provided by operating activities</b>	<b>12,452</b>	<b>6,191</b>	<b>(6,261)</b>
<b>Cash flow from investing activities</b>			
Payment for property, plant and equipment, infrastructure	(15,554)	(11,839)	3,715
Proceeds from sale of property, plant and equipment, infrastructure	352	285	(67)
<b>Net cash used in investing activities</b>	<b>(15,202)</b>	<b>(11,554)</b>	<b>3,648</b>
<b>Cash flows from financing activities</b>			
Trust funds and deposits	(1,388)	(25)	1,363
Finance costs	(272)	(305)	(33)
Proceeds from interest bearing loans and borrowings	500	900	400
Repayment of interest bearing loans and borrowings	(578)	(682)	(104)
<b>Net cash provided by (used in) financing activities</b>	<b>(1,738)</b>	<b>(112)</b>	<b>1,626</b>
Net increase/(decrease) in cash and cash equivalents	<b>(4,488)</b>	<b>(5,475)</b>	<b>(987)</b>
Cash and cash equivalents at the beginning of the financial year	17,080	12,592	(4,488)
<b>Cash and cash equivalents at the end of the financial year</b>	<b>12,592</b>	<b>7,117</b>	<b>(5,475)</b>

**Budgeted Standard Capital Works Statement**

For the year ended 30 June 2012

	Forecast 2010/2011 \$000	Budget 2011/2012 \$000	Variance \$000
Land	364	-	(364)
Buildings	6,621	5,745	(876)
Plant & Machinery	1,101	1,007	(94)
Roads Streets & Bridges	6,947	4,702	(2,245)
Drainage	271	148	(123)
Cultural Assets	8	-	(8)
Furniture & Equipment	129	121	(8)
Library Bookstock	113	116	3
Works in Progress	-	-	-
<b>Total Capital Works</b>	<b>15,554</b>	<b>11,839</b>	<b>(3,715)</b>
Represented by:			
Renewal	7,989	5,547	(2,442)
Upgrade	2,211	2,874	663
Expansion	-	-	-
New Assets	5,354	3,418	(1,936)
<b>Total Capital Works</b>	<b>15,554</b>	<b>11,839</b>	<b>(3,715)</b>
<b>Property, Infrastructure, Plant and Equipment movement Reconciliation Worksheet</b>			
Total Capital Works	15,554	11,839	(3,715)
Recognition Gifted Assets - VBRRA	24,122	6,435	(17,687)
Asset revaluation movement	-	-	-
Depreciation & amortisation	(4,919)	(5,465)	(546)
Written down value of assets sold	(361)	(285)	76
<b>Net movement in property, infrastructure, plant and equipment</b>	<b>34,396</b>	<b>12,524</b>	<b>(21,872)</b>

**Budgeted Standard of Investment Reserves**

For the year ended 30 June 2012

	Forecast 2010/2011 \$000	Budget 2011/2012 \$000	Variance \$000
<b>Restricted Cash &amp; Investments</b>			
<b>Statutory Reserves</b>			
Public Open Space	312	367	55
Deposits	493	471	(22)
General Trust Accounts	166	159	(7)
<b>Total Statutory Reserves</b>	<b>971</b>	<b>997</b>	<b>26</b>
<b>Discretionary Reserves</b>			
Infrastructure Contributions - Parking	44	44	-
Infrastructure Maintenance Reserve	-	207	207
Garbage Reserve	2,032	2,574	542
Coster Street Units Reserve	9	18	9
Shaw Avenue Redevelopment Reserve	44	44	-
Alexandra Community Leisure Centre	-	2	2
Road Maintenance Reserve	16	16	-
Yea Saleyards Reserve	407	128	(279)
Alexandra Saleyards Reserve	33	33	-
Yea Caravan Park Reserve	21	6	(15)
Marysville Caravan Park Reserve	151	8	(143)
Provision for Employee Entitlements - Annual Leave	263	276	13
Building & Planning Fees	219	-	(219)
Provision for Employee Entitlements - LSL	1,763	2,007	244
<b>Total Discretionary Reserves</b>	<b>5,002</b>	<b>5,363</b>	<b>361</b>
Quarry Security - ANZ Guarantee	<b>112</b>	<b>112</b>	<b>-</b>
<b>Total Restricted Cash and Investments</b>	<b>6,085</b>	<b>6,472</b>	<b>387</b>
<b>Current Assets - Cash &amp; Cash Equivalents</b>	<b>12,592</b>	<b>7,117</b>	<b>(5,475)</b>
<b>Unrestricted Cash</b>	<b>6,507</b>	<b>645</b>	<b>(5,862)</b>

## APPENDIX B STATUTORY DISCLOSURES

Appendix B presents information that the Act and the Regulations require to be disclosed in the Council's annual budget.

The Appendix includes the following budgeted information:

### Rates and Charges Statutory Information

#### Statutory disclosures

1. Borrowings
2. Rates and charges
3. Differential rates

Murrindindi Shire Council  
Rates and Charges Statutory Information

ITEMS	Rate in the \$/cost per assessment		Variance		Amount raised \$		Variance	
	2010/2011	2011/2012	\$	%	2010/2011	2011/2012	\$	%
					Forecast	Budget		
General	\$0.002904	\$0.003078	\$0.000174	5.99%	\$3,771,082	\$4,169,953	\$398,871	10.58%
Commercial	\$0.002904	\$0.003078	\$0.000174	5.99%	\$431,311	\$462,082	\$30,771	7.13%
Rural 1	\$0.002178	\$0.002309	\$0.000131	6.01%	\$2,254,186	\$2,398,469	\$144,283	6.40%
Rural 2	\$0.002904	\$0.003078	\$0.000174	5.99%	\$1,933,916	\$2,066,658	\$132,742	6.86%
Municipal Charge	\$230.00	\$244.00	\$14.00	6.09%	\$2,082,650	\$2,222,108	\$139,458	6.70%
Agreement in Lieu of Rates					\$53,726	\$55,070	\$1,344	2.50%
Supplementary Valuation - (pro-rata within year)					\$102,605	\$110,000	\$7,395	7.21%
<b>SUB TOTAL</b>					<b>\$10,629,476</b>	<b>\$11,484,340</b>	<b>\$854,864</b>	<b>8.04%</b>
Garbage	\$256.00	\$280.00	\$24.00	9.38%	\$1,455,600	\$1,633,019	\$177,419	12.19%
Recycling	\$67.00	\$69.00	\$2.00	2.99%	\$375,000	\$390,100	\$15,100	4.03%
<b>TOTAL General Rates &amp; Charges</b>					<b>\$12,460,076</b>	<b>\$13,507,459</b>	<b>\$1,047,383</b>	<b>8.41%</b>
<b>Other - Special Charge Projects</b>								
Greens Street	n/a	n/a	n/a	n/a	\$105,000	\$108,150	\$3,150	0.00%
<b>TOTAL - Special Charge Projects</b>					<b>\$105,000</b>	<b>\$108,150</b>	<b>\$3,150</b>	<b>0.00%</b>
<b>TOTAL ALL RATES &amp; CHARGES</b>					<b>\$12,565,076</b>	<b>\$13,615,609</b>	<b>\$1,050,533</b>	<b>8.36%</b>

ITEMS	Number of assessment		Variance		Valuation Base \$		Variance	
	2010/2011	2011/2012	No.	%	2010/2011	2011/2012	\$	%
					CIV	CIV		
General	5914	5969	55	0.93%	\$1,283,304,100	\$1,354,588,200	\$71,284,100	5.55%
Commercial	478	477	-1	-0.21%	\$148,436,000	\$150,124,000	\$1,688,000	1.14%
Rural 1	1270	1281	11	0.87%	\$1,032,080,000	\$1,038,748,000	\$6,668,000	0.65%
Rural 2	1723	1730	7	0.41%	\$659,293,000	\$671,429,000	\$12,136,000	1.84%
<b>TOTAL</b>	<b>9385</b>	<b>9457</b>	<b>72</b>	<b>0.77%</b>	<b>\$3,123,113,100</b>	<b>\$3,214,889,200</b>	<b>\$91,776,100</b>	<b>2.94%</b>

BORROWINGS

ITEMS	2011/2012
Total amount borrowed by Council as at 30th June 2011	\$4,126,263
Add proposed borrowings for the year	\$900,000
Deduct amount proposed to be redeemed	(\$682,074)
Projected closing balance as at 30th June 2012	\$4,344,189
Cost of Debt Servicing	\$307,887

plus Landfill Rehab interest \$58,253 total \$366,140

STATUTORY DISCLOSURES

BORROWINGS

	2010-11	2011-12
	\$	\$
New borrowings (other than refinancing)	500,000	900,000
Debt redemption	578,386	682,074

New borrowings for 2011-12 include a \$500,000 for plant replacement and \$400,000 for the construction of a roof over the Yea Saleyards facility.

THE PROPOSED RATE IN THE DOLLAR FOR EACH TYPE OF RATE TO BE LEVIED

Type of Property	2010-11 cents/\$CIV	2011-12 cents/\$CIV
General rate for rateable residential properties	0.2904	0.3078
General rate for rateable business properties	0.2904	0.3078
Differential rate for rateable Rural 1 properties	0.2178	0.2309
General rate for rateable Rural 2 properties	0.2904	0.3078

THE ESTIMATED AMOUNT TO BE RAISED BY EACH TYPE OF RATE TO BE LEVIED

Type of Property	2010-11 \$	2011-12 \$
Residential	3,771,082	4,169,953
Commercial	431,311	462,082
Rural 1	2,254,186	2,398,469
Rural 2	1,933,916	2,066,658
Agreement in Lieu of Rates (Power Station)	53,726	55,070

THE ESTIMATED TOTAL AMOUNT TO BE RAISED BY RATES

	2010-11 \$	2011-12 \$
Total rates to be raised	8,444,221	9,152,232

THE PROPOSED PERCENTAGE CHANGE IN THE RATE IN THE DOLLAR FOR EACH TYPE OF RATE TO BE LEVIED, COMPARED TO THAT OF THE PREVIOUS FINANCIAL YEAR

Type of Property	2010-11 Change %	2011-12 Change %
Residential	2.80	6.00
Commercial	2.80	6.00
Rural 1	2.78	6.00
Rural 2	2.80	6.00

THE NUMBER OF ASSESSMENTS FOR EACH TYPE OF RATE TO BE LEVIED, COMPARED TO THE PREVIOUS YEAR

Type of Property	2010-11	2011-12
Residential	5,914	5,969
Commercial	478	477
Rural 1	1,270	1,281
Rural 2	1,723	1,730
<b>Total number of assessments</b>	<b>9,385</b>	<b>9,457</b>

The basis of valuation to be used is the Capital Improved Value (CIV)

THE ESTIMATED TOTAL VALUE OF LAND IN RESPECT OF WHICH EACH TYPE OF RATE IS TO BE LEVIED, COMPARED WITH THE PREVIOUS YEAR

Type of Property	2010-11 \$	2011-12 \$
Residential	1,283,304,100	1,354,588,200
Commercial	148,436,000	150,124,000
Rural 1	1,032,080,000	1,038,748,000
Rural 2	659,293,000	671,429,000
<b>Total</b>	<b>3,123,113,100</b>	<b>3,214,889,200</b>

THE PROPOSED UNIT AMOUNT TO BE LEVIED FOR EACH TYPE OF CHARGE UNDER SECTION 162 OF THE ACT

Type of Charge	Per Rateable Property	Per Rateable Property
	2010-11 \$	2011-12 \$
Municipal	230.00	244.00
Garbage - Kerbside collection	256.00	280.00
Recycling	67.00	69.00
<b>Total</b>	<b>553.00</b>	<b>593.00</b>

THE ESTIMATED AMOUNTS TO BE RAISED FOR EACH TYPE OF CHARGE TO BE LEVIED, COMPARED TO THE PREVIOUS YEAR

Type of Charge	2010-11 \$	2011-12 \$
Municipal	2,082,650	2,222,108
Garbage - Kerbside collection	1,455,600	1,633,019
Recycling	375,000	390,100
<b>Total</b>	<b>3,913,250</b>	<b>4,245,227</b>

THE ESTIMATED TOTAL AMOUNT TO BE RAISED BY RATES AND CHARGES

	2010-11 \$	2011-12 \$
<b>Rates and charges</b>	12,357,471	13,397,459
<b>Supplementary rates (pro-rata within year)</b>	102,605	110,000
<b>Total</b>	<b>12,460,076</b>	<b>13,507,459</b>



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## CHANGES WHICH MAY AFFECT ESTIMATED AMOUNTS RAISED BY RATES AND CHARGES

There are no known significant changes predicted. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes business land and vice versa.

## DIFFERENTIAL RATES

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### RATES TO BE LEVIED

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.3078 percent (0.3078 cents in the dollar of CIV) for all rateable residential properties, commercial properties and Rural 2 properties.
- A differential rate of 0.2309 percent (0.2309 cents in the dollar of CIV) for all rateable Rural 1 properties (75 percent of general rate)

The differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above. Murrindindi Shire Council believes the differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

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## RURAL 1 LAND

Rural 1 land is any rateable land which is not less than 40 hectares in area and shall include non-contiguous assessments within the Shire operated as a single farm enterprise.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services
- Recognition of the capital intensive nature of farming within the Shire and limited access to some services

The types and classes of rateable land within this differential rate are those having the characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

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## RURAL 2 LAND

There is no rating differential for land classified as Rural 2 land. Rural 2 land is any rural land that does not meet the criteria for Rural 1 land and is between 4 and 40 hectares in size.

## **APPENDIX C CAPITAL WORKS PROGRAM**

Appendix C presents a listing of the capital works projects that are scheduled to be undertaken during the 2011-12 financial year.

The capital works projects include works carried forward from the 2009-10 year and new works for 2011-12.

The capital works projects are grouped as follows:

1. Enhancement
2. New works for 2011-12
3. Renewal
4. Upgrade

**CAPITAL WORKS PROGRAM 2011-2012**

<b>Project details</b>	<b>2011-12 Proposed Budget</b>	<b>C/fwd</b>	<b>Grant</b>	<b>Cont.</b>	<b>Reserve</b>	<b>Loan</b>	<b>Asset Sales</b>	<b>Insurance</b>	<b>Operations (Rates)</b>
<b>RENEWAL PROJECTS</b>									
<b>Buildings</b>									
000905 Gallipoli Park Pavillion - Rebuil	698,872							698,872	
000906 Marysville Caravan Park - Rebuild	92,302							92,302	
000907 Marysville Retirement Village - R	423,185							423,185	
000909 Marysville Information Centre -	122,130							122,130	
000911 Marysville Transfer Station/Depot	13,902							13,902	
000914 Kinglake Mem Park Tennis Club &	278,000							278,000	
000918 Gallipoli Park - BBQ Shelter	41,130							41,130	
000919 Gallipoli Park - Bandstand	27,800							27,800	
000922 Gallipoli Park - Old Police Stat	19,608							19,608	
002415 Alexandra Transfer Station	10,000								10,000
002420 Eildon Transfer Station	5,000								5,000
002423 Kinglake Transfer Station	15,580								15,580
002425 Marysville Transfer Station	11,000								11,000
002427 Yea Transfer Station Works	10,000								10,000
003433 Marysville Caravan Park - Reinsta	255,348				255,348				
003624 Alexandra Swimming Pool	10,000								10,000
003625 Yea Swimming Pool	5,000								5,000
003626 Eildon Swimming Pool	50,000								50,000
003627 Marysville Swimming Pool	7,000								7,000
<b>Drainage</b>									
006298 Drainage Renewal	77,700								77,700
<b>Roads Streets &amp; Bridges</b>									
002348 NDF Bridge Rebuild Program	413,022		413,022						
004521 Gravel Roads - Resheeting - Clien	993,140		833,500	R2R Funding					159,640
004540 Sealed Roads - Reseals	801,328								801,328
004543 Sealed Roads - Pavement Renewal	188,226								188,226
006099 Bridge / Component Renewal	861,534	329,137							532,397
006299 Footpath Renewal	48,700								48,700
006308 Kerb Renewal	67,200								67,200
<b>TOTAL RENEWAL PROJECTS</b>	<b>5,546,707</b>	<b>329,137</b>	<b>1,246,522</b>	<b>0</b>	<b>255,348</b>	<b>0</b>	<b>0</b>	<b>1,716,929</b>	<b>1,998,771</b>

**CAPITAL WORKS PROGRAM 2011-2012**

<b>Project details</b>	<b>2011-12 Proposed Budget</b>	<b>C/fwd</b>	<b>Grant</b>	<b>Cont.</b>	<b>Reserve</b>	<b>Loan</b>	<b>Asset Sales</b>	<b>Insurance</b>	<b>Operations (Rates)</b>
<b>UPGRADE PROJECTS</b>									
<b>Buildings</b>									
000514 MRY-14 Upgrade Buxton Reserve	40,000		40,000						
003052 Yea Saleyards Development	1,120,000	0	400,000		320,000	400,000			
003064 Yea Fountain Refurbishment (P985)	15,000	15,000							
003065 Alexandra Leisure Centre (P982) R	15,000	15,000							
003067 Toolangi Hall Upgrade (P983) RLCI	22,000	22,000							
003074 Yea Shire Hall - Upgrade	410,666	260,666	150,000						
003636 Yea Caravan Park - Toilet Upgrade	15,000				15,000				
003707 Public Convenience Upgrades	48,000								48,000
003718 Friends of Yea Railway - Pipeline	39,545	39,545							
003722 Yea Tennis Club - Pipeline Fundin	50,000	50,000							
<b>Drainage</b>									
006417 Drainage Upgrade- trouble spots	22,660								22,660
<b>Roads Streets &amp; Bridges</b>									
000513 Buxton Streetscape	65,000		65,000						
000516 Toolangi All Purpose Track (also	300,000		300,000						
003066 Taggerty Picnic Area Access (P986	20,000	20,000							
003068 Pheasant Creek Streetscape (P989)	19,880	19,880							
003728 Yea Community Park - Railway RDV	48,026		48,026						
004542 Final Seals	75,000								75,000
006085 Pendlebury Street	30,000	30,000							
006113 Minor Capital Works - UDF	73,159	73,159							0
006121 Urban Access Improvements - Inclu	77,478	70,221							7,257
006245 Load Capacity Upgrades	50,204	46,742							3,462
006297 Green Street	217,109	105,785		108,150					3,174
006423 Lamont St / Station St Intersecti	3,423	3,423							
006458 Craigie St / Nolan St Intersectio	7,000	7,000							
006551 Limestone Road - Extend Seal	90,000								90,000
<b>TOTAL UPGRADE PROJECTS</b>	<b>2,874,150</b>	<b>778,421</b>	<b>1,003,026</b>	<b>108,150</b>	<b>335,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>249,553</b>

**CAPITAL WORKS PROGRAM 2011-2012**

<b>Project details</b>	<b>2011-12 Proposed Budget</b>	<b>C/fwd</b>	<b>Grant</b>	<b>Cont.</b>	<b>Reserve</b>	<b>Loan</b>	<b>Asset Sales</b>	<b>Insurance</b>	<b>Operations (Rates)</b>
<b>NEW PROJECTS</b>									
<b>Buildings</b>									
000921 Kinglake Memorial Reserve - Footb	47,400							47,400	
003063 Yea Swimming Club Rooms (P981) RL	27,000	27,000							
003434 Marysville Caravan Park Amenities	45,310				45,310				
003790 Yea Wetlands Visitor Information	1,754,395	40,909	1,513,486	200,000					
<b>Drainage</b>									
006219 Drainage - Network Expansion	47,646								47,646
<b>Furniture &amp; Equipment</b>									
000370 Furniture & Equipment Purchases	108,709								108,709
003648 Pools Capital Equipment Replaceme	12,000								12,000
<b>Library Bookstock</b>									
003600 Library Bookstock - Adult	83,330		6,619						76,711
003610 Library Bookstock - Junior	32,967								32,967
<b>Plant &amp; Equipment</b>									
003783 Purchase Major Plant & Machinery	631,765	130,347				350,000	108,339		43,079
003784 Purchase of Passenger Vehicles	375,200					150,000	176,217		48,983
<b>Roads Streets &amp; Bridges</b>									
006243 Bus Shelter Construction	35,684								35,684
006377 Footpaths - Missing Links	216,275	46,689							169,586
<b>TOTAL NEW PROJECTS</b>	<b>3,417,681</b>	<b>244,945</b>	<b>1,520,105</b>	<b>200,000</b>	<b>45,310</b>	<b>500,000</b>	<b>284,556</b>	<b>47,400</b>	<b>575,365</b>
<b>TOTAL CAPITAL WORKS</b>	<b>11,838,538</b>	<b>1,352,503</b>	<b>3,769,653</b>	<b>308,150</b>	<b>635,658</b>	<b>900,000</b>	<b>284,556</b>	<b>1,764,329</b>	<b>2,823,689</b>

**Previous Year Comparison**

<b>Capital Exp.- Budget - 2010/11</b>	<b>17,807,386</b>	<b>3,451,670</b>	<b>5,065,552</b>	<b>266,650</b>	<b>566,532</b>	<b>900,000</b>	<b>360,625</b>	<b>4,417,133</b>	<b>2,779,224</b>
<b>Capital Exp.- Budget - 2009/10</b>	<b>17,624,970</b>	<b>1,709,439</b>	<b>5,231,027</b>	<b>144,500</b>	<b>506,682</b>	<b>500,000</b>	<b>315,589</b>	<b>5,912,400</b>	<b>3,305,333</b>
<b>Capital Exp.- Budget - 2008/09</b>	<b>6,528,458</b>	<b>505,540</b>	<b>1,061,444</b>	<b>1,002,380</b>	<b>234,252</b>	<b>750,000</b>	<b>316,643</b>	<b>0</b>	<b>2,658,199</b>

## APPENDIX D FEES AND CHARGES

Fees & Charges	Ref	2010/11	2011/12
<b>Administration Charges</b>			
Photocopy Charges - A4 Black & White	per copy	<b>0.30</b>	<b>0.30</b>
Photocopy Charges - A4 Colour		<b>0.60</b>	<b>0.60</b>
Photocopy - AO B&W Photocopies		<b>6.60</b>	<b>6.60</b>
Photocopy - A1 B&W Photocopies		<b>5.50</b>	<b>5.50</b>
Photocopy - A2 B&W Photocopies		<b>4.40</b>	<b>4.40</b>
Photocopy - A3 B&W Photocopies	per copy	<b>0.60</b>	<b>0.60</b>
Photocopy Charges - Planning Photo A3	per copy	<b>0.80</b>	<b>0.80</b>
Freedom of Information Request - Statutory (photocopying additional)		<b>23.90</b>	<b>24.60</b>
Freedom of Information requests - labour	per hour	<b>20.00</b>	<b>20.00</b>
Freedom of Information requests - photocopy (A4)	per copy	<b>0.30</b>	<b>0.30</b>
Sale of Yea History Book	per copy	<b>30.00</b>	<b>31.00</b>
<b>General - Rates etc.</b>			
Land Information Certificate Receipt		<b>20.00</b>	<b>20.00</b>
<b>Streets &amp; Open Space</b>			
A frame sign	per sign for 2 years	<b>50.00</b>	<b>51.50</b>
<b>Assets &amp; Development</b>			
Works Permit (Easement Drain Stormwater Connection)		<b>35.00</b>	<b>35.00</b>
Drainage Point of Discharge information (BCA Scheduled fee)		<b>55.55</b>	<b>57.20</b>
Works Maintenance Bonds (Refundable)		<b>5% of Cost of works</b>	<b>5% of Cost of works</b>
Checking Engineering Plans	per application	<b>0.75% of value of works</b>	<b>0.75% of value of works</b>
Supervision Fees of Works	per application	<b>2.5% of value of works</b>	<b>2.5% of value of works</b>

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Consent to Work on Road Reserve application - Non utility (RMA 2004)</b>			
<b>Municipal Roads &lt;50kph</b>			
Major Works (A)		<b>239.00</b>	<b>246.20</b>
Major Works (B)		<b>59.75</b>	<b>61.50</b>
Minor Works (A)		<b>137.43</b>	<b>141.50</b>
Minor Works (B)		<b>59.75</b>	<b>61.50</b>
<b>Municipal Roads &gt;50kph</b>			
Major Works (A)		<b>537.75</b>	<b>553.90</b>
Major Works (B)		<b>298.75</b>	<b>307.70</b>
Minor Works (A)		<b>137.43</b>	<b>141.50</b>
Minor Works (B)		<b>59.75</b>	<b>61.50</b>
(A) On Roadway, shoulder or pathway			
(B) Not on Roadway, shoulder or pathway			
Driveway crossings and service connections are generally considered as minor works			
<b>Building</b>			
<b><u>Domestic Building Applications:</u></b>			
<b>Dwellings additions / alterations</b>			
Up to \$120,000 in value ( 4 inspections )		<b>660.00</b>	<b>680.00</b>
Over \$120,000 in value (4 inspections )		<b>\$cost / 200 + gst</b>	<b>\$cost / 200 + gst</b>
<b>New Dwellings</b>			
Up to \$200,000		<b>1100.00</b>	<b>1133.00</b>
Over \$200,000		<b>\$cost/200 + gst</b>	<b>\$cost/200 + gst</b>
e.g. cost of works new dwelling \$250,000 / 200 = \$1,250 + gst + \$30 Lodgement fee + government levy			
Shed / Carport / Verandahs		<b>370.00</b>	<b>381.00</b>
Sheds over 50m <sup>2</sup>		<b>500.00</b>	<b>515.00</b>
Swimming Pools		<b>500.00</b>	<b>515.00</b>
Re-stumping		<b>250.00</b>	<b>257.50</b>
Underpinning		<b>250.00</b>	<b>257.50</b>
<b>Demolition Permits</b>			
- Dwellings		<b>370.00</b>	<b>381.00</b>
- Commercial / Industrial up to 200m <sup>2</sup>		<b>500.00</b>	<b>515.00</b>
Fences		<b>200.00</b>	<b>206.00</b>
<b><u>Commercial Building Applications:</u></b>			
as per AIBS Guidelines 4 (\$cost / 2000 + V cost)			
e.g. cost of works \$250,000 / 2000 = \$125, V\$250,000 = \$500, \$125 + \$500 = \$625 x 4 = \$2,500 + GST + \$30 Lodgement fee + govt. levy		<b>as per AIBS Guidelines 4(\$cost/1950+V cost)</b>	<b>as per AIBS Guidelines 4(\$cost/1950+ V cost)</b>
Construction value \$100,000		<b>1611.39</b>	<b>1660.70</b>
Construction value \$250,000		<b>2750.00</b>	<b>2832.50</b>



<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Building Commission's Operations Levy</b>			
Domestic Building Permits - where value of works is greater than \$10,000		<b>0.160 cents in \$</b>	<b>0.160 cents in \$</b>
Commercial Building Permits - where value of works is greater than \$10,000		<b>0.128 cents in \$</b>	<b>0.128 cents in \$</b>
Extension of Time		<b>165.00</b>	<b>170.00</b>
Amendment to Permit		<b>55.00 to 220.00</b>	<b>56.00 to 227.00</b>
Inspection of dwelling - relocation (plus deposit \$50.00)		<b>350.00</b>	<b>360.00</b>
Inspection Fees - expired permits - final certificate required		<b>165.00</b>	<b>170.00</b>
Copy of Plans- (Dwellings)	per set	<b>44.00</b>	<b>45.50</b>
Copy of Plans- (Commercial/Industrial)	per set	<b>66.00</b>	<b>68.00</b>
Building Permit Search Fee		<b>60.00</b>	<b>62.00</b>
Modification to siting requirements		<b>220.00</b>	<b>227.00</b>
Application to build over easement		<b>165.00</b>	<b>170.00</b>
Building Information Certificate		<b>43.45</b>	<b>45.00</b>
Solicitor's Inquiries		<b>43.45</b>	<b>45.00</b>
Complex Property Inquiry - Commercial/Industrial		<b>66.00</b>	<b>68.00</b>
Building Control Lodgment Fees (Domestic & Commercial)		<b>33.30</b>	<b>34.50</b>
<b>Health</b>			
Septic Tank Fees domestic	per permit	<b>210.00</b>	<b>216.50</b>
Septic Tank Fees commercial	per permit	<b>270.00</b>	<b>278.00</b>
<b>Food Premises Registration (New categories)</b>			
Category 4		<b>0.00</b>	<b>0.00</b>
Category 3		<b>115.00</b>	<b>118.50</b>
Category 2		<b>230.00</b>	<b>237.00</b>
Category 1		<b>290.00</b>	<b>299.00</b>
<b>Prescribed Accommodation Registration</b>			
Level 1 - up to 25 beds		<b>100.00</b>	<b>103.00</b>
Level 2 - 26 to 50 beds		<b>150.00</b>	<b>154.50</b>
Level 3 - 51 to 74 beds		<b>200.00</b>	<b>206.00</b>
Level 4 - 75 to 100 beds		<b>250.00</b>	<b>257.50</b>
Level 5 - 101 to 125 beds		<b>300.00</b>	
Hair Dressers Registration		<b>130.00</b>	<b>134.00</b>
Skin Penetration Registration		<b>130.00</b>	<b>134.00</b>
Caravan Parks Registration - per site		<b>2.50</b>	<b>2.50</b>
Transfers - Health		<b>115.00</b>	<b>118.50</b>
Inspections - Health		<b>115.00</b>	<b>118.50</b>
Flu shots to external organisations	Per shot	<b>15.00</b>	<b>15.50</b>

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Local Laws</b>			
Disabled Parking Permits	per permit	<b>5.00</b>	<b>5.00</b>
<b>Animal Impoundment Fees (Daily)</b>			
Dog		<b>60.00</b>	<b>62.00</b>
Dog (Pensioner owner)		<b>36.00</b>	<b>37.00</b>
Cattle - first	per head	<b>65.00</b>	<b>67.00</b>
Goats & Pigs	per head	<b>35.00</b>	<b>36.00</b>
Horses	per head	<b>65.00</b>	<b>67.00</b>
Sheep Pound	per head	<b>17.50</b>	<b>18.00</b>
Each additional animal	per head	<b>2.00</b>	<b>2.50</b>
Sustenance	per head	<b>12.00</b>	<b>15.20</b>
All other animals (birds & poultry)	per head	<b>1.20</b>	<b>1.30</b>
- sustenance	per head	<b>1.10</b>	<b>1.10</b>
<b>Animal Registrations</b>			
Dog Tag Replacement Fee		<b>3.00</b>	<b>3.00</b>
Cat Tag Replacement Fee		<b>3.00</b>	<b>3.00</b>
New dog/cat registration - not desexed		<b>90.00</b>	<b>96.00</b>
New dog cat registration - not desexed (pensioner)		<b>45.00</b>	<b>48.00</b>
Dog/cat Re-registration - not desexed or microchipped		<b>90.00</b>	<b>96.00</b>
Dog/cat Re-registration - not desexed or micro chipped (pensioner)		<b>45.00</b>	<b>48.00</b>
New Dog/cat Registration - <b>Desexed</b> and microchipped		<b>30.00</b>	<b>32.00</b>
New Dog/cat Registration - <b>Desexed</b> and microchipped (pensioner)		<b>15.00</b>	<b>16.00</b>
Guide dog registration & re-registration			
Restricted breeds/Declared Animals		<b>175.00</b>	<b>180.00</b>
<b>Planning Charges</b>			
<b>Advertising fee</b>			
Public notice in paper (to be inserted by Council)		<b>105.00</b>	<b>108.00</b>
Public notice on site (when erected for applicant)	per notice	<b>66.00</b>	<b>66.00</b>
Admin. Charge		<b>33.00</b>	<b>33.00</b>
<b>Satisfaction Matters</b>			
<b>Satisfaction matters - As prescribed in regulation</b>			
Assessing a Plantation Development Notice	per assessment	<b>110.00</b>	<b>113.50</b>
Assessing a Timber Harvesting Plan	per assessment	<b>110.00</b>	<b>113.50</b>
<b>Subdivision Certification Fees</b>			
Public Open Space Contributions		<b>up to 5% of land value</b>	<b>up to 5% of land value</b>
Preparation of Engineering Plans By Council		<b>3.5% of works value</b>	<b>3.5% of works value</b>

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Planning Certificates</b>			
Planning Certificates - As prescribed in regulation		<b>18.20</b>	<b>18.20</b>
Fast Tracking of Planning Certificates	per certificate	<b>36.40</b>	<b>36.40</b>
<b>Planning Fees</b>			
Shed, tree removal	planning certificate	<b>102.00</b>	<b>102.00</b>
House \$10,000 - \$100,000		<b>239.00</b>	<b>239.00</b>
House > \$100,000		<b>490.00</b>	<b>490.00</b>
Building works \$10,001 - \$250,000		<b>604.00</b>	<b>604.00</b>
Building works >\$250,001 - \$500,000		<b>707.00</b>	<b>707.00</b>
Building works >\$500,001		<b>815.00</b>	<b>815.00</b>
2 lot subdivision		<b>386.00</b>	<b>386.00</b>
other subdivision		<b>781.00</b>	<b>781.00</b>
change in use		<b>502.00</b>	<b>502.00</b>
creation of easement		<b>404.00</b>	<b>404.00</b>
<b>Section 173 Agreements</b>			
Administrative fee		<b>115.00</b>	<b>118.50</b>
Applicant must also pay the full cost of assessment of a Section 173 agreement by council's solicitors			
<b>Planning Permit Fees</b>			
Extension of time for Planning Permit	per permit	<b>110.00</b>	<b>115.00</b>
Approval of Endorsed Plan/s	per permit	<b>110.00</b>	<b>115.00</b>
Amendment of Endorsed Plan/s	per permit	<b>110.00</b>	<b>115.00</b>
<b>Planning Scheme Amendments</b>			
Amendments - As prescribed in regulations			
When an independent panel report is required, the proponent must pay full panel charges for the hearing and panel report			
<b>Planning Enforcement</b>			
Planning enforcement - As prescribed in regulation			

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Community Services</b>			
<b>Childrens Services</b>			
Family Day care - \$5 paid to carers, \$0.60 retained by Council	per child per hour	<b>5.60</b>	<b>6.40</b>
Kinglake Early Learning Centre	1/2 day	<b>34.00</b>	<b>N/A</b>
Kinglake Early Learning Centre	3/4 day	<b>48.00</b>	<b>N/A</b>
Kinglake Early Learning Centre	full day	<b>61.00</b>	<b>N/A</b>
Kinglake Early Learning Centre	Weekly	<b>280.00</b>	<b>N/A</b>
Baby Bassinet Loan Receipt - fee		<b>35.00</b>	<b>30.00</b>
Baby Bassinet Loan Receipt - deposit		<b>20.00</b>	<b>20.00</b>
<b>Community Bus rental (private) per day</b>			
- Not for Profit	Half day	<b>60.00</b>	<b>61.80</b>
- Not for Profit	Full day	<b>100.00</b>	<b>105.00</b>
- Business	Half day	<b>100.00</b>	<b>105.00</b>
- Business	Full day	<b>200.00</b>	<b>210.00</b>
Refundable Bond		<b>50.00</b>	<b>50.00</b>
<b>HACC charges</b>			
<b>Cheviot Planned Activity Group</b>			
- Low Income	Per service	<b>8.00</b>	<b>8.25</b>
- Medium Income	Per service	<b>8.00</b>	<b>8.25</b>
- High Income (Core)	Per service	<b>10.65</b>	<b>10.95</b>
- High Income (High Care)	Per service	<b>15.00</b>	<b>15.45</b>
<b>Allied Health Support</b>			
- Low Income	Per consultation	<b>8.30</b>	<b>8.55</b>
- Medium Income	Per consultation	<b>12.70</b>	<b>13.10</b>
- High Income (Core)	Per hour	<b>83.70</b>	<b>86.20</b>
<b>Food Services (Meals)</b>			
- Low Income	Per meal	<b>8.00</b>	<b>8.25</b>
- Medium Income	Per meal	<b>8.00</b>	<b>8.25</b>
- High Income	Per meal	<b>Full cost</b>	<b>14.30</b>
<b>Home Care</b>			
- Low Income	Per hour	<b>5.65</b>	<b>5.80</b>
- Medium Income	Per hour	<b>13.00</b>	<b>13.40</b>
- High Income	Per hour	<b>28.40</b>	<b>29.36</b>
<b>Property Maintenance</b>			
- Low Income	Per hour	<b>10.50</b>	<b>10.80</b>
- Medium Income	Per hour	<b>15.65</b>	<b>16.10</b>
- High Income	Per hour	<b>41.30</b>	<b>42.55</b>
<b>Personal Care</b>			
- Low Income	Per hour	<b>4.00</b>	<b>4.10</b>
- Medium Income	Per hour	<b>7.80</b>	<b>9.05</b>
- High Income	Per hour	<b>31.50</b>	<b>32.45</b>

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Respite Care</b>			
- Low Income	Per hour	<b>2.80</b>	<b>2.90</b>
- Medium Income	Per hour	<b>3.75</b>	<b>3.90</b>
- High Income	Per hour	<b>27.75</b>	<b>28.60</b>
<b>Respite Care in home overnight</b>			
- Low Income	Per 10 hours	<b>14.80</b>	<b>15.25</b>
- Medium Income	Per 10 hours	<b>18.55</b>	<b>19.10</b>
- High Income	Per 10 hours	<b>129.52</b>	<b>133.40</b>
<b>Nursing</b>			
- Low Income	Per visit	<b>3.20</b>	<b>3.30</b>
- Medium Income	Per visit	<b>27.90</b>	<b>28.75</b>
- High Income	Per visit	<b>75.70</b>	<b>78.00</b>
<b>Cheviot Program - Social Support</b>		<b>8.00</b>	<b>8.25</b>
<b>PRIVATE CLIENTS - AGED AND DISABILITY SERVICES</b>			
<b>Home Care, Personal Care and Respite Care</b>			
Mon - Fri - 6am - 6pm	per hour	<b>39.40</b>	<b>40.60</b>
Mon - Fri - outside above hours - and Saturday (first 2 hours)	per hour	<b>46.00</b>	<b>47.40</b>
Mon - Fri - outside above hours - and Saturday (hours thereafter)	per hour	<b>55.35</b>	<b>57.00</b>
Sunday all day	per hour	<b>61.55</b>	<b>63.50</b>
Public Holidays	per hour	<b>64.60</b>	<b>66.50</b>
Travel rate	per hour	<b>39.40</b>	<b>40.60</b>
Travel cost	per kilometer	<b>1.20</b>	<b>1.25</b>
<b>Home Maintenance</b>			
Mon - Fri 6am - 6pm	per hour	<b>52.30</b>	<b>53.90</b>
Mon - Fri (outside above hours)	per hour	<b>56.90</b>	<b>58.60</b>
Travel rate	per hour	<b>39.40</b>	<b>40.60</b>
Travel cost	per kilometer	<b>1.20</b>	<b>1.35</b>
<b>Food Services (Meals)</b>	per meal	<b>13.90</b>	<b>14.30</b>
<b>Cheviot Social Support</b>			
- High	per hour	<b>20.25</b>	<b>20.85</b>
- Core Meal	per meal	<b>13.90</b>	<b>14.30</b>
<b>Case Management</b>	per case	<b>95.60</b>	<b>98.50</b>

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Swimming Pools</b>			
<b>Admissions</b>			
Adults		<b>4.80</b>	<b>5.00</b>
Children		<b>3.70</b>	<b>4.00</b>
Family		<b>9.60</b>	<b>10.00</b>
<b>Seasons Tickets *</b>			
Senior		<b>67.50</b>	<b>70.00</b>
Junior / Concession		<b>44.80</b>	<b>46.00</b>
1 Adult and 1 Dependent Child		<b>65.40</b>	<b>68.00</b>
1 Adult and 2 or more Dependent Children		<b>109.20</b>	<b>113.00</b>
2 Adults with 1 or more Dependent Children		<b>133.40</b>	<b>138.00</b>
* Season Tickets for Public Hours Only			
Multi Pass- Adult	10 visits	<b>27.80</b>	<b>29.00</b>
Multi Pass- Child	10 visits	<b>20.60</b>	<b>22.00</b>
<b>School Fees</b>			
Individual charges	Per Student	<b>1.00</b>	<b>1.00</b>
Schools/all private hirers	per hour	<b>27.40</b>	<b>29.00</b>
<b>Public Hire Facilities</b>			
<b>Yea Shire Hall Hire (New Charging system)</b>			
Commercial	1/2 day	<b>\$100.00</b>	<b>\$103.00</b>
Commercial	Full day	<b>\$200.00</b>	<b>\$206.00</b>
Bond		<b>\$200.00</b>	<b>\$206.00</b>
Non commercial	1/2 day	<b>\$50.00</b>	<b>\$51.50</b>
Non commercial	Full day	<b>\$100.00</b>	<b>\$103.00</b>
Bond		<b>\$100.00</b>	<b>\$103.00</b>
Public Liability Insurance	Per hire	<b>\$15.00</b>	<b>\$15.00</b>
<b>Yea Chambers (New Charging system)</b>			
Commercial	1/2 day	<b>\$50.00</b>	<b>\$51.50</b>
Commercial	Full day	<b>\$100.00</b>	<b>\$103.00</b>
Bond		<b>\$100.00</b>	<b>\$103.00</b>
Non commercial	1/2 day	<b>\$25.00</b>	<b>\$25.00</b>
Non commercial	Full day	<b>\$50.00</b>	<b>\$51.50</b>
Bond		<b>\$50.00</b>	<b>\$51.50</b>
Public Liability Insurance	Per hire	<b>\$15.00</b>	<b>\$15.00</b>

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Alexandra Shire Hall Charges</b>			
Commercial	1/2 day	<b>\$100.00</b>	<b>\$103.00</b>
Commercial	Full day	<b>\$200.00</b>	<b>\$206.00</b>
Bond		<b>\$200.00</b>	<b>\$206.00</b>
Non commercial	1/2 day	<b>\$50.00</b>	<b>\$51.50</b>
Non commercial	Full day	<b>\$100.00</b>	<b>\$103.00</b>
Bond		<b>\$100.00</b>	<b>\$103.00</b>
Piano Hire Fee	Per hire	<b>\$100.00</b>	<b>\$103.00</b>
Public Liability Insurance - per session of Hire	Per hire	<b>\$15.00</b>	<b>\$15.00</b>
<b>Library Charges</b>			
Murrindindi Library Photocopying	per copy	<b>0.30</b>	<b>0.30</b>
Murrindindi Library - Inter Library Loan Fees	Between \$12-\$15 per item	<b>13.20</b>	<b>13.20</b>
Murrindindi Library Overdue Fees	Per day per item	<b>0.25</b>	<b>0.25</b>
Murrindindi Library Reimb. Lost Books	Per book	<b>\$5 plus book cost</b>	<b>\$5 plus book cost</b>
Murrindindi Library Internet Printing	Per page	<b>0.30</b>	<b>0.30</b>
<b>Tourism Charges</b>			
Tourism Signage			
Single Sign	per annum	<b>60.00</b>	<b>N/A</b>
Two or more Signs	per annum	<b>120.00</b>	<b>N/A</b>
Tourist Signing Scheme	per annum	<b>120.00</b>	<b>N/A</b>
<b>Saleyards</b>			
Alexandra Non-Sale Day Fee	per head	<b>1.00</b>	<b>1.00</b>
Yea Saleyard Agent Fees	per head	<b>0.35</b>	<b>0.35</b>
Yea Saleyard Fees - Cow & Calf	per head	<b>7.70</b>	<b>7.70</b>
Yea Saleyard Fees - Cattle	per head	<b>6.60</b>	<b>6.60</b>
Yea Saleyard Fees - Bulls	per head	<b>8.30</b>	<b>8.30</b>
Yea Saleyard Fees - Scanning	per head	<b>2.00</b>	<b>2.00</b>
Yea Post Breeder Tags	per head	<b>11.00</b>	<b>11.00</b>
Yea Non-Sale Day Fee (Private)	per head	<b>1.00</b>	<b>1.00</b>
Yea Non-Sale Day Fee (Agent)	per annum	<b>150.00</b>	<b>150.00</b>

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Waste Management</b>			
<b>Transfer Station &amp; Tipping Fees</b>			
<b>Shire Residents and Ratepayers</b>			
Compacted Garbage (Direct to Landfill)	per cubic metre	<b>35.00</b>	<b>47.00</b>
Construction/Demolition material (Industrial)	per cubic metre	<b>35.00</b>	<b>47.00</b>
Construction/Demolition material (Municipal)	per cubic metre	<b>25.00</b>	<b>32.00</b>
Loose Garbage Bags	per bag	<b>3.50</b>	<b>4.50</b>
0.25 cubic metre- eg 240 lt bin	per cubic metre	<b>5.00</b>	<b>6.50</b>
0.5 cubic metre - eg car boot	per cubic metre	<b>10.00</b>	<b>13.00</b>
1 cubic metre - eg 6x4 trailer or ute at water level	per cubic metre	<b>20.00</b>	<b>26.00</b>
2 cubic metres - eg tandem trailer at water level	per cubic metre	<b>40.00</b>	<b>52.00</b>
Car Tyre (with or without rim)	each	<b>6.00</b>	<b>6.20</b>
Motor Cycle Tyre	each	<b>3.50</b>	<b>3.60</b>
4wd / Light truck tyre	each	<b>8.00</b>	<b>8.20</b>
Truck Tyre	each	<b>20.00</b>	<b>20.50</b>
Tractor Tyre	each	<b>60.00</b>	<b>62.00</b>
Earthmover Tyre	each	<b>105.00</b>	<b>108.00</b>
Leaves/grass	per cubic metre	<b>0.00</b>	<b>0.00</b>
Greenwaste Cuttings	per cubic metre	<b>10.00</b>	<b>10.50</b>
Cars - tyres removed	per vehicle	<b>30.00</b>	<b>31.00</b>
Comingled Recyclables (Commercial)	per cubic metre	<b>8.00</b>	<b>8.20</b>
Comingled Recyclables (Residential)	per cubic metre	<b>0.00</b>	<b>0.00</b>
Waste Motor Oil	per litre	<b>0.00</b>	<b>0.00</b>
Domestic Gas Bottle - small	per bottle	<b>5.00</b>	<b>5.20</b>
Domestic Gas Bottle - medium	per bottle	<b>7.00</b>	<b>7.20</b>
Domestic Gas Bottle - large	per bottle	<b>12.00</b>	<b>12.50</b>
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable or unclean) - less than 20 litres.	Per container	<b>3.50</b>	<b>4.50</b>
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable or unclean) - more than 20 litres.	Per container	<b>5.00</b>	<b>6.25</b>
White Goods	per item	<b>0.00</b>	<b>0.00</b>
Mattress - single	per item	<b>8.00</b>	<b>10.00</b>
Mattress - large	per item	<b>16.00</b>	<b>20.00</b>
Car Batteries	per item	<b>0.00</b>	<b>0.00</b>
Scrap Steel	per item	<b>0.00</b>	<b>0.00</b>
Recycle Cardboard paper - commercial	per cubic metre	<b>8.00</b>	<b>8.20</b>
Recyclable Cardboard paper - Residential	per cubic metre	<b>0.00</b>	<b>0.00</b>



<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2010/11</b>	<b>2011/12</b>
<b>Non-Shire Residents and Ratepayers</b>			
<b>Shire Tip Fees at Transfer Stations &amp; Landfills</b>			
Compacted Garbage (Direct to Landfill)	per cubic metre	<b>70.00</b>	<b>94.00</b>
Construction/Demolition material (Industrial)	per cubic metre	<b>70.00</b>	<b>94.00</b>
Construction/Demolition material (Municipal)	per cubic metre	<b>50.00</b>	<b>64.00</b>
Loose Garbage Bags	per bag	<b>7.00</b>	<b>9.00</b>
0.25m <sup>3</sup> - eg 240ltr bin	per cubic metre	<b>10.00</b>	<b>13.00</b>
0.5m <sup>3</sup> - eg car boot	per cubic metre	<b>20.00</b>	<b>26.00</b>
1m <sup>3</sup> - eg 6x4 trailer or ute at water level	per cubic metre	<b>40.00</b>	<b>52.00</b>
2m <sup>3</sup> - eg tandem trailer at water level	per cubic metre	<b>80.00</b>	<b>104.00</b>
Car Tyre	each	<b>9.00</b>	<b>9.20</b>
Motor Cycle Tyre	each	<b>6.00</b>	<b>6.20</b>
4wd/ Light Truck Tyre	each	<b>12.00</b>	<b>12.50</b>
Truck Tyre	each	<b>40.00</b>	<b>41.20</b>
Tractor Tyre	each	<b>90.00</b>	<b>92.50</b>
Earthmover Tyre	each	<b>160.00</b>	<b>165.00</b>
Leaves/Grass	per cubic metre	10.00	10.50
Greenwaste	per cubic metre	20.00	21.00
Car body	per vehicle	60.00	62.00
Recyclables (Commercial)	per cubic metre	11.00	11.50
Recyclables (Residential)	per cubic metre	11.00	11.50
Waste Motor Oil	per litre	<b>0.00</b>	<b>0.00</b>
Domestic Gas Bottle - small	per bottle	<b>7.00</b>	<b>7.50</b>
Domestic Gas Bottle - medium	per bottle	<b>10.00</b>	<b>10.50</b>
Domestic Gas Bottle - large	per bottle	<b>16.00</b>	<b>16.50</b>
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable or unclean).	Per container	<b>7.00</b>	<b>9.00</b>
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable or unclean).	Per container	<b>10.00</b>	<b>12.50</b>
White Goods	per item	<b>0.00</b>	<b>0.00</b>
Mattress - single	per item	<b>16.00</b>	<b>20.00</b>
Mattress - large	per item	<b>32.00</b>	<b>40.00</b>
Car Batteries	per item	<b>0.00</b>	<b>0.00</b>
Scrap Steel	per item	<b>0.00</b>	<b>0.00</b>
Recycle Cardboard paper (residential)	per cubic metre	<b>16.00</b>	<b>0.00</b>
Recycle Cardboard paper (commercial)	per cubic metre	<b>16.00</b>	<b>16.50</b>

**End of Murrindindi Shire Council Budget Report**